

REPUBLIC OF KENYA



*Enhancing Accountability*

**REPORT**

THE NATIONAL ASSEMBLY

DATE: 08 MAR 2023 DAY Wednesday

TABLED BY: <b>OF</b>	Hon Owen Baya, CBS, MP Deputy Majority Leader
CLERK-AT THE TABLE:	Miriam Muto

**THE AUDITOR-GENERAL**

**ON**

**NEW PARTNERSHIP FOR AFRICA  
DEVELOPMENT/AFRICA PEER REVIEW  
MECHANISM (NEPAD/APRM)  
KENYA SECRETARIAT**

**FOR THE YEAR ENDED  
30 JUNE, 2022**





NEPAD / APRM KENYA SECRETARIAT

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**NEPAD/APRM KENYA SECRETARIAT**

**ANNUAL REPORT AND FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED**

**30<sup>TH</sup> JUNE 2022**

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Prepared in accordance with the Accrual Basis of Accounting Method under the International Public Sector Accounting Standards (IPSAS)



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**1. Key Entity Information and Management**

**(a) Background information**

The NEPAD/APRM Kenya Secretariat is a Semi-Autonomous Government Agency under The National Treasury and Planning. The Secretariat was established through a Presidential Executive Order Gazette Notice No. 6225 of 2002 and was further reconstituted in June 2016, merging the NEPAD National Steering Committee and the Africa Peer Review Mechanism (APRM) National Governing Council into one body, NEPAD/APRM Kenya Governing Council via Gazette Notice No. 4651. The Secretariat is headed by a Chief Executive Officer appointed by the Cabinet Secretary in charge of the National Treasury and Planning, while the National Governing Council (NGC) renders policy direction to the institution. The Secretariat has three directorates; NEPAD Programmes; APRM and Governance; Corporate Services.

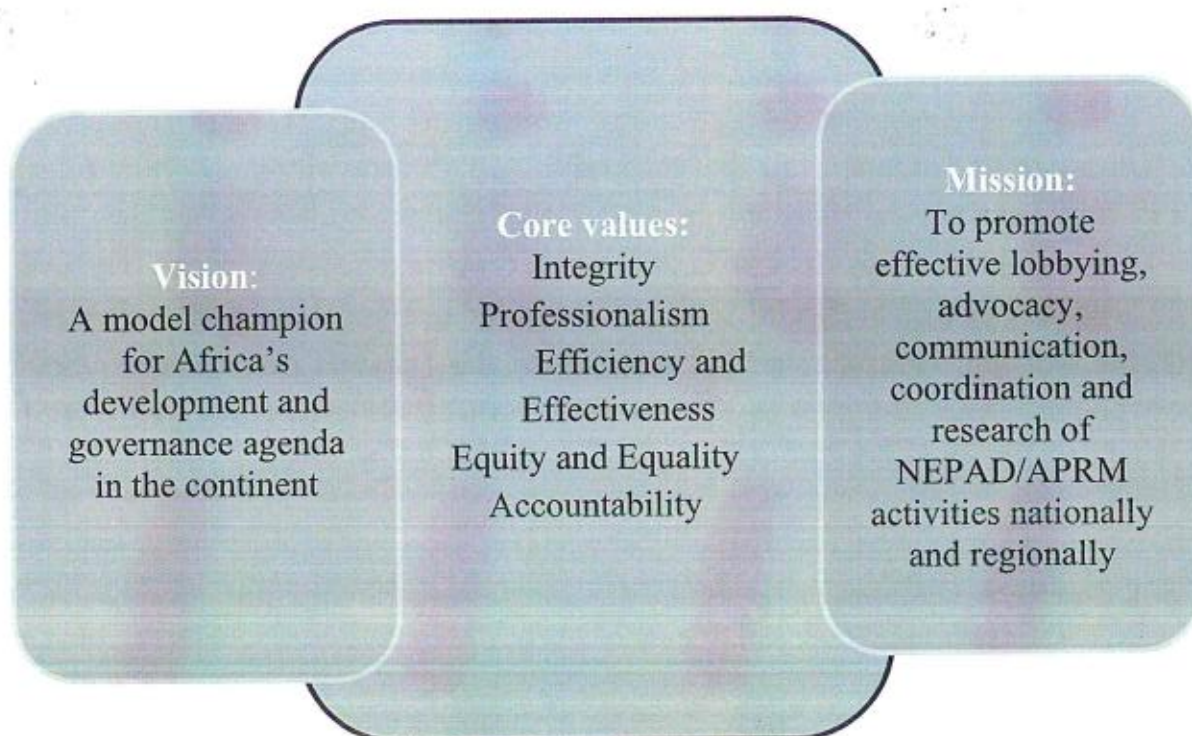
At the continental level, NEPAD and APRM are two separate entities. However, in Kenya the Secretariat has a unified administrative structure at the national level and is responsible for coordinating the AU programmes and projects through the Ministries, Counties, Departments, Agencies (MCDAs), Development Partners and other stakeholders.

**(b) Principal Activities**

The Secretariat draws its activities from the mandate assigned to it through the Gazette Notice No.4651. The principal activity of the Secretariat is to coordinate, facilitate, and monitor implementation of African Union (AU) development and governance agenda. Implementation of the mandate is anchored on the Secretariat Strategic Plan 2018-2022.

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**Core Mandate**

- i. Promote Kenya's effective participation in activities of the New Partnership for Africa's Development (NEPAD) and the Domestication of the African Union (AU) Mission Core Principles and Values;
- ii. Promote leadership, guidance and direction on the implementation of the African Peer Review Mechanism (APRM) in Kenya;
- iii. Sustain the integrity of the APRM process, keeping it transparent, inclusive and accountable to the citizens of Kenya;
- iv. Transmit the APRM review/progress reports to the APR Panel of Eminent Persons, the Head of State, and any other relevant national and African Union organs as specified by the APRM rules;
- v. Monitor and report on progress realized in the implementation of the APRM National Programme of Action;
- vi. Provide policy guidance in cascading the APRM as a governance tool to the counties;
- vii. Serve as the Regional NEPAD/APRM co-ordinator for Eastern African Countries;
- viii. Co-ordination of NEPAD activities in the Eastern African region in liaison with the NEPAD Continental Secretariat with the aim of incorporating and promoting Kenya's interests in NEPAD;
- ix. Design, develop and implement necessary measures to identify and address governance issues affecting Kenya's performance in national, regional and global governance surveys and indices;
- x. Provide guidance for structured engagement with local and international agencies undertaking and disseminating reviews on Kenya's Governance to ensure accuracy of facts and fidelity to best-practices on objective reporting.

**(c) Key Management**

The Secretariat management is under the following key organs:

- The National Governing Council
- The Chief Executive Officer and
- The Directors

**(d) Fiduciary Management**

The key management personnel who held office during the financial year ended 30<sup>th</sup> June 2022 and who had direct fiduciary responsibility were:



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No.	Designation	Name
1.	Chief Executive Officer	Amb. Dr. Sam A. Okwiya
2.	Director, APRM & Governance Programme	Mr. Peter N. Kimemia
3.	Director, NEPAD Programmes	Dr. Rose Kitur
4.	Director Corporate Services	Mr. Maxwell Z. Okoth
5.	Manager, Supply Chain Management	Ms. Monica Kilach
6.	Manager, Internal Audit	CPA Rhoda Chepng'etich
7.	Senior Legal Officer	Ms. Hellen Muthoni
8.	Deputy Director, Accounts	CPA Miriam Naserian
9.	Deputy Director, Finance	FA Ezekiel Manyara
10.	Deputy Director, Human Resource Management and Development	Ms. Stellamaris Ndenge
11.	Manager, Public Relations and Corporate Communications	Mr. Frankline Kaburu
12.	Head, ICT	Mr. Francis Omondi

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**(e) Fiduciary Oversight Arrangements**

<p style="text-align: center;"><b>Technical Committee</b></p> <ul style="list-style-type: none"> <li>● <b>Dr. Monica Kerretts-Makau (<i>Chair</i>)</b> <ul style="list-style-type: none"> <li>● Mr. James Maina (<i>Member</i>)</li> <li>● Mr. James Nyongesa (<i>Member</i>)</li> </ul> </li> </ul>	<p style="text-align: center;"><b>Audit and Risk Management Committee</b></p> <ul style="list-style-type: none"> <li>● <b>Hon. Dr. Elias Mbau (<i>Chair</i>)</b> <ul style="list-style-type: none"> <li>● Mr. Joshua Mwangemi (<i>Member</i>)</li> <li>● Mr. Antony Muriu (<i>Member</i>)</li> </ul> </li> </ul>
<p style="text-align: center;"><b>Human Resource Management and Development Committee</b></p> <ul style="list-style-type: none"> <li>● <b>Ms. Nimo Maimuna Mohamed (<i>Chair</i>)</b> <ul style="list-style-type: none"> <li>● Mr. Michael Kisilu (<i>Member</i>)</li> <li>● Mr. Joshua Mwangemi (<i>Member</i>)</li> </ul> </li> </ul>	<p style="text-align: center;"><b>Finance and Administration Committee</b></p> <ul style="list-style-type: none"> <li>● <b>Mr. Michael Kisilu (<i>Chair</i>)</b> <ul style="list-style-type: none"> <li>● Mr. James Maina (<i>Member</i>) <ul style="list-style-type: none"> <li>● Ms. Nimo Maimuna Mohamed (<i>Member</i>)</li> </ul> </li> </ul> </li> </ul>

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**f) Secretariat Headquarters**

P.O. Box 46270-00100,  
4<sup>th</sup> Floor, Liaison House  
State House Avenue  
**Nairobi, Kenya**

**g) Secretariat Contacts**

Telephone: +25420 2733735  
E-mail : [info@nepadaprmkenya.go.ke](mailto:info@nepadaprmkenya.go.ke)  
Website: [www.nepadaprmkenya.go.ke](http://www.nepadaprmkenya.go.ke)

**h) Secretariat Bankers**

Co-operative Bank of Kenya,  
Co-operative House Branch,  
P.O. Box 48231 - 00100,  
**Nairobi, Kenya**

**i) Independent Auditors**

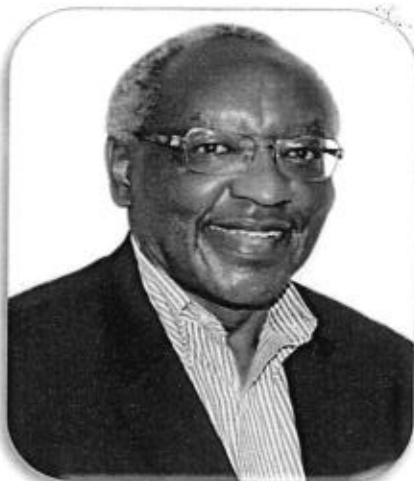
Auditor-General  
Office of the Auditor General  
Anniversary Towers, University Way  
P.O. Box 30084, GPO 00100  
**Nairobi, Kenya**

**j) Principal Legal Adviser**

The Attorney General  
State Law Office and Department  
of Justice  
Harambee Avenue  
P.O. Box 40112  
City Square 00200  
**Nairobi, Kenya**



## 2. The National Governing Council



**Prof. Michael Chege, B.A., MSc, PhD, E.B.S**  
**Chairman (Non-Executive)**

Born on 30<sup>th</sup> January 1946, Prof. Chege was appointed the Chair of the NEPAD/APRM Kenya Governing Council on 24<sup>th</sup> June 2016. He was re-appointed as the chair to the Council from 22<sup>nd</sup> June 2019. He also served as a board member for the Kenya Institute of Public Policy Research and Analysis (KIPPRA). He is also the chairman of the African Leadership Institute, a local NGO that provides training for young Kenyans with potential to be future African leaders.

Professor Chege holds a Bachelor's Degree in Economics and Government, Master of Science Degree, and a PhD in Public Policy and Political Economy of Development. He has taught at the University of Nairobi, University of Geneva (Switzerland) and the University of Florida, Gainesville, where he served as the Director of the Centre for African Studies for eight years. He has also served as Policy Advisor to the Ford Foundation, and the National Treasury. In other capacities, he has been a consultant with the World Bank, United Nations Development Programme (UNDP), Rockefeller Foundation, Swedish International Development Agency (SIDA), the Aga Khan Foundation, among other international organizations.

**Michael Kisilu, BSc, MIBA**



**Member (Non-Executive)**

Born on 4<sup>th</sup> July 1974, Mr. Kisilu was re-appointed to NEPAD/APRM Kenya Governing Council on 22<sup>nd</sup> June 2019 as a Council member after a previous term of 3 years. He served as the chair of the Finance and Administration Committee and as a member of the Human Resource Management and Development Committee. Mr. Kisilu holds a Bachelor of Science degree in Tourism Management from Moi University, and a Master of International Business Administration degree (Strategic Management), from

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USIU-Africa. He is currently pursuing his doctoral studies in Tourism Management at Kenyatta University's School of Hospitality, Tourism and Leisure Studies. Mr. Michael Kisilu, currently the Principal Officer, Alumni Relations at United States International University (USIU) Africa, has also served both as Manager, Housing Services and Adjunct Faculty in USIU-Africa. In October 2015, he was appointed to serve in the Kenya Utalii College Council for a period of three years. Mr. Kisilu also actively serves as a Board Member of Kambiti Primary School, since 2015; and the Mbaikini High School, since 2019.



**Antony Muriu, BA, MA, HSC,**  
**Member (Non-Executive)**

Born in 1966, Mr. Muriu is the Alternate to the Principal Secretary, National Treasury. He is the Director of Planning in the Central Planning and Project Monitoring Unit of the National Treasury. He joined the NEPAD/APRM Council in October 2016 and is a member of the Audit and Risk Management Committee. Antony is a long serving civil servant with over 25 years of experience and serves in Kenya Tourism Board and Kenya Copyright Board. He holds a Bachelors of Arts Degree in Economics and Master's Degree in International Development Studies from the Graduate Institute of Policy Studies in Tokyo, Japan.

Mr. Muriu has worked in many Ministries and served in numerous Committees and Taskforces in the Government of Kenya.



**James Maina, BA, MA**

**Member (Non-Executive)**

Born in 1969, Mr. Maina is an Alternate to the Principal Secretary, State Department for Planning. He is also the Director, Macroeconomic Planning and International Economic Partnerships Directorate under the State Department for Planning. He joined the Council in January 2020 and is a member of both Technical; and Finance and Administration Committees. James is a career civil servant with over 25 years of working experience in Macroeconomic Planning and International relations. He holds both Masters and Bachelor's degrees in Economics from University of Nairobi. James has also attended short courses in strategic leadership; World Trade Organisation (WTO) and negotiations; private sector driven regional development; performance management with balanced score card; fiscal decentralization; managing market economies in a globalizing world; management of South-South and Triangular Cooperation; and external resources management. James has a wide experience in National Development Planning; Economic Policy Formulation and Implementation; Budgeting and Budget Execution; Strategic Planning; Performance Contracting and management; Negotiations for Multilateral and Bilateral Cooperation Frameworks; Conference/Convention Coordination, Management and Logistics as well as Management of South-South and Triangular Cooperation.



**Prof. Monica Kerretts-Makau**

**Member (Non-Executive)**

Born on 26<sup>th</sup> April 1974. Prof. Monica Kerretts-Makau is an Academic Director & Professor of Practice at Thunderbird School of Global Management Africa Hub. She is a Certified CMA/IFC Board Governance Trainer and has facilitated several training programs. She joined NEPAD/APRM Kenya Council on 21<sup>st</sup> October 2016 and was re-appointed to the Council on 11<sup>th</sup> October 2019. Prof. Kerretts-Makau chairs the Technical Committee.



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Prof. Kerretts-Makau previously served as a Board Director in other companies such as: Bank of Africa (2013 to 2015) chairing the Credit Committee and the Governance & HR committee; and CCK (2010 to 2014) chairing the Audit Committee. She has also served as change advisor to the Judiciary (2012-2015). Prof. Kerretts-Makau has received a number of awards including: Top 100 Influential Africans 2017 and Top 100 Reputational Africans 2018. She is an addicted Gardener & passionate environmentalist. She can be reached on twitter @monicakerretts and Instagram as @kanakegardens.



**Hon. Elias P. Mbau, BA (Econ), MBA, PhD.**

**Member (Non-Executive)**

Born on 29<sup>th</sup> March 1961 Hon. Dr. Elias Mbau joined NEPAD/APRM Kenya Governing Council on 22<sup>nd</sup> June 2019.

Hon. Mbau is a Certified Public Secretary Kenya (CPS-K). He chairs Audit and Risk Management Committee. He holds a PhD in Public Finance (University of Nairobi), Master of Business Administration in Marketing (Nairobi University) and Bachelor of Arts (Economics) from the University of

Nairobi. Previously, he served as the Chair of NG-CDF Board (2015-2017); Member of Parliament for Maragua Constituency and Chairman Parliamentary Budget Committee (2008-2013); Lecturer at United States International University (2000-2002); Director, Royal Communications (K) Ltd (1996- to date); Chairman Royal Capital Ltd (2012-to date) and Economist, Ministry of Planning (1988-1992).



**Joshua Mwangemi,**  
**Dip. Telecoms, Dip. Langue De Francaise**  
**Member (Non-Executive)**

Born on 16<sup>th</sup> May 1962 Mr. Joshua Mwangemi, is a transport solution and innovation expert. He was appointed to the National Governing Council on 11<sup>th</sup> October 2019 and serves as a member of the Human Resource Management and Development Committee as well as the Audit and Risk Management Committee. He holds a Diploma in Telecommunications and Langue de Francaise. He also holds a Certificate in Renewable Energy from Denmark and Wind Technology from Sweden. Mr. Mwangemi previously worked in ICL as a Country Engineer in charge of ATMs Kenya, Uganda Tanzania and at Siemens as Country Manager.



**Nimo Maimuna Mohamed, Dip., B.A.**  
**Member (Non-Executive)**

Born on 23<sup>rd</sup> October 1976. Ms. Nimo Maimuna Mohamed joined the Council on 11<sup>th</sup> October 2019. She currently serves as the Chairperson of the Human Resource Management and Development Committee as well as a member of the Finance and Administration Committee. Ms. Mohamed is an educationist holding a Bachelors of Education from Kampala University and a diploma in education from same institution and has experience in developing curriculum to accommodate different learning styles and maximizing student's comprehension. She has experience in consultancy working for United Nations Scientific and Cultural Organization

(UNESCO). She has also worked with the Kenya Red Cross Society raising awareness to the public on famine, First Aid projects, education services and disaster and emergency services.



**James Otsuila Nyongesa, B.Ed. Arts, M.A., G.C.D**  
**Member (Non-Executive)**

Born on 10<sup>th</sup> September 1980, James, is an alternate to the Principal Secretary Foreign Affairs. He is a career Foreign Service Officer, with over 14 years of experience having joined the Ministry of Foreign Affairs in 2007. He is currently an Assistant Director of Foreign Service, attached to the office of the Cabinet Secretary at the Ministry of Foreign

Affairs.

James holds a 1<sup>st</sup> Class Honours degree in Education (B.Ed. Arts) from Kenyatta University, a Master of Arts degree (M.A) in International Relations from the University of Leicester, United Kingdom, as well as a Graduate Certificate in Diplomacy from the University of Queensland in Australia.

Professionally, James has served in various Directorates in the Ministry of Foreign Affairs including Africa and the African Union, UN & Multilateral Affairs, Americas and the Caribbean, Europe and Commonwealth as well as Horn of Africa. He has also previously worked in the office of the Principal Secretary. In terms of serving Kenya Missions abroad, James served in Embassy of Kenya in Bangkok, Thailand (with accreditation to Vietnam, Laos, Cambodia and Myanmar) from 2014 to 2019, and the Kenya Mission to the United Nations Education, Scientific and Cultural Organization (UNESCO) in Paris, France from 2008 to 2012. He is proficient in English, Kiswahili and French. He serves as a member of the Technical Committee.



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**Amb. Dr. Samori A. Okwiya**  
**CEO, (Executive) - Ex-officio**

Amb. Dr. Samori A. Okwiya joined NEPAD/APRM Kenya Secretariat as the Chief Executive Officer on 1st December 2020. As the CEO he is responsible for running all facets of the Secretariat to achieve the Secretariats' goals, objectives and agreed performance targets. Amb. Dr. Okwiya, has a proven executive management track record and over 20 years of experience in the public, private and non-profit sectors. Prior to joining NEPAD/APRM Kenya Secretariat, Amb.

Dr. Okwiya was the High Commissioner/Ambassador Plenipotentiary of the Republic of Kenya to Malaysia with multiple accreditations to Indonesia, the Philippines and the Sultanate of Brunei. As Kenya's envoy, he enhanced the bilateral diplomatic relations between Kenya and the countries he was accredited to, increased visibility and awareness of Kenya's potential in trade and economic diplomacy in South East Asia.

Amb. Dr. Samori Okwiya has earned a Doctor of Philosophy (PhD) in Management from the Binary Graduate School, Binary University. He matriculated through a Master's program in Management and Organizational Development and pursued a baccalaureate Degree in Business Administration at the United States International University.

### 3. Management Team



**Amb. Dr Samori A. Okwiya, PhD.**  
Chief Executive Officer  
*B.Sc BA, M.Sc MOD, Phd (Management)*



**Mr. Peter Kimemia**  
Director, APRM &  
Governance  
*B.A, PGDip (Diplomacy)*  
*M.A (Economics),*  
*MSocSci (Rural*  
*Development)*



**Dr. Rose Kitur, PhD.,**  
FKIP  
Director, NEPAD  
Programmes,  
PhD. Public Policy and  
Administration (Policy  
Analysis), MA(Planning)  
Urban Regional Planning ,  
BA (Geography and  
Sociology)



**Mr. Maxwell Zange**  
**Okoth**  
Director, Corporate  
Service  
Dip (Management);  
BCOM, MBA (HRM), IHRM  
(K)

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**FA Ezekiel Manyara**  
Deputy Director Finance  
B.A. (Econ). Msc (Int.  
Dev't & Cooperation)



**Mr. Erick Kiilu**  
Deputy Director NEPAD  
Programme  
B.A, (Economics)



**Ms. Monicah C. Kilach**  
Manager, Supply Chain  
Management  
B.A (Econ); CIPS-K



**Ms. Stellamaris Ndeng'e**  
Deputy Director, Human  
Resource Management and  
Development  
*Dip (HRM); HND (HRM); BBA  
(HRM); MBA (Strategic  
Management), IHRM*



**CPA Miriam N. Sindiyo**  
Deputy Director, Accounts  
*B.A. (Eco), MSC (Finance)*



**CPA Rhodah Chepngetich**  
Manager, Internal Audit  
*BBM, (Finance and  
Banking)*



**Ms. Hellen W. Muthoni**  
Senior Legal Officer  
*LLB;  
PGDip (Law),  
MA (Diplomacy)*

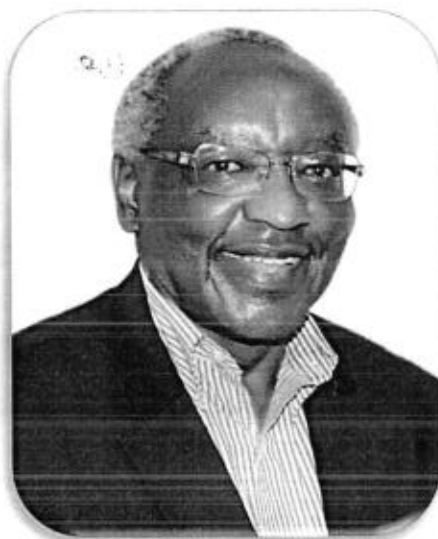


**Mr. Frankline Kaburu**  
Manager, Public Relations and  
Corporate Communications Unit  
*B.A. (Comm); Dip (Project Planning,  
MA (Project Planning and  
Management)*



**Mr. Francis Omondi**  
Senior ICT Officer  
*BSC. Information Sciences*

#### **4. Chairman's Statement**



I am delighted to foreword the Annual Report and Financial Statements of the NEPAD/APRM Kenya Secretariat for the financial year ended 30<sup>th</sup> June 2022. The financial year presented significant challenges to the Secretariat, especially due to the rapid escalation of the effects of COVID 19 pandemic which created an unprecedented level of uncertainty and volatility that forced the Secretariat to operate under challenging working conditions with a fair level of visibility.

That notwithstanding, a strong level of resilience was demonstrated by the National Governing Council, and the Secretariat led by the Chief Executive Officer Amb. Dr. Samori Okwiya. To this end, I commend them for the ability to adapt to the challenging situation, and remaining focussed during the crisis.

During the Financial Year 2021/2022, the Secretariat used both proactive and reactive approaches in the implementation of its priority activities as contained in the strategic plan of 2017/2018 – 2021/2022. This is demonstrated by the strong and responsible undertaking in the execution of our activities which led to the successful implementation of the strategic plan.

To exemplify this, the Secretariat undertook activities that were geared towards promoting governance and development agenda as well as building on the existing process and structures as pertains to the internal human capital. Among the key activities that the Secretariat implemented were the Targeted Review, the County Peer Review Mechanism, the hosting of the Continental 7<sup>th</sup> Programme for Infrastructure Development in Africa (PIDA) week and the African Peer Review (APR) Heads of State and Government Committee.



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On the people front, the Secretariat recognized that a broad and diverse pool of talent is essential to deliver on our strategies and make a positive impact on society. This means that the Secretariat needs a workforce comprised of skilled professionals from diverse backgrounds. That being the case, I am happy to report that during the financial year under review, the Secretariat indeed expanded its workforce capacity to improve the quality and timely deliverables of work as well as to balance the gender proportion in the workplace.

Consequently, there is still a lot to accomplish in the promotion of good governance and sustainable development. In this regard, the Secretariat endeavours to carry on with the programs during the next financial year.

On behalf of the entire Board, I would like to thank the management headed by Chief Executive Officer Amb. Dr. Samori Okwiya and the entire staff for the continued support and engagement at the Secretariat especially during a year that has been marked by extraordinary circumstances. Similarly, I express my sincere gratitude to our stakeholders; the National Treasury, the State Department for Planning, the Continental office of both the African Peer Review Mechanism (APRM) and the African Union Development Agency (AUDA) for their distinguished role in helping us achieve our mandate through both policy and budgetary support. In addition, I wish to recognize the role played by our development partners who continue to support our various initiatives and activities. They remain a crucial stakeholder without whom we would not have achieved our set objectives and goals. On behalf of the National Governing Council and Management of NEPAD/APRM Kenya Secretariat, I take this opportunity to congratulate the entire team for delivering this year's good performance and enabling the Secretariat to remain pertinent.



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Prof. Michael Chege  
**Chairman - National Governing Council**



## **5. Report of the Chief Executive Officer**



This report highlights the overall performance of the Secretariat and the progress made in the execution of its mandate during the financial year 2021/2022. Section 81 of the Public Finance Management Act (PFM) 2012, which requires accounting officers to give an account of how it expended the resources allocated during the financial year.

I am therefore delighted to present the Secretariat's achievements based on activities undertaken and implemented within FY 2021/2022 that marked the last cycle under the Strategic Plan 2017/2018 – 2021/2022. The Strategic Plan was transformational and withstood the COVID-19 Pandemic. Further, the plan guided the Secretariat to remain consistent in advocating for unwavering sustainable development and good governance in all programs.

### **County Peer Review Mechanism (CPRM)**

The Secretariat designed the County Peer Review Mechanism, modelled after the African Peer Review Mechanism (APRM). The CPRM aims to promote good governance in each of the 47 counties and improve public service delivery performance. This is in accordance with Resolution 32 of the 2018 Fourth Devolution Conference.

During the fiscal year 2021/2022, the Secretariat successfully conducted CPRM training in seven (7) counties namely: Tharaka Nithi, Siaya, Meru, Nakuru, Kilifi, Makueni, and Machakos. Consequently, Makueni and Tharaka Nithi counties are finalising their County Review Reports.

### **National Governance Report (NGR) for Kenya 2021**

Kenya pioneered the development of the NGR among the APRM member states. The Secretariat provided leadership in developing this report with the support of the Continental Secretariat of the African Peer Review Mechanism (APRM) and the Kenya National Bureau of Statistics (KNBS). The report will be presented at the next APR forum of Heads of State and Government Committee. (HSGOC)

### **Targeted Review on 'Big Four' Agenda**

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The Secretariat undertook a targeted review of the Big Four Agenda. The review focussed on the assessment of the progress made under the following sectors: Affordable housing; Expansion of Manufacturing and quality jobs; Food Security & Nutrition and Affordable healthcare for all including the salient issues as highlighted in the 2<sup>nd</sup> Country Review Report of 2017.

**7<sup>th</sup> Programme for Infrastructure Development (PIDA)**

The Secretariat coordinated and hosted the 7th PIDA Week for the year 2021 from 28<sup>th</sup> February to 4<sup>th</sup> March 2022 in Nairobi, Kenya. PIDA week is the strategic framework for infrastructure development, guiding the infrastructure development agenda of the African Union. The programme guides the policies, and investment priorities thus providing an opportunity for stakeholders to review and reflect on progress in the implementation of the programme.

**United Nations Climate Change Conference of the Parties (COP26)**

During the year under review, the Secretariat participated in the 26th UN Climate Change Conference of the Parties (COP26) held in Glasgow from 31<sup>st</sup> October – 13<sup>th</sup> November 2021. The conference recognized Africa's special circumstances and vulnerability to climate change and a call for Africans involvement to mitigate the effects of climate change.

**APRM Youth Symposium, Communicators Forum, and African Governance Seminar**

In the year under review, the NEPAD/APRM Kenya Secretariat together with the APRM Continental Secretariat co-hosted the APRM Youth Symposium, Communicators Forum, African Governance Seminar Series, and Network of Non-State Actors. The meetings guided the planning and implementation of communication efforts contained in the APRM communications strategy and policy.

**Republic of Namibia National Programme of Action (NPoA).**

The Secretariat offered technical assistance to the National office of APRM in Namibia on their National Programme of Action (NPoA). The Secretariat shared Kenya's experience in drafting, harmonizing, finalizing, and implementing the NPoA arising from the recommendations of the Kenya's 2<sup>nd</sup> APRM Country Review Report).

### **31<sup>st</sup> Ordinary Session of the African Peer Review Forum of Heads of State and Government (APR Forum)**

The Secretariat participated in the 31<sup>st</sup> Ordinary Session of the African Peer Review Forum of Heads of State and Government. The Summit highlighted the following; revisiting the philosophy of the APRM; ensuring compliance with the APRM principles; resource mobilization; integrating of the APRM into the AU system; and encouraged the Secretariat to broaden and deepen its efforts in implementing the APRM Strategic Plan (2020-2024) and the delivery of the AU Agenda 2063.

### **Development of LAPSSET Corridor Regional Coordination Framework**

During the year under review, the Secretariat together with UNECA organized the 2<sup>nd</sup> LAPSSET Corridor Ministerial Council hosted by the Federal Democratic Republic of Ethiopia in Addis Ababa 28<sup>th</sup> June - 2<sup>nd</sup> July 2021. The council meeting culminated in the signing of the Terms of Reference for LAPSSET in the bid to establish a LAPSSET corridor regional coordination mechanism.

### **Scoping mission to the Northern Corridor Transit and Transport Authority (NCTTCA)**

The NEPAD/APRM Kenya Secretariat and United Nations Economic Commission for Africa (UNECA) organized a scoping mission to the Northern Corridor Transit and Transport Authority (NCTTCA) for the LAPSSET footprint countries on 19<sup>th</sup>-20<sup>th</sup> May 2022. The aim of the scoping mission was to draw lessons in a bid to set up a regional LAPSSET Institutional Framework/Mechanism that will include the Republic of South Sudan, Republic of Kenya, and The Federal Democratic Republic of Ethiopia.

### **Financial Highlights**

The Secretariat received a total of Kshs.283,268,645 as grants through the State Department for Planning. This was an increase from the previous year where it received Kshs. 210,130,000. The Government has been the main source of funding for the Secretariat in all its operations. However, this has been complemented by other development partners such as AUDA, UNECA, and APRM Continental Secretariat among others.

Remarkably, that the Secretariat accomplished the commitments of the Strategic Plan 2017/2018 – 2021/2022. I acknowledge with deep appreciation the commitment exhibited by all actors. Specifically, I acknowledge the National Governing Council with whom have shown tremendous pliability in supporting the Secretariat's undertakings, the National Treasury, State Department for Planning for their distinguished role in helping us achieve our mandate through policy and budgetary support. I also wish to recognize

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the role played by our development partners who continue to support our various initiatives and activities. They remain a critical stakeholder without whom we would not have attained our defined aims and aspirations. Finally, I would like to thank and congratulate my team in the Secretariat for the outstanding performance in this financial year.

I look forward to your continued support as we move to make NEPAD/APRM Kenya Secretariat an institution of impact in Kenya and across Africa during the next cycle of the Strategic plan and Financial Year.



**Amb. Dr. Samori A. Okwiya, PhD**

**CHIEF EXECUTIVE OFFICER**

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**6. Statement of Secretariat's Performance Against Predetermined Objectives**

NEPAD/APRM Kenya Secretariat has four technical (4) strategic objectives within the current Strategic Plan for the FY 2017/18- FY 2021/22. These strategic objectives are as follows:

**Strategic objective 1:** Lobbying, Advocacy and Communication

**Strategic objective 2:** Facilitation and coordination of the implementation of AUDA

NEPAD/APRM Programmes at County, National and Regional  
Levels

**Strategic objective 3:** Knowledge Management and Governance

**Strategic objective 4:** Resource Mobilization and Partnerships

NEPAD/APRM Kenya Secretariat develops its annual work plans based on the above strategic themes. Assessment of the Secretariat's performance is done on a quarterly basis. The Secretariat achieved its performance targets set for the FY 2021/22 period for its four (4) technical strategic areas in the diagram below:

Strategic Pillar/Theme/Issues	Objective	Activities	Key Performance Indicators	Target	Achievements	Remarks
<b>Strategic Objective I: Lobbying, Advocacy and Communication</b>						
	To enhance advocacy and outreach programmes to increase awareness levels on NEPAD Programme	Provide outreach materials on NEPAD programmes during <ul style="list-style-type: none"> <li>• Press releases</li> <li>• Media engagements</li> <li>• Social media</li> </ul>	No. of outreach materials on NEPAD Programme and activities	4	Provided outreach materials on 5 NEPAD Activities	The target achieved



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Strategic Pillar/Theme/Issues	Objective	Activities	Key Performance Indicators	Target	Achievements	Remarks
	e and activities	updates on	et			
		Create awareness on APRM programmes during International days, ASK shows, annual devolution conference regional fora, invited national activities and other events relevant to the APRM	Reports	1	1	Target achieved
<b>Strategic Objective II: Facilitation and coordination of the implementation of AUDA - NEPAD/APRM Programmes at County, National and Regional Levels</b>						
	To promote learning, linking and leveraging of NEPAD/APRM programmes both	Promote Africa Biosafety Network of Expertise (ABNE) activities in collaboration with AUDA-	<ul style="list-style-type: none"> <li>• No. of Counties identified for sensitization on BT Cotton farming</li> <li>• No of sensitization workshops</li> </ul>	<ul style="list-style-type: none"> <li>• 3</li> <li>• 50</li> </ul>		Physical activities suspended due to COVID 19

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Strategic Pillar/Theme/Issues	Objective	Activities	Key Performance Indicators	Target	Achievements	Remarks
	nationally and regionally	NEPAD Regional Office in the country	• No of fora	• 2		
		Facilitate the establishment of LAPSET Corridor Regional Coordination Mechanism	TORs	2	2	High level
		Participate in AUDA-NEPAD Meetings, Workshops and Working Missions for PIDA and PICI Projects:	• No of meetings/workshops held	• 2	• 4	Target achieved
		1. PIDA Policy Dialogue Framework 2. AUDA-NEPAD Steering Committee Meetings 3. PIDA Week 4. PICI fora	<ul style="list-style-type: none"> <li>• Status reports and Kenya position paper</li> <li>• Committee report/resolution</li> <li>• Reports/communique</li> </ul>	<ul style="list-style-type: none"> <li>• 2</li> <li>• 1</li> <li>• 1</li> </ul>	<ul style="list-style-type: none"> <li>• 2</li> <li>• 1</li> <li>• 1</li> </ul>	

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Strategic Pillar/Theme/Issues	Objective	Activities	Key Performance Indicators	Target	Achievements	Remarks
			<ul style="list-style-type: none"> <li>• Reports/Communique</li> </ul>	<ul style="list-style-type: none"> <li>• 1</li> </ul>	<ul style="list-style-type: none"> <li>• 1</li> </ul>	
		Participate in African Union (AU) Summit Meetings. 1. Heads of State and Government Orientation Committee Meeting (HSGOC) 2. NEPAD Steering Committee Meeting	<ul style="list-style-type: none"> <li>• Reports/Resolutions/</li> <li>• Communique</li> <li>• No. of Reports/Position papers presented</li> </ul>	<ul style="list-style-type: none"> <li>• 1</li> <li>• 1</li> <li>• 1</li> </ul>	<ul style="list-style-type: none"> <li>• 1</li> <li>• 1</li> <li>• 1</li> </ul>	
		Coordinate regional Workshops on developing a regional Public-Private-Partnership (PPP) framework	Stakeholder mapping conducted	1	0	

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Strategic Pillar/Theme/Issues	Objective	Activities	Key Performance Indicators	Target	Achievements	Remarks
		in collaboration with relevant Continental bodies				
		Collaborate with Forum of Small Medium Economics AFRICA ASEAN (FORSEAA) to promote agriculture and food processing, small medium industries and Science and technology innovation Support conservation of the environment and mitigation against climate change	<ul style="list-style-type: none"> <li>• Concept Note</li> <li>• No of minutes/reports</li> <li>• Draft MoU</li> <li>• No of progress reports</li> </ul>	<ul style="list-style-type: none"> <li>• 1</li> <li>• 2</li> <li>• 1</li> <li>• 2</li> </ul>	<ul style="list-style-type: none"> <li>• 1</li> <li>• 2</li> <li>• 1</li> <li>• 0</li> </ul>	Implement awaiting commissioning
		Participate in National, Regional and Continental	No of meeting reports/ Kenya position paper	1	2	Target exceeded

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Strategic Pillar/Theme/Issues	Objective	Activities	Key Performance Indicators	Target	Achievements	Remarks
		1 Meetings on implementation of CAADP and climate smart agriculture				
		Participate in 26 <sup>th</sup> Conference of the Parties to the United Nations Framework Convention on Climate Change (UNFCCC) in November 2021	No. of Reports/resolutions	3	3	Two (2) reports on preparation and one (1) final Report on UNFCCC resolutions
		Undertake Working Mission to AUDA-NEPAD Continental office	No. of countries toured/reports	2	4	Target exceeded
		Participate in APR forum Summit meetings & other related meetings	APR Forum Meeting Reports	1	1	Target achieved



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Strategic Pillar/Theme/Issues	Objective	Activities	Key Performance Indicators	Target	Achievements	Remarks
		Participate in High Level Political Forum on 'Africa's progress in SDG 16	Report on SDGs goal 16	1	1	
		Convene Technical committee meetings for key stakeholders in the implementation of NPoA	Quarterly Meetings	4	0	Inadequate resources hampering progress
	To promote good governance practices at the National and the County levels	Review and analyze the prioritized NPoA targets in all the 47 CIDPs	Scope Reports	15	0	Targeted not achieved due to lack of resources, thus activity has been deferred to the next financial year
		Track and Monitor the implementation of NPoA by the Counties	Bi- annual report	2	0	Activity not done deferred to the following Financial year

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Strategic Pillar/Theme/Issues	Objective	Activities	Key Performance Indicators	Target	Achievements	Remarks
		Cascading of APRM to the Counties	Counties Peer Reviewed	10	7	Inadequate resources hampered progress (both at the Secretariat and in the Counties)
		Development of the Targeted Review for Kenya Report	Targeted Review Report	1	Final Report prepared	Awaiting Peer Review and Launch
		Track governance indices and prepare status reports (Mo Ibrahim, World Governance Index, Corruption Perception Index)	No. of reports on governance indices for Kenya	1	0	Work in progress
		Production of the APRM National Governance Report for Kenya 2021	National Governance Report for Kenya 2021	1	1	Draft report developed awaiting validation, printing and

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Strategic Pillar/Theme/Issues	Objective	Activities	Key Performance Indicators	Target	Achievements	Remarks
						dissemination
<b>Strategic Objective III: Knowledge Management and Governance</b>						
	To enhance research capacity of the Secretariat as part of knowledge management	Collaborate with Binary University to implement Rural Education Transformation Program Africa (ReTRA) project in Kenya	<ul style="list-style-type: none"> <li>• Concept Note</li> <li>• No. of minutes/Reports</li> </ul>	<ul style="list-style-type: none"> <li>• 1</li> <li>• 2</li> </ul>	<ul style="list-style-type: none"> <li>• 1</li> <li>• 2</li> </ul>	Target Achieved
		Collaborate with NOVIRTAS on key areas in health sector that require urgent intervention	<ul style="list-style-type: none"> <li>• Concept Note</li> <li>• No. of minutes/Reports</li> </ul>	<ul style="list-style-type: none"> <li>• 1</li> <li>• 2</li> </ul>	<ul style="list-style-type: none"> <li>• 1</li> <li>• 1</li> </ul>	The collaboration is awaiting review and signing of the MoU
		Facilitate establishment of AUDA-	Concept Note developed	1	1	A delegation from AUDA

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Strategic Pillar/Theme/Issues	Objective	Activities	Key Performance Indicators	Target	Achievements	Remarks
		NEPAD Centre of Excellence (Human Capital Development)				visited for technical engagements with MDAs
		Facilitate establishment of a Centre of Excellence on Blue Economy	Concept Note developed	1	2	Concept note and MOU on blue economy developed
		Support the implementation of Skills Initiative for Africa(SIFA)	No. of meetings M&E reports	2	4	Target exceeded
		Participate in AUDA-NEPAD Agency Capacity Development Programmes e.g Country Results Framework, Global Partnership for	<ul style="list-style-type: none"> <li>No. of meetings</li> <li>No. of reports</li> </ul>	<ul style="list-style-type: none"> <li>2</li> <li>2</li> </ul>		

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Strategic Pillar/Theme/Issues	Objective	Activities	Key Performance Indicators	Target	Achievements	Remarks
		Effective Development Cooperation (GPEDC), Africa Mining Vision				
		Forge collaboration with key research institutions to carry out research on topical issues related to governance	Research report	3	0	Lack of partners to collaborate
	To improve the tracking and implementation of AUDA-NEPAD/APRM programmes in the Eastern Africa Region	Coordinate Tracking and Reporting on Implementation of Agenda 2063	No. of workshops	2	2	Agenda 2063 progress report developed
		Undertake M&E and Coordinate support for NEPAD E – Schools Project	M&E Reports	2	0	Unavailability of strategic partners to undertake the exercise



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Strategic Pillar/Theme/Issues	Objective	Activities	Key Performance Indicators	Target	Achievements	Remarks
		Monitor and report on the implementation of infrastructure Projects under; 1. Programme for Infrastructure Development in Africa (PIDA) 2. Presidential Infrastructure Champion Initiative (PICl)	<ul style="list-style-type: none"> <li>No. of project status reports</li> <li>No. of projects funded</li> </ul>	<ul style="list-style-type: none"> <li>2</li> <li>2</li> </ul>	<ul style="list-style-type: none"> <li>2</li> <li>2</li> </ul>	The target was fully achieved
		Track Implementation of SE4ALL investment plan in Kenya	<ul style="list-style-type: none"> <li>No. of meeting minutes</li> <li>M&amp;E Reports</li> </ul>	<ul style="list-style-type: none"> <li>2</li> <li>1</li> </ul>	<ul style="list-style-type: none"> <li>0</li> <li>0</li> </ul>	The activity was not undertaken due to inadequate resources
		Track the implementation of key priority	Progress reports	1	Work in progress	Inadequate resources hampering

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Strategic Pillar/Theme/Issues	Objective	Activities	Key Performance Indicators	Target	Achievements	Remarks
		policies, strategies and programmes at the County National and Regional level to enhance cooperation with Regional Economic Communities (RECs)				progress because the tracking necessitated movements and hosting of meetings and workshops
Institutional Management and Development	To develop capacity to enhance efficiency and transparency in service delivery	Capacity building of Economists officers in Macro-Economic Modelling	<ul style="list-style-type: none"> <li>No. of Economists trained</li> <li>Workshop report</li> </ul>	<ul style="list-style-type: none"> <li>25</li> <li>1</li> </ul>	<ul style="list-style-type: none"> <li>25</li> <li>1</li> </ul>	The training undertaken by Macro directorate under the state department for planning
		Facilitate capacity building of community health, nursing and midwifery	No. of capacity building workshops held  No. of nurses and midwives trained	2  140		Reviewed the concept note on capacity building of nurses and

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Strategic Pillar/Theme/Issues	Objective	Activities	Key Performance Indicators	Target	Achievements	Remarks
		in liaison with AUDA-NEPAD and Ministry of health				midwives and shared with UNICEF for funding
<b>Strategic Objective IV: Resource Mobilization and Partnerships</b>						
s	To mobilize adequate resources to finance the Secretariat programmes	Organize meetings and engaged with strategic partners for collaboration and resource mobilization for the PIDA Week	Amount of resources mobilized  Cabinet Memo	20,000,000  1	34,000,000  1	Mobilized resources through Cab memo and engagements with strategic partners
		Organize roundtable meetings with development partners for collaboration and resource mobilization for APRM Programmes	Quarterly Round table meetings	4	2 (OGP & APRM Continental Secretariat consultative engagements over resources)	Activity hampered largely by the covid-19 related constraints. Secretariat, however, reached out to partners such as the OGP and the APRM

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Strategic Pillar/Theme/Issues	Objective	Activities	Key Performance Indicators	Target	Achievements	Remarks
						Continental Secretariat for support. It also reached out to the Cabinet in search for support for the Presidential Legacy initiatives.

In the review period the NEPAD/APRM Secretariat contributed 7% of the Cabinet Secretary's targets. The activities implemented by the Secretariat were in the following major areas:

PERFORMANCE CRITERIA CATEGORY	Description of activities	Annual Cumulative Achievements (Ending 30 <sup>th</sup> June, 2021)	Reasons for underachievement where applicable	Evidence	Responsibility
a.	Tracking and reporting progress of PIDA-PICI project (LAPSSET) (2%).	Facilitated tracking and reporting on PIDA-PICI projects	Fully achieved	Monitoring and Progress reports on LAPSSET	State Department for Planning

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b.	Facilitate the establishment of LAPSSET Corridor Regional Coordination Mechanism / legal framework (2%).	Coordinated the establishment of the LAPSSET regional Coordination Framework	Fully achieved	Establishment of Technical and Steering Committee	State Department for Planning
c.	Support 7 counties to undertake County Peer Review Mechanism (CPRM) (1%).	The Secretariat conducted trainings for the CPRM process in eight counties Tharaka Nithi, Siaya, Meru, Nakuru, Kilifi, Makeni, and Machakos Counties.	Fully achieved	County Self-assessment Reports	State Department for Planning



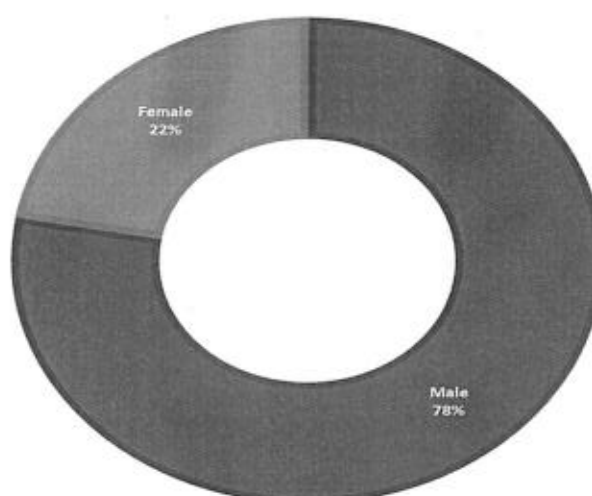
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d.	Conduct Targeted Review for Kenya on the Big Four Agenda under the APRM (1%).	The Secretariat conducted the assessment of the Big Four Agenda and Cross-cutting Issues.	Fully achieved	Targeted review report	State Department for Planning
e.	Preparation of an Annual National Governance Report for Kenya 2021 (1%).	The National Governance Report (NGR) for Kenya 2021 developed	Fully achieved	NGR Report	State Department for Planning

## **7. Corporate Governance Statement**

The Secretariat is cognizant that sound corporate governance enables organizations to achieve their set objectives, make informed decisions, manage risks and ensure compliance. It has, therefore, been keen on complying with corporate governance guidelines as stipulated in the Code of Corporate Governance for State Corporations – *Mwongozo Code*. In line with this, the Secretariat has a Council which is responsible for strategic guidance and oversight. With an aim of fostering transparency, disclosure and safeguarding the interests of all stakeholders, the Council has put in place relevant systems and processes.

As at June 30, 2022, the Secretariat had nine (9) Council members whose composition is as illustrated below:



**Secretariat Council Membership**

The Council meetings and activities are guided by an annual workplan held on a quarterly basis. In addition, special Council meetings are held to address emerging and urgent matters. Apart from the full Council, there are four (4) standing Committees with specific terms of reference to execute delegated responsibilities. These Committees are; Human Resource Management and Development, Finance, Technical and Audit and Risk.

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The following meetings were held during the Year ending June 30, 2022

S /No	Council Member	FCM	HRM&D C	AR C	FC	TC
1	Prof. Michael chege	5				
2	Hon. Dr. Elias Mbau	5		3		
3	Mr. Joshua Mwangemi	5	3	2		
4	Mr. Anthony Muriu	4		3		
5	Mr. Michael Kisilu	5	3		4	
6	Ms. Nimo Mohamed	5	3		4	
7	Dr. Monica Kerretts	3				1
8	Mr. James Nyongesa	5				2
9	Mr. James Maina	4		1	4	2

**KEY:** FCM-Full Council Meeting; HRM&DC- Human Resource Management & Development Committee; AC-Audit and Risk Committee; FC-Finance Committee; TC-Technical Committee.

### **Appointment of Council Members**

The Council Members are appointed by the Cabinet Secretary responsible for the National Treasury and Planning for a three-year term. Any removal of a Council member shall be through a formal revocation.

### **Council Charter**

The Charter is a critical corporate governance tool of the Council which documents the composition, roles and its responsibilities. This ensures effectiveness of Council member's contribution in the governance of the institution by facilitating independent judgement, decision making and professional competencies.

In the performance of its functions, the Council:

- Seeks policy guidance and direction from the NEPAD/APRM Focal Point, the Cabinet Secretary for National Treasury and Planning;

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- Holds quarterly meetings and such additional meetings in such places and at such times as the Council shall consider necessary for the proper discharge of its functions;
- Carries out or cause to be carried out such studies or research as may inform the activities of the NEPAD and the APRM in Kenya; and

Have powers for the proper execution of its mandate, including the power to regulate its procedures.

**Role of the Council**

1. The Council offers strategic guidance, leadership and control of the Secretariat activities by clearly defining the strategic purpose, objectives and values; evaluates the strategic direction and adopts the annual work plans to support the management operations at the Secretariat.
2. The Council constitutes and reviews the structure of the NGC Committees and approves reports and performance of each Council Committee. It also approves the Quarterly and Annual Reports and financial statements.
3. The Council assesses performance of the Management against targets and objectives as set out in the Secretariat's strategic plan as well as against best international practices.
4. The Council considers and gives consent to the Secretariat's overall budget and specific proposals for capital expenditure & acquisitions and strategic opportunities.
5. It reviews succession planning for the management team and approves senior executive appointments, organizational changes and remuneration.

**Induction and training**

The Secretariat has an elaborate framework to ensure that the Council effectively carries out its mandate. In terms of induction, newly appointed members to the NGC embark on a detailed programme to familiarise themselves with the operations of the Secretariat. Relevant background material is provided and a formal meeting is organized for interaction with Senior Management. For continuous improvement, topical courses are organized for the members to enhance their oversight role. In terms of evaluation, plans are undertaken to have members undergo a sensitization forum on performance evaluation before each one of them is evaluated.



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**Conflict of Interest**

Members are required to disclose to the Council real or potential conflict of interest, which comes to their attention, whether directly or indirectly. During the year under review, no conflict of interest was registered.

**NGC Members Remuneration**

During every Council meeting, present Council Members are entitled to a sitting allowance, sitting allowance and mileage reimbursement where applicable within government set limits for state corporations.

No.	Allowance	Chairperson	Board Member
1.	Honoraria	Kshs 80,000 per month	N/A
2.	Sitting	Kshs 20,000 per sitting	Kshs 20,000 per sitting
3.	Accommodation	Kshs 18,200 per night	Kshs 18,200 per night
4.	Airtime	Kshs 7,000	N/A
5.	Lunch	Kshs 2,000	Kshs 2,000
6.	Transport	Determined by the prevailing Government Guidelines	Determined by the prevailing Government Guidelines
7.	Personal Accident Cover (Not life)	Procured competitively	Procured competitively
8.	Medical expenses	Inpatient- Kshs 2 million per annum Outpatient- Kshs 100,000 per annum Last expenses (Self)- Kshs 100,000	Inpatient- Kshs 2 million per annum Outpatient- Kshs 100,000 per annum Last expenses (Self)- Kshs 100,000

**Code of Ethics**



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The Council is committed to high standards of integrity, behaviour and ethics. All Council Members are expected to avoid activities and financial interest, which could give rise to conflict of interest with their responsibilities.

**Governance Audit**

The Mwongozo Code requires public Institutions to carry out an annual governance audit. During the period under review, the Secretariat carried out its inaugural governance audit with support from the State Corporations Advisory Committee (SCAC).

**8. Management Discussion and Analysis**

**i) Financial performance**

NEPAD/APRM Kenya Secretariat is a line-item under the Macro and International Relations Division in the State Department for Planning. During the last five years, the Secretariat has received a total of Ksh.1.1 billion as shown in the table below:

Financial Year	2017/18	2018/19	2019/20	2020/21	2021/22	Totals (Ksh.)
Total Receipts from exchequer (Ksh. '000')	205,165	193,700	228,515	210,130	283,269	1,120,779
Other incomes (Ksh. '000')	-	-	-	3,875	1,580	5,455
<b>Total Receipts (Ksh. '000')</b>	<b>205,165</b>	<b>193,700</b>	<b>228,515</b>	<b>214,006</b>	<b>284,849</b>	<b>1,126,234</b>

During the FY 2021/22, the Secretariat received **Ksh.283, 268, 645** to support its key operations. The next subsection presents the detailed achievements.

**B. Operational Performance of NEPAD Programmes**

During the period under review, almost all Countries and governments operated in a context of radical uncertainty, and faced with difficult trade-offs given the health, economic and social challenges the Covid-19 pandemic raised. The pandemic slowed the achievements of the Secretariat's planned projects. Despite this, the NEPAD/APRM Kenya Secretariat made substantial progress in the implementation of the planned activities as highlighted below:

**1. Development of LAPSET Corridor Regional Coordination Framework**

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The Secretariat coordinated the second LAPSSET Corridor Programme Ministerial meeting convened by the Minister of Transport, Federal Republic of Ethiopia and facilitated by the United Nations Economic Commission for Africa (UNECA) from 28<sup>th</sup> June to 2<sup>nd</sup> July 2021 in Addis Ababa . The objective of the meeting was to facilitate the development of a regional coordination framework, share experience and assess the progress that Ethiopia has made in the implementation of LAPSSET corridor projects.

As a follow up to the 2<sup>nd</sup> Ministerial meeting the Secretariat held a meeting with UNECA on 21<sup>st</sup> July 2021 to review the road map and agree on priority activities. Following this meeting, the Secretariat accomplished the following;

- i. Held a Consultative Meeting to Plan for the 3<sup>rd</sup> LAPSSET Corridor Ministerial Meeting in Juba, S. Sudan from 16<sup>th</sup> – 17<sup>th</sup> November 2021 in Mombasa, Kenya.
- ii. Organized for a learning mission to the Northern Corridor Transit and Transport Authority (NCTTCA) from 19<sup>th</sup>-20<sup>th</sup> May 2022 to bench mark on the modalities of setting up a LAPSSET Institutional Framework/Mechanism.



NORTHERN CORRIDOR TRANSIT AND  
TRANSPORT COORDINATION AUTHORITY

AUTORITE DE COORDINATION DE  
TRANSIT ET DE TRANSPORT DU CORRIDOR  
NORD

Transforming the Northern  
Corridor into Economic  
Development Corridor

- iii. Organised for sensitization Mission in Juba, South Sudan in Preparation for the LAPSSET Corridor 3<sup>rd</sup> Ministerial meeting from 9<sup>th</sup> – 11<sup>th</sup> May, 2022 to brief and deliberate with the government of South Sudan on the scheduled 3<sup>rd</sup> LAPSSET Ministerial meeting scheduled for Juba, South Sudan and secure a date for the 3<sup>rd</sup> LAPSSET Ministerial meeting.

## **2. Hosting of the 7th PIDA Nairobi Kenya**

The Secretariat coordinated and hosted the 7<sup>th</sup> Programme for Infrastructure Development in Africa (PIDA) Week for the year 2021 from 28<sup>th</sup> February to 4<sup>th</sup> March 2022 in Nairobi, Kenya. PIDA week is the strategic framework for infrastructure development, guiding the infrastructure development agenda of the African Union. The PIDA attracted both physical and virtual participation under the

theme, “Putting Africa on a firm footing for recovery, growth, and resilience through Infrastructure”. A total of 1405 delegates drawn from 86 countries participated with 776 following virtually and 629 attending physically. The event culminated with site visits of the Konza Technopolis, Nairobi Expressway and Lamu Port by delegates.



*H.E Rt. Hon Raila Odinga, Former Kenyan Prime Minister and the AU High representative for infrastructure Development in Africa during the PIDA Week- Source: NAKS*

The PIDA Week provided a platform for advocacy and created an opportunity to mobilise resources for infrastructure project preparation and conducting market sounding for more advanced projects. Further it provided cross sectoral linkages and a platform to share lessons and experiences on the implementation of PIDA projects.

### **3. Malabo Policy Learning Event – MAPLE 2021**

The Secretariat participated in the MAPLE 2021 held from 22<sup>nd</sup>- 23<sup>rd</sup> November 2021. The event served as an opportunity for main actors involved in supporting agriculture transformation on the continent to reflect on the main course of actions to bring Africa back on track towards ending hunger through a resilient food system by 2025. The Secretariat also participated in the 17<sup>th</sup> CAADP Partnership Platform Meeting under the theme “Ending hunger in Africa by 2025 through resilient food systems”.



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On 10<sup>th</sup> March 2022, the Secretariat participated in the Virtual Launch of the CAADP 3<sup>rd</sup> Biennial Review Report. The report is a fundamental instrument that shows outcomes of different agricultural efforts and interventions in the continent, to enable countries to track, measure and report progress achieved against agreed result areas.

#### **4. Implementation of Skills Initiative for Africa (SIFA) in Kenya**

The Skills Initiative for Africa (SIFA) in Kenya is an initiative of the African Union Commission supported by the German government in several African Countries. The initiatives contribute to the employment orientation skills development for young people. During the period under review, the Secretariat continued to follow up on the grant agreement for Kisumu National Polytechnic who successfully applied and was selected under Funding Window I (Large Investment Project). The polytechnic is therefore expected to receive a grant of 3 million Euros (approx. Ksh. 393 million) to facilitate their project proposal on “Blue Skills Training for Employment Project in Lake Victoria Basin”. The Secretariat organized various meetings with officials of y External resource Department from the National treasury, representatives from SIFA, Ministry of Education (MoE) and other partners to discuss modalities ensuring seamless flow of funds for the Kisii and Kisumu national polytechnics and Kabete technical Institute.

#### **5. Development of Agenda 2063 implementation Progress report**

The Secretariat in partnership with the State Department for planning spearheaded the preparation of Kenya’s First Progress Report on First Ten Year Implementation Plan of Africa Agenda 2063. The preparation of the report involved deep and wide consultations within government Ministries, Departments and Agencies (MDAs) especially on data to populate the template. The results from the reporting template indicated that Kenya performed well with an overall performance rating score of 51%. Twelve (12) out of twenty (20) goals had a performance score of 50% and above.

The Country Agenda 2063 progress report cherished some good or best practices that can be shared or even recommend for replication by other Member States and identified two exemplarily implementable best practices namely; (i) Public participation as enshrined in the Constitution, and (ii) Rural Electrification through the Last Mile Connectivity Programme.

#### **6. The 26th UN climate change Conference of the Parties (COP26) (UK)**

The Secretariat participated in the 26th UN Climate Change Conference of the Parties (COP26) held in Glasgow from 31st October – 13th November 2021. The UN Climate Change Conference in Glasgow (COP26) brought together 120 world leaders and over 40,000 registered participants, including 22,274 party delegates, 14,124 observers and 3,886 media representatives. The outcome of COP26 was the Glasgow Climate Pact which was a negotiated pact among almost 200 countries.

During the conference, Kenya urged the world to take the responsibility for the loss and damages that Africa suffers as a result of climate change and further noted that “The G20 accounts 80% of the world emissions and stressed the need for greater action by the historical polluters”. The COP26 concluded by agreeing to the Glasgow Climate Pact aimed at accelerating action on climate this decade, and finally complete the Paris Rulebook.

#### **7. The 7<sup>th</sup> Devolution Conference**

The Secretariat participated in the 7<sup>th</sup> Annual Devolution Conference which was hosted by the Makueni County government. The conference took place from 23<sup>rd</sup> - 26<sup>th</sup> November 2021 at Makueni Boys high school. The theme of the conference was *'Multi-Level Governance for Climate Action: Sub-National Mobilization in Unlocking the Full Potential of Climate Action during and after Pandemics.*



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*NEPAD Kenya Secretariat Staff during the 7<sup>th</sup> Devolution conference in Makueni County*

*Source: NAKS*

**8. African Union Summit 1<sup>st</sup> -7<sup>th</sup> February, 2022.**

The Secretariat participated in the 35<sup>th</sup> Ordinary Session of the Assembly of the Heads of States and Governments, the 40<sup>th</sup> Ordinary Session of the Executive Council of the African Union, the 39<sup>th</sup> Session of the Heads of State and Government Orientation Committee, the 31<sup>st</sup> forum of Heads of State and Government participating in the African Peer Review Mechanism (APR Forum) and other parallel meeting sessions convened in Addis Ababa from 1<sup>st</sup> -7<sup>th</sup> February, 2022.

The Secretariat participated in the working retreat for the Steering Committee Meeting held in South Africa on the 6<sup>th</sup> to 7<sup>th</sup> of May 2022. During the meeting, the delegates from various member countries deliberated on the need to identify gaps and provide guidance for better and effective delivery of AUDA-NEPAD's mandate in the continent. Furthermore, they were to share lessons learned and provision of guidance on the way forward.



*Amb. Dr. Okwiya paying a courtesy call on H.E. Jean Kamau, the Kenya Ambassador to the Federal Democratic Republic of Ethiopia at the margins of 35th ordinary session of the African Union Assembly*

*Source: NAKS*

**9. Participated in the 3<sup>rd</sup> CJED Webinar “Rethinking and reimagining education in Post COVID Africa”**

The Secretariat participated in the above webinar on 24<sup>th</sup> February 2022 the meeting was an online interactive dialogue on “Rethinking and reimagining education in Post COVID Africa” focusing on the urgent need to reimagine and transform education in post-COVID Africa. It also enabled senior policy and decision-makers to carry out knowledge and national experience sharing and networking towards renewing focus on investing in and working to ensure relevant, inclusive and equitable quality education at all levels. Discussions further focused on preparing African children for an increasingly digital and tech-driven world through our educational system in a post-COVID Africa.

**10. Collaboration with Strategic Partners;**

**i. Establishment of a Centre of Excellence on Human Capital and Institutions Development**

The African Union Development Agency-NEPAD, the AU is in the process of establishing five (5) Centres of Excellence across Africa to facilitate a speedy



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implementation of Agenda 2063. The 5 AUDA-NEPAD Centres excellence include Science, Technology, and Innovation; Rural Resources and Food Systems; Supply Chain and Logistics; Energy and Climate Resilience and Human Capital and Institutions Development.

The Secretariat facilitated AUDA-NEPAD engagements with key Government Agencies on the establishment of the above Centre. The aim of the engagements was to foster a government-wide appreciation at the political and technical levels of the aims, proposed roadmap and support-points for a successful planning, design, launch, roll-out, and sustained operations of the proposed Centre of Excellence.



*AUDA-NEPAD team during the MDAS engagements on the establishment of a centre of excellence on Human Capital Source: NAKs*

**ii. Small Medium Economic Africa Asean (FORSEAA)**

The Secretariat developed a concept note and MOU to promote collaboration with Forum of Small Medium Economic Africa Asean (FORSEAA). This is aimed at jointly promoting the activities of the two institutions and exchange information and reciprocally share the networks and best experiences to attain sustainable economic development. On 24<sup>th</sup> September 2021, the MoU was signed and its now waiting the official launch of the projects by the two institutions

**iii. Collaboration with Kenya Ports Authority**

The Secretariat developed a concept note and MoU with Kenya Ports Authority on Collaboration in the implementation and marketing of LAPSET. The MoU further requested KPA to provide for an office space to the Secretariat in the port of Mombasa. This proposal was granted in September 2021.

**iv. Collaboration with Northern Corridor Transit and Transport Coordination Authority (NCTTCA)**

The Secretariat developed Memorandum of Understanding with NCTTCA with a purpose of carrying out joint capacity building of truck drivers and provision of any other agreed joint activities by the two parties. A concept note on the training of drivers on Eco-Driving behaviour along the northern corridor has been developed with detailed budget. The concept is in line with the Northern Corridor Green Freight Program (NCGFP) which focuses on improving fuel efficiency of road transportation and cutting emissions of Particulate Matter (PM). To seek additional resources to facilitate the training, NEPAD shared the same with ECA who had shown interest in funding of the training. In addition, the Secretariat is actively seeking for possible funding for the training exercise, specifically targeting the United Nations Economic Commission for Africa.

**v. Collaboration with Pwani University on Blue Economy**

To complement the existing government efforts in strengthening the blue economy sector, NEPAD/APRM Kenya Secretariat and the Ministry of Education plan to mobilise donor support to set up a Centre of Excellence on Blue Economy in the Coastal Region. In this regard, the Secretariat undertook a working visit to Technical University of Mombasa and Pwani University from 12<sup>th</sup> to 18<sup>th</sup> June, 2022.

The engagements were aimed at securing support from the top management, assess the viability of the project and where it should be anchored and solicit for buy-in from various stakeholders. The working visit culminated in the agreement to have the first virtual technical meeting between the Kenya Secretariat and Pwani University. Further, the stakeholders agreed to establish a technical committee for the specific projects and make advancements on the completion of the draft MOU in readiness for signing.

**vi. Collaboration with Jumuiya Ya Pwani**

The Secretariat participated in the 3<sup>rd</sup> Jumuiya Agribusiness and Blue Economy Investment Conference 2021 which took place in Jacaranda Beach Resort in Kwale

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County from 7th - 10th December 2021. The conference was themed "Investing in Socio-Economic Recovery & Transformational Value" in boosting the Go Blue programme. The objectives of the Go Blue programme is; to support inclusive and sustainable development in coastal cities and ports in the Horn of Africa and to enhance the effectiveness and impact of EU development cooperation in coastal urban development in partnership with national government, private sector and JYP. The Secretariat is in the process of finalising an MOU with Jumuiya Ya Kaunti Za Pwani (JKP) to facilitate further collaboration.

#### **11. Resource Mobilization of on NEPAD Activities**

The Secretariat developed a Cabinet Memo to seek financial allocation of **Ksh. 30,000,000** to support the hosting of the PIDA Week in Kenya. The Cabinet memo was approved by the Cabinet and funds allocated to finance the hosting of the PIDA Week in Kenya. In addition, Secretariat engaged other strategic partners including government agencies to raise funds and contribute in kind to assist the hosting of the 7<sup>th</sup> PIDA week.

The Secretariat held discussion with ECA on supporting the out training of drivers on Eco-Driving behavior along the northern corridor. The Secretariat shared the concept note with ECA with a detailed budget of Ksh 1,800,000 for consideration. Further in the preparation of the 3<sup>rd</sup> ministerial meeting the Secretariat organised for a consultative meeting with ECA in Mombasa to agree on the financing assistance on Sensitization visit to Juba South Sudan. The Secretariat managed to secure funding for the sensitization visit to South Sudan, scoping mission to Northern corridor and Abidjan Lagos Corridor and the third Ministerial Meeting to be held in Juba, South Sudan.

#### **12. Implementation of the County Peer Review Mechanism (CRPM)**

The Secretariat has made a significant progress in the implementation of the CPRM following communication to the counties requesting them to adopt the revised



methodology on the use of Focus Group Discussions (FGDs) and Key Informant Interviews (KIIs) as opposed to the use of household surveys which had earlier on been contemplated.

#### **Achievements**

- Successfully conducted trainings for Tharaka Nithi, Siaya, Meru, Nakuru, Kilifi, Makueni and Machakos Counties
- Five (5) Counties have already developed their respective County Self-Assessment Reports and were sourcing for funding to conduct their respective FGDs and KIIs which were meant to be conducted at the ward levels.
- Two (2) Counties respectively Makueni and Tharaka Nithi had completed the entire process in readiness for validation by the Panel of Eminent Persons
- Most Counties have, therefore, been appropriately equipped to conduct self-assessments, FGDs and KIIs.

### **13. Development and Validation of National Governance Report**

The Secretariat in conjunction with the APRM continental office and Kenya National Bureau of Statistics (KNBS) facilitated preparation of the National Governance Report (NGR) for Kenya 2021. Kenya pioneered the development of the NGR among the APRM member states, having been requested by the APRM fraternity to do so.

#### **Achievements**

- Engagement of state actors from relevant MDAs to validate and correct factual errors and give more in depth information regarding the various governance indicators in the report.
- Preparation of the final National Governance Report.
- The National Governance Report is proposed to be tabled during the next APR forum of Head of State and Government participating in the APRM scheduled for January/ February 2023.

### **14. Kenya's Targeted Review (Big 4 Agenda)**

During the launch of the 2<sup>nd</sup> Country Review Report in March 2019, H.E. President

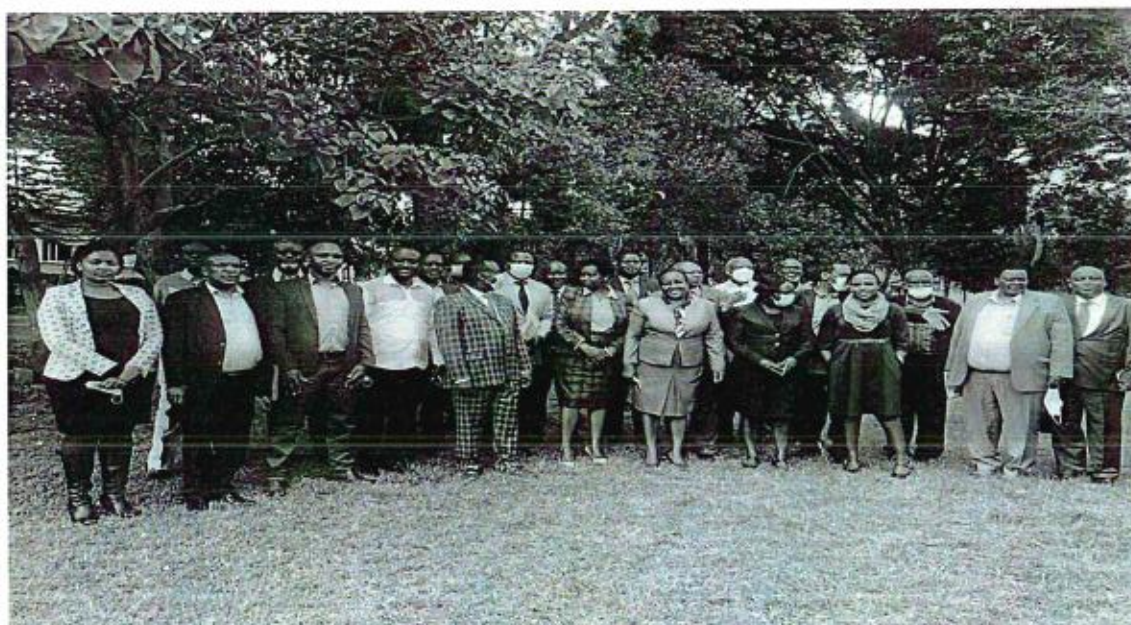
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Uhuru Kenyatta volunteered to submit to a targeted review on the Big Four Agenda before the end of his tenure in office. In response to the President's request NEPAD/APRM Kenya Secretariat in collaboration with the APRM Continental Secretariat commenced the preparation of the country's targeted review process focusing on the Big Four Agenda and crPoss-cutting governance challenges.



*Kenya's official launch of the Targeted Review of the Big Four Agenda Source: NEPAD/APRM Twitter*



*Team of Non-State Actors during the FGD interviews for the Targeted Review. Source: NEPAD/APRM Kenya Secretariat Twitter*

## **Achievements**

- The Secretariat in conjunction with the APR continental Secretariat successfully conducted a review mission in all 47 counties accompanied by a team of both national and international experts led by **Amb. Dr. Inonge Mbikusita-Lewanika**, a member of the APR Panel of Eminent Persons.
- Successful engagement with numerous stakeholders from among Non-State Actors, Ministries, Departments and Agencies, as well as ordinary citizens in the counties.
- Facilitated validation of the Targeted Review report by state actors from relevant Ministries, Departments and Agencies (MDAs) and eventual finalization of the report to be considered at the 2<sup>nd</sup> Special Summit of the APR Forum of Heads of State & Government scheduled for 28<sup>th</sup> July 2022.

### **15.APRM-UNDP Side Event**

The NEPAD/APRM Secretariat participated during the virtual meeting held on the 15th July, 2021 under the theme: “Forging Resilient Public Institutions in Africa in the time of Covid-19” Focusing on SDGs 16 and 3.

The outcomes of the meeting included;

- Addressing the roles of regional organs in supporting SDGs and Africa Agenda 2063.
- Recommendations on building synergies between UNDP, APRM, and other organs were generated;
- National experiences of African states for institutional preparedness and resilience were shared;
- Insights and views of African countries on the role of regional organs, including APRM and UNDP to enhance institutional support in the COVID-19 times were shared.

### **16.The 33<sup>rd</sup> Meeting of the Committee of the Focal Points (16th and 17th September 2021)**

The NAKS participated in the 33<sup>rd</sup> meeting of the committee of focal points. This was a Ministerial Level meeting which among other things set the agenda for the next meeting of the committee of Heads of State. The meeting discussed among others the



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deepening of Reviews as a strategy for revitalizing the APRM and making them more meaningful to member states. The process commenced in 2017 under the leadership of H.E President Uhuru Kenyatta. The Secretariat participated in the task force charged with the responsibility of crafting strategies for deepening the reviews. The task force report was considered during the 30<sup>th</sup> APRM Summit in 2021 while implementation commenced during the period under review.



*Source: NEPAD/APRM Kenya Secretariat Twitter*

*The National Treasury and Planning Chief Administrative Secretary, Eric Simiyu Wafukho represented Kenya during the virtual 33rd Africa Peer Review Mechanism (APRM) conference on behalf of the Cabinet Secretary Amb. Ukur Yatani, who is the focal person at the Ministerial level.*

### **17. Credit Rating Agencies support from the Continental Secretariat**

The Secretariat lent support to the Technical Support Mission that visited the country to engage with key institutions involved in the credit rating for the country. The support was in the form of logistics and linking them up with the National Treasury, CBK and the IMF country office. The aim of the team was to deliberate on strategies to improve Kenya's credit rating for development partnership, FDI and donor support where need be.

**Workshop on Accelerating the Implementation of the 2030 Agenda and AU Agenda 2063 in Africa: Building Resilient Institutions for the SDGs in the time of COVID-19, Cape Town, 28-30 October 2021.**



*Source: NEPAD/APRM Kenya Secretariat Twitter*

The Secretariat participated in this meeting, which noted that COVID-19 had significantly affected Africa, but crises also bring opportunities. It was noted that pandemic recovery presented African countries with an opportunity for a transformation towards more equitable and sustainable pathways. In this regard, participants during the meeting recognized that effective, accountable, and inclusive institutions are critical to help countries achieve accelerated implementation of the 2030 Agenda and AU Agenda 2063, which are complementary and mutually reinforcing.

#### **Lessons learnt from the Workshop**

The following were among the key points raised during the workshop:

- i. The pandemic underscored the role of public institutions in providing essential public services at the same time and the innovative strategies employed key among them the e-government and digital delivery of services, public private partnerships, and citizen engagement. The lessons learned need to be integrated and scaled up.
- ii. Political will and leadership are imperative to boost institutional and administrative reforms in many African countries.



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- iii. Many African countries are preparing a new generation of national development plans. Planning must encompass internal coordination, linkage with budgeting processes, and meaningful monitoring and evaluation.
- iv. The voluntary national reviews (VNRs) offers significant opportunity for countries to encourage the whole-of-government and whole-of-society approach, in pursuit of the 2030 Agenda.
- v. On the voluntary local reviews (VLRs), participants highlighted the experiences with the localization of the SDGs at the sub-national level in Africa. The VLRs are one way to transform sub-national institutions towards resilience and accelerate action to achieve the SDGs.
- vi. The Committee of Experts on Public Administration (CEPA) Principles of effective governance for sustainable development were recognized as highly relevant to meeting Africa's governance challenges. Responding to the capacity development needs identified, and informed by discussions at the workshop, the APRM, UN DESA and regional partners will start developing a toolkit to assist member states in this exercise in partnership with UN DESA and other regional partners.
- vii. The urgent need for capacity building across Africa was highlighted with sub-regional and national capacity building and experience sharing having a role. It was noted that investing in African human capital, especially youth and women, requires further alignment between the partners' strategies and national priorities.
- viii. Participants reinforced the importance of cooperation and new partnerships to accelerate the implementation of the 2030 Agenda and Agenda 2063, building on the collaboration in evidence at the workshop.

**APRM High-level Peer Review Forum on South-South and Triangular Cooperation: Building agile and resilient institutions in Africa and the Global South, Cairo, Egypt, 24th – 25th November, 2021**

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APRM, in partnership with the GIZ, USAID and UN office for South-South Cooperation (UNOSSC) organized the first HLFSSC in Cairo from 24 to 25 November as a regional platform for Africa countries to share experiences on the significance of South-South and Triangular Cooperation (SSTrC) for implementing Agenda 2063 and 2030 for Sustainable Development. The forum witnessed high level participation by many African countries and international organizations, including UNDP, Food Agriculture Organizations, African Development Bank, Islamic Development Bank alongside the public, academia and youth representatives in Africa and global south.

Throughout the two days of the forum, different topics were discussed, including the progress towards Buenos Aires Plan of Action (BAPA+40) outcome document and current efforts by the development banks, i.e., Islamic Development Bank, to develop an ecosystem for the domestication of SSC into national planning.

Furthermore, African countries including Cameroon, Egypt, South Africa, Uganda, Sierra Leone and Kenya reflected on their national experiences to benefit from SSTrCs for health governance practices and issues related to food insecurity, peace and security and economic governance and diplomacy.

The forum also addressed the role of business and private sector in building resilient societies and supporting the role of government in promoting social cohesion during shocks. Additionally, it presented the role of academia and youth and civil society groups and think-tanks in nurturing cooperation between countries of the global south. Participants also emphasized the significance of digitalization and digital platforms in building capacities of civil servants and sharing best practices on governance responses to COVID-19.

**31<sup>st</sup> Summit of the APR Forum of Heads of State & Government**

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The 31<sup>st</sup> Ordinary Session of the African Peer Review Forum of Heads of State and Government (APR Forum) was held virtually on 4<sup>th</sup> February 2022 under the chairperson of H.E. Matamela Cyril RAMAPHOSA, President of the Republic of South Africa and Outgoing Chairperson of the APR Forum.

In attendance of the virtual meeting were 25 APRM Participating Member States.

**Outcome of the 31<sup>st</sup> Summit of the APR Forum of Heads of State & Government**

- The Forum endorsed the APRM Continental Secretariat 2021 Annual Report and commended the Secretariat for the unprecedented successes realised in 2021. The Forum encouraged the Secretariat to broaden and deepen its efforts in implementing the APRM Strategic Plan (2020-2024) and in supporting the delivery of the AU Agenda2063.
- The Forum also resolved to commemorate the 20th Anniversary of the establishment of the APRM in 2023 with year- long activities and events.
- The Forum considered and endorsed for adoption by the Assembly the establishment of APRM Governance Support Programme. The Forum decided that the aim of the Programme should be to finance the accelerators in APRM Participating States in three (3) areas namely: (i) Implementation of National Plans of Actions (NPOAs) emanating from the Review processes; (ii) Implementation of the national reform agendas which promote good governance, the rule of law, human rights, democracy, transparent accountable, capable institutions and transformative leadership; and (iii) undertaking of national governance assessments.

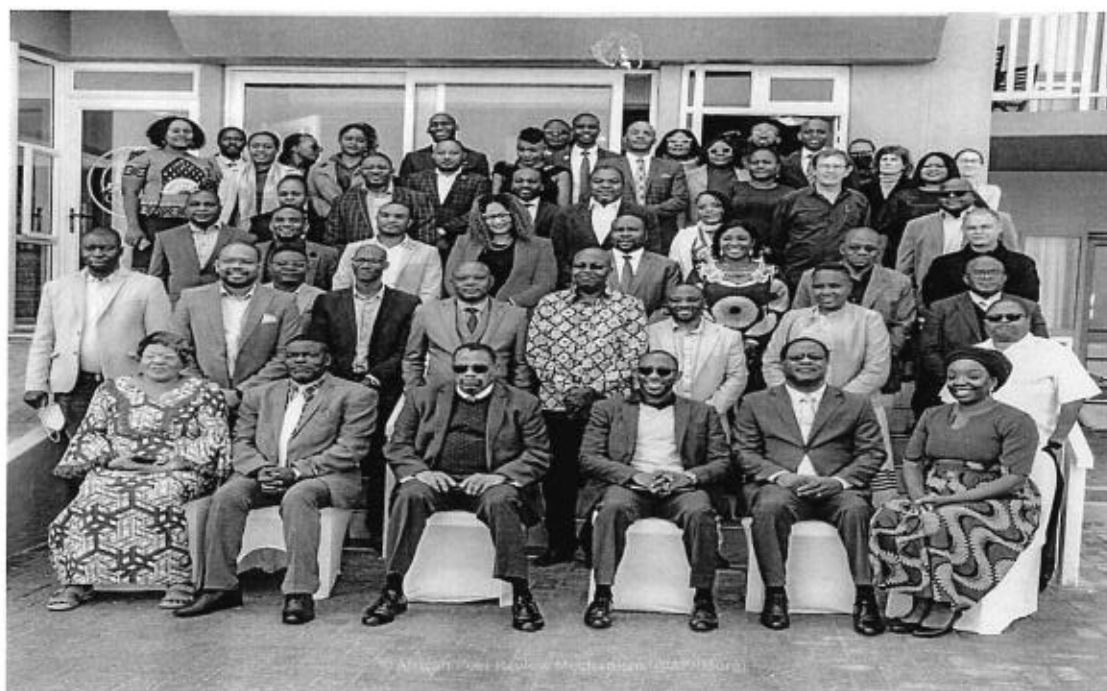
**MTP IV County Consultative Forums**

The Secretariat participated in the consultative forums that were taking place in all 47 counties. The Fourth Medium Term Plan (2023-2027) of Kenya Vision 2030 will succeed the Third MTP 2018-2022 which incorporated the “Big Four” Agenda.

**Objective of the Forum**

The objective of the consultative forums was to share with the citizens the achievements and challenges of the MTP III. The forum was also a platform to engage the citizens, in the contribution to the development and the implementation of the priorities and programmes for the Next Medium-Term Plan that is comprehensive from the perspective of its stakeholders that they felt would benefit their counties and the Nation.

**Finalization and Harmonization of Namibia APRM National Programme of Action (NPoA) Windhoek, Namibia**



The Secretariat attended a technical national workshop on the facilitation and harmonisation of the Namibia National Programme of Action (NPoA). The objective of the workshop was to offer technical assistance to the Republic of Namibia, in developing a harmonized and comprehensive NPoA for effective and efficient implementation and reporting.

The Secretariat used the platform to share Kenya's experience in drafting, harmonizing, finalising and implementing the NPoA (arising from the recommendations of the 2<sup>nd</sup> APRM Country Review Report).

**Workshop on Drafting, Harmonisation and Finalization of APRM National Programme of Action (NPoA) with the National Development Plan - 25<sup>th</sup> - 29<sup>th</sup> April 2022 Abuja, Nigeria**

The Secretariat participated in a technical national workshop on the finalisation, harmonisation and integration of the Nigeria National Programme of Action (NPoA) and Monitoring and Evaluation in Abuja, Nigeria. The main objective of the workshop was to strengthen the capacity of all relevant stakeholders involved in the planning and implementation of the NPoA. During the workshop the Secretariat was given an

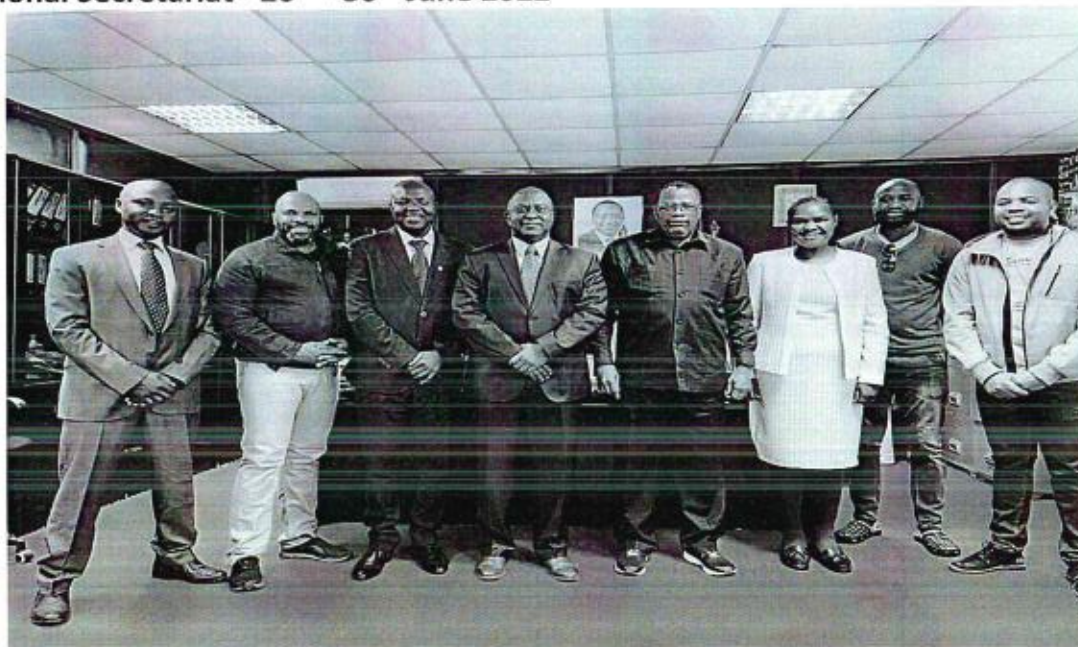


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opportunity to share Kenya's experience in drafting, harmonizing and implementing the NPoA including the lessons learnt as a Country.

**Experience Sharing Visit to Kenya by the Namibia African Peer Review Mechanism National Secretariat - 26<sup>th</sup> - 30<sup>th</sup> June 2022**



The Namibian APRM National Secretariat led by the Chief Executive Officer and focal point of the APRM National Secretariat Amb. Lineekela J. Mboti visited Kenya on an experience-sharing mission. The team was received by the NEPAD/APRM Kenya Secretariat.

During the visit, the Secretariat shared on the various programmes such as the County Peer Review Mechanism amongst others.

As part of benchmarking visit, the team visited Nakuru County where they met the Nakuru County Secretary and Head of Public Service among other senior officers who shed some insight on their experiences with APRM and CPRM. The county shared on the progress made with regards to development of the County Self- Assessment Report.

During the meeting, officials from the Nakuru County Government put forward their achievements. Among them; the Bondeni affordable housing project which is at 50% completion with 605 units sold, expansion of the 175KM road from Rironi to Mau



Summit into a four-lane dual carriageway and re-carpeting of Rironi-Mai Mahiu – Naivasha Road, the accession of the Nakuru County Revenue Authority bill into law.

During the visit Amb. Lineekela J. Mboti noted and appreciated the importance of the County Peer Review Mechanism as a tool in enhancing service delivery and synergy between the two arms of government while enhancing inclusivity through public participation.

#### **Governance, Justice and Rule of Law Sector Medium Term Plan 2023-2027 preparation retreat**

The Secretariat participated in the review of the initial Governance Justice & Rule of Law (GJROL) sector plan 2023-2027 retreat, which is one of the areas of the Medium-Term Plan IV.

The MTP IV outlines' policies, programmes and projects to be implemented during the 5-year period and will be delivered through 26 Medium Term Plan Sector Working Groups (MTPSWGs). Governance Justice & Rule of Law (GJROL) is one of the MTPSWGs under the Political Pillar.

The NAKS ensured that implementation of the County Peer Review Mechanism (CPRM) was forwarded as one of the priority initiatives in the 4<sup>th</sup> MTP.

### **9. Environmental and Sustainability Reporting**

#### ***i) Sustainability strategy and profile***

The Secretariat ascribes to the international best practices in good governance and sustainable development. In order to remain abreast with the current issues in the two areas, the top management participate in global and continental events to ensure that the Secretariat focuses on the most relevant areas of operation. Further, in order to ensure that the national relevant stakeholder to take-up the initiative, the Secretariat pilots continental best practices and priorities to assist in their domestication. For instance, in order to facilitate effective domestication of the APRM model to Kenya's subnational level, the Secretariat provided technical support to counties who are willing to pilot the CPRM. In addition, it further assisted in the identification of the panel of eminent persons to oversee the process within the country. On the sustainable development front, the Secretariat through the PIDA

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Week platform show cased Kenya's bankable projects in order to attract private investments for effective implementation.

The Secretariat is committed to contributing towards solutions for social issues and exerts a positive influence on society and the environment through its business and social corporate responsibility activities, such as community contributions and engagements. In addition to focusing on fulfilling its compliance responsibility, such as ensuring legal compliance and corporate ethics, the Secretariat mitigates corporate risks that may adversely affect society or the environment.

Below is an outline of the Secretariat's policies and activities that promote sustainability.

- i) Lobbying, Advocacy and Communication
- ii) Community engagement
- iii) Facilitation and coordination of the implementation of AUDA - NEPAD/APRM

Programmes at County, National and Regional Levels

- iv) Knowledge Management and Governance;
- v) Institutional Management and Development; and
- vi) Resource Mobilization and Partnerships

**ii) Environmental Performance**

The Secretariat remains committed to supporting the Health and Safety of all its stakeholders that include employees and the general public. The aim is to provide a safe and healthy working environment that is accident free and to mitigate environmental risk by promoting responsible practices and continuous improvements.

The Secretariat acts in support of activities that impact on the environment positively like encouraging the culture of going paperless which reduces demand for papers. This helps in reducing destruction of trees. During the period under review, the Secretariat was able to participate in tree planting initiative at the Kenya School of Government in Embu and Eastern & Southern African Management Institute (ESAMI) in Arusha. This was in line with its commitment to green environment.



*Tree planting at ESAMI, Arusha*



*Tree planting at Kenya School of Government, Embu Campus*

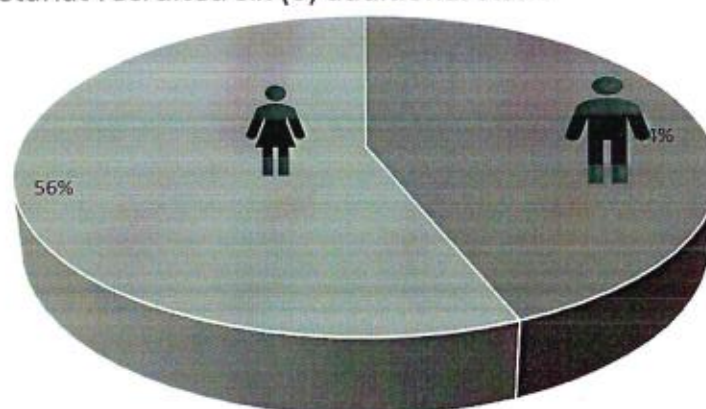
Additionally, the Secretariat has been keen on global conversation around the blue economy aimed at sustainable exploitation and protection of the marine environment. As part of this initiative, it is in the process of finalising a Memorandum of Understanding (MOU) with Pwani University over the setting up of a centre of excellence.



**iii) Employee Welfare**

The Secretariat ensures that all employees are treated fairly and with dignity bearing consideration to their aspirations. Diversity at workplace is embraced. There is equal opportunity in the aspect of employment, no engagement of or tolerance of unlawful workplace conduct, discrimination, intimidation or harassment. The Secretariat applies labour laws and support proposals that call for increase in national diversity at workplace with an aim to attract and retain talented and professional staff.

In making appointments, the Secretariat decrees for fairness. This on the basis of gender, race, religion, disability, ethnicity or any other form of discrimination. The constitutional requirements as stipulated in Article 232 of the Constitution of Kenya 2010 are observed during the process. In adherence to this, during the period under review, the Secretariat recruited six (6) additional staff.



**Secretariat current staff compliment**

The Secretariat continues to nurture and develop talents and skills to its staff through training. This is meant to enhance the Secretariat's pool of professionals. The period under review, all Secretariat staff attended various trainings on priority areas as tabulated below;



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**Secretariat Staff trainings**



*Training session for staff on customer care in ESAMI, Arusha*

The Secretariat has a comprehensive medical cover, gratuity and strong staff welfare to cater for its staff health and social needs. During the period under review, the

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Secretariat took the staff for a retreat which exposed them to various team building activities. These activities were aimed at encouraging communication, improving morale engagement and foster innovation and creativity .



#### **Internship and Industrial Attachment**

The Secretariat engages students/graduates from time to time on internship and attachments for a continuous period Twelve (12) months and Three (3) respectively as guided by the Public Service Commission. During the period under review the Secretariat engaged three (3) interns. There has however been a challenge in engagement of People Living with Disabilities (PLWDs) since none has shown interest during employment, internship and attachment opportunities.

#### **iv) Market place practices**

The Secretariat strictly adheres to Constitution of Kenya 2010, the Public Finance Management Act, 2012 and Regulations 2015, the Public Procurement and Asset Disposal Act [No.33 of 2015], The Public Procurement and Asset Disposal Regulations, 2020. Additionally, it uploads all procurement contracts and awards on its website and the PPIP Portal thus promoting transparency and access to information. This has enabled the Secretariat achieve competitive advantages through superior performance.

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The Secretariat treats all its suppliers equally preference being given to the Special Groups [Youth, Women and people with Disabilities]. According to the Secretariat AGPO Report these special groups have been awarded 31% of procurement Tenders during FY2021/2022 as per the legal requirement.

The Secretariat is committed to maintaining the highest standards of integrity and corporate governance practices in order to maintain excellence in its daily operations and to promote confidence in the governance system. This is evidenced by the manner in which it openly, honestly and ethically conducts its activities. The Secretariat remains committed in maintaining supplier-customer relationship by giving them favourable lead times and paying them on time.

That the Secretariat recognizes the importance of protecting all its human, financial, physical, information, social, environmental and reputational assets.

**v) Corporate Social Responsibility Statement**

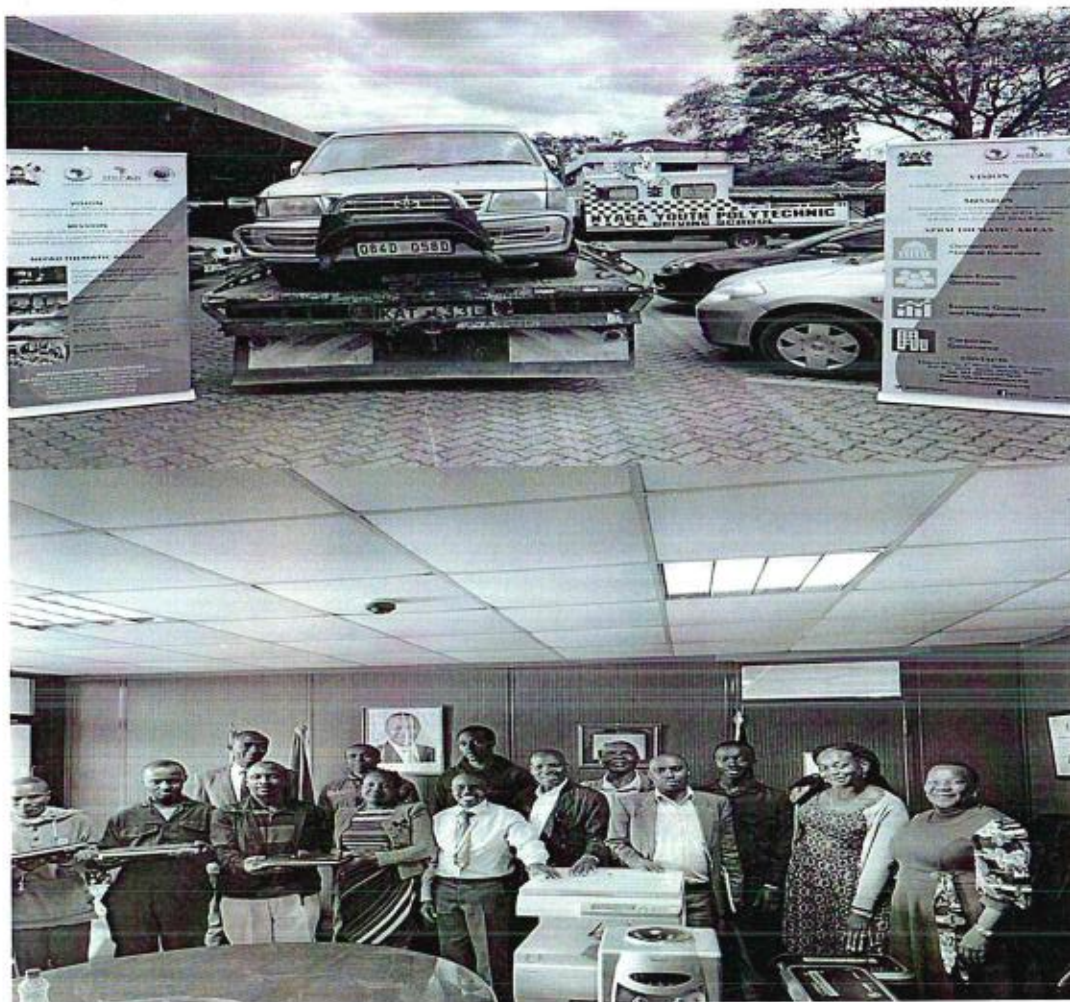
The Secretariat considers the broader interests of society by taking responsibility for the impact of its activities. We at NAKS have a strong conviction that our responsibility extends far beyond the obligation to comply with legislation, to voluntarily act to improve the quality of life among local communities and society at large. The Secretariat's corporate social responsibility includes community engagement, employee respect and support for human rights. The Secretariat intends to contribute and achieve its CSR by engaging with community groups and stakeholders as requested from time to time.

During the period under review, the Secretariat donated ICT Equipment, a car, and various electrical appliances to Nyaga Vocational College. The equipment were meant benefit the students in acquiring skills and enhancement of proper training.



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*ICT Equipment, a car and electrical appliances donation to Nyaga Vocational Centre*



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**Report of the Council Members**

The Council Members submit their report together with the audited financial statements for the year ended June 30, 2022, which show the state of the Secretariat's affairs.

**i) Principal activities**

The principal functions of NEPAD/APRM Kenya Governing Council include:

- Seeking policy guidance and direction from the NEPAD/APRM Focal Point, the Cabinet Secretary for Planning;
- Holding quarterly meetings and such additional meetings in such places and at such places and at such times as the Council shall consider necessary for the proper discharge of its functions;
- Carrying out or cause to be carried out such studies or research as may inform the activities of the NEPAD and the APRM in Kenya; and
- Having powers for the proper execution of its mandate including the power to regulate its procedures

**ii) Results**

The results of the Entity for the year ended June 30, 2022, are set out on page 1 to 6

**iii) Council Members**

The members of the National Governing Council who served during the year are shown on page vii-xii

**iv) Surplus remission**

NEPAD/APRM Kenya Secretariat is a coordinating non-enterprising entity.

**v) Auditors**

The Auditor-General is responsible for the statutory audit of the Secretariat in accordance with Article 229 of the Constitution of Kenya and the Public Audit Act 2015 for the year/period ended June 30, 2022.

By Order of the Council



.....  
**Amb. Dr. Samori A. Okwiya, PhD**  
**Secretary to the Council**

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## **10. Statement of Council Members' Responsibilities**

Section 81 of the Public Finance Management Act, 2012 requires an Accounting Officer for a National Government owned Entity to prepare a report for the financial year in respect of that entity. The report should give a true and fair view of the state of affairs of the entity at the end of the financial year/period and the operating results of the entity for that period. The Council is required to ensure that the Secretariat keeps proper accounting records which disclose with reasonable accuracy the financial position of the Secretariat. Finally, the Council is also responsible for safeguarding the assets of the Secretariat.

The Council is responsible for the preparation and presentation of the Secretariat's financial statements which give a true and fair view of the state of affairs of the Secretariat for and as at the end of the financial year ended on June 30, 2022. This responsibility includes: (i) maintaining adequate financial management arrangements and ensuring that these continue to be effective throughout the reporting period; (ii) maintaining proper accounting records, which disclose with reasonable accuracy at any time the financial position of the entity; (iii) designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of financial statements, and ensuring that they are free from material misstatements, whether due to error or fraud; (iv) safeguarding the assets of the entity; (v) Selecting and applying appropriate accounting policies; and (vi) Making accounting estimates that are reasonable in the circumstances.

The Council accepts responsibility for the Secretariat's financial statements, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgements and estimates in conformity with accrual basis of the International Public Sector Accounting Standards (IPSAS), and in the manner required by the PFM Act, 2012. The Council is of the opinion that the Secretariat's financial statements give a true and fair view of the state of the Secretariat's transactions during the financial year ended June 30, 2022 and of the Secretariat's financial position as that date. The Council further confirms the completeness of the accounting records maintained for the Secretariat which have been relied upon in the preparation of the Secretariat financial statements as well as the adequacy of the systems of internal financial control.

Nothing has come to the attention of the Council to indicate that the Secretariat will not remain a going concern for at least the next twelve months from the date of this statement.

### **Approval of the annual report and financial statements**

The Secretariat's annual report and financial statements were approved by the Council on 30<sup>TH</sup> SEPTEMBER 2022 and signed on its behalf by:

  
Chairman  
National Governing Council

  
Chief Executive Officer  
NEPAD/APRM Kenya Secretariat



# REPUBLIC OF KENYA

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**HEADQUARTERS**  
Anniversary Towers  
Monrovia Street  
P.O. Box 30084-00100  
NAIROBI

## **REPORT OF THE AUDITOR-GENERAL ON NEW PARTNERSHIP FOR AFRICA DEVELOPMENT/AFRICA PEER REVIEW MECHANISM (NEPAD/APRM) KENYA SECRETARIAT FOR THE YEAR ENDED 30 JUNE, 2022**

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I draw your attention to the contents of my report which is in three parts:

- A. Report on the Financial Statements that considers whether the financial statements are fairly presented in accordance with the applicable financial reporting framework, accounting standards and the relevant laws and regulations that have a direct effect on the financial statements.
- B. Report on Lawfulness and Effectiveness in Use of Public Resources which considers compliance with applicable laws, regulations, policies, gazette notices, circulars, guidelines and manuals and whether public resources are applied in a prudent, efficient, economic, transparent and accountable manner to ensure Government achieves value for money and that such funds are applied for intended purpose.
- C. Report on Effectiveness of Internal Controls, Risk Management and Governance which considers how the entity has instituted checks and balances to guide internal operations. This responds to the effectiveness of the governance structure, the risk management environment and the internal controls, developed and implemented by those charged with governance for orderly, efficient and effective operations of the entity.

An unmodified opinion does not necessarily mean that an entity has complied with all relevant laws and regulations, and that its internal controls, risk management and governance systems are properly designed and were working effectively in the financial year under review.

The three parts of the report are aimed at addressing the statutory roles and responsibilities of the Auditor-General as provided by Article 229 of the Constitution Public Finance Management Act, 2012 and the Public Audit Act, 2015. The three parts of the report, when read together constitute the report of the Auditor-General.

### **REPORT ON THE FINANCIAL STATEMENTS**

#### **Opinion**

I have audited the accompanying financial statements of New Partnership for Africa Development/Africa Peer Review Mechanism (NEPAD/APRM) Kenya Secretariat set out on pages 1 to 28, which comprise of the statement of financial position as at 30 June, 2022, and the statement of financial performance, statement of changes in net



assets, statement of cash flows and statement of comparison of budget and actual amounts for the year then ended, and a summary of significant accounting policies and other explanatory information in accordance with the provisions of Article 229 of the Constitution of Kenya and Section 35 of the Public Audit Act, 2015. I have obtained all the information and explanations which, to the best of my knowledge and belief, were necessary for the purpose of the audit.

In my opinion, the financial statements present fairly, in all material respects, the financial position of New Partnership for Africa Development/Africa Peer Review Mechanism (NEPAD/APRM) Kenya Secretariat as at 30 June, 2022 and of its financial performance and its cash flows for the year then ended, in accordance with International Public Sector Accounting Standards (Accrual Basis) and the Public Finance Management Act, 2012.

### **Basis for Opinion**

The audit was conducted in accordance with International Standards of Supreme Audit Institutions (ISSAIs). I am independent of the New Partnership for Africa Development/Africa Peer Review Mechanism (NEPAD/APRM) Kenya Secretariat Management in accordance with ISSAI 130 on Code of Ethics. I have fulfilled other ethical responsibilities in accordance with the ISSAI and in accordance with other ethical requirements applicable to performing audits of financial statements in Kenya. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

### **Key Audit Matters**

Key audit matters are those matters that, in my professional judgment, are of most significance in the audit of the financial statements. There were no key audit matters to report on in the year under review.

## **REPORT ON LAWFULNESS AND EFFECTIVENESS IN USE OF PUBLIC RESOURCES**

### **Conclusion**

As required by Article 229(6) of the Constitution, based on the audit procedures performed, except for the matter described in the Basis for Conclusion on Lawfulness and Effectiveness in Use of Public Resources section of my report, I confirm that, nothing else has come to my attention to cause me to believe that public resources have not been applied lawfully and in an effective way.

### **Basis for Conclusion**

#### **Non-Adherence to State Corporation Act on Board Meetings**

Review of the Secretariat minutes of the meetings revealed that the National Governing Council Board held only three full board meetings during the year. Further, the technical, finance and administration, human resource and development committees held only one (1) meeting during the same period, whereas the audit and risk committee held



two (2) meetings. This was contrary to Section 8(1)(a) of the State Corporations Act, Cap 446 which requires the Board of every State Corporation to meet not less than four times in every financial year and that not more than four months shall elapse between the date of one meeting and the date of the next meeting.

In the circumstances, the Secretariat was in breach of the law.

The audit was conducted in accordance with ISSAI 4000. The standard requires that I comply with ethical requirements and plan and perform the audit to obtain assurance about whether the activities, financial transactions and information reflected in the financial statements are in compliance, in all material respects, with the authorities that govern them. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my conclusion.

## **REPORT ON EFFECTIVENESS OF INTERNAL CONTROLS, RISK MANAGEMENT AND GOVERNANCE**

### **Conclusion**

As required by Section 7(1)(a) of the Public Audit Act, 2015, based on the audit procedures performed, except for the matter described in the Basis for Conclusion on Effectiveness of Internal Controls, Risk Management and Governance section of my report, I confirm that, nothing else has come to my attention to cause me to believe that internal controls, risk management and overall governance were not effective.

### **Basis for Conclusion**

#### **Lack of Internal Audit Reports**

The internal audit reports for the Secretariat were not provided for audit and it was therefore not possible to ascertain whether the internal audit function had given an assurance on the state of the risk management, internal control and governance within the Secretariat as required by the Regulation 160(1) of the Public Finance Management Regulations, 2015 which states that internal auditors shall review and evaluate budgetary performance, financial management, transparency and accountable processes to give a reasonable assurance through audit committee on the state of risk management, control and governance within the organization and further review the effect of financial and non-performance management systems.

Further, Management did not provide the audit committee minutes for audit contrary to Sections 166(2) and 179(1) of the Public Finance Management Regulations, 2015, which requires the audit committee to carry out annual review of independence, performance, and competency of the internal audit unit and comment on their effectiveness in the annual report and also ensure that the audit committee meets at least once in every three months respectively.

In the circumstances, the effectiveness of the Secretariat's internal controls and oversight systems could not be confirmed.

## **Responsibilities of Management and the National Governing Council**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Public Sector Accounting Standards (Accrual Basis)] and for maintaining effective internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error and for its assessment of the effectiveness of internal control, risk management and overall governance.

In preparing the financial statements, Management is responsible for assessing the ability to continue to sustain its services, disclosing, as applicable, matters related to sustainability of its services and using the applicable basis of accounting unless Management is aware of the intention to terminate the Secretariat or to cease operations.

Management is also responsible for the submission of the financial statements to the Auditor-General in accordance with the provisions of Section 47 of the Public Audit Act, 2015.

In addition to the responsibility for the preparation and presentation of the financial statements described above, Management is also responsible for ensuring that the activities, financial transactions and information reflected in the financial statements are in compliance with the authorities which govern them, and that public resources are applied in an effective way.

The National Governing Council is responsible for overseeing the Secretariat's financial reporting process, reviewing the effectiveness of how Management monitors compliance with relevant legislative and regulatory requirements, ensuring that effective processes and systems are in place to address key roles and responsibilities in relation to governance and risk management, and ensuring the adequacy and effectiveness of the control environment.

## **Auditor-General's Responsibilities for the Audit**

The audit objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion in accordance with the provisions of Section 48 of the Public Audit Act, 2015 and submit the audit report in compliance with Article 229(7) of the Constitution. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISSAIs will always detect a material misstatement and weakness when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

In addition to the audit of the financial statements, a compliance audit is planned and performed to express a conclusion about whether, in all material respects, the activities, financial transactions and information reflected in the financial statements are in compliance with the authorities that govern them and that public resources are applied in

an effective way, in accordance with the provisions of Article 229(6) of the Constitution and submit the audit report in compliance with Article 229(7) of the Constitution.

Further, in planning and performing the audit of the financial statements and audit of compliance, I consider internal controls in order to give an assurance on the effectiveness of internal controls, risk management and overall governance processes and systems in accordance with the provisions of Section 7(1)(a) of the Public Audit Act, 2015 and submit the audit report in compliance with Article 229(7) of the Constitution. My consideration of the internal controls would not necessarily disclose all matters in the internal controls that might be material weaknesses under the ISSAIs. A material weakness is a condition in which the design or operation of one or more of the internal controls components does not reduce to a relatively low level the risk that misstatements caused by error or fraud in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions.

Because of its inherent limitations, internal controls may not prevent or detect misstatements and instances of non-compliance. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies and procedures may deteriorate.

As part of an audit conducted in accordance with ISSAIs, I exercise professional judgement and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Management.
- Conclude on the appropriateness of the Management's use of the appliance basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability to continue to sustain its services. If I conclude that a material uncertainty exists, I am required to draw attention in the auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my audit report. However, future events or conditions may cause the Secretariat to cease to continue to sustain its services.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

- Obtain sufficient appropriate audit evidence regarding the financial information and business activities of the Secretariat to express an opinion on the financial statements.
- Perform such other procedures as I consider necessary in the circumstances.

I communicate with the Management regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal controls that are identified during the audit.

I also provide Management with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, related safeguards.

  
CPA Nancy Gathungu, CBS  
AUDITOR-GENERAL

Nairobi

15 February, 2023

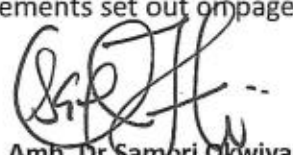


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**I. STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2022**

	Notes	FY2021-22	FY2020-21
		Kshs.	Kshs
<b>Revenue from non-exchange transactions</b>			
Transfers from State Department for Planning	6	283,268,645	210,130,000
<b>Sub-total</b>		<b>283,268,645</b>	<b>210,130,000</b>
<b>Revenue from exchange transactions</b>			
Other income	7	1,580,000	3,880,975
<b>Total revenue</b>		<b>284,848,645</b>	<b>214,010,975</b>
<b>Expenses</b>			
Use of goods and services	8 (a)	152,307,061	112,968,099
Employee costs	9 (a)	115,624,161	113,204,935
Remuneration of Council Members	10	7,536,362	6,530,361
Depreciation expense	11	4,062,691	2,907,262
Repairs and maintenance	12	2,386,155	1,895,931
Contracted services	13	681,772	676,463
<b>Total expenses</b>		<b>282,598,202</b>	<b>238,183,051</b>
<b>Net Surplus/(Deficit) for the year</b>		<b>2,250,443</b>	<b>-24,172,076</b>

The notes set out on pages 6 to 26 form an integral part of these Financial Statements. The Financial Statements set out on pages 1 to 5 were signed on behalf of the Council by:

  
 Amb. Dr. Samori Okwiya  
 Chief Executive Officer

Date...07/02/2023

  
 CPA Miriam N. Sindiyo  
 Deputy Director, Accounts  
 ICPAK Mno. 10746

Date...07/02/2023

  
 Chairman  
 National Governing Council

Date...07/02/2023



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**II. STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2022**

	Notes	FY2021-22	FY2020-21
		Kshs	Kshs
<b>Assets</b>			
<b>Current assets</b>			
Cash and cash equivalents	14	21,465,333	17,407,742
Receivables from non-exchange transactions	15	1,673,279	2,810,491
<b>Total Current Assets</b>		<b>23,138,612</b>	<b>20,218,233</b>
<b>Non-current assets</b>			
Property, plant and equipment	16	6,339,915	4,714,337
<b>Total Non-current assets</b>		<b>6,339,915</b>	<b>4,714,337</b>
<b>Total assets</b>		<b>29,478,527</b>	<b>24,932,569</b>
<b>Liabilities</b>			
<b>Current liabilities</b>			
Trade and other payables from non-exchange transactions	17	2,429,809	134,293
<b>Total Current Liabilities</b>		<b>2,429,809</b>	<b>134,293</b>
<b>Total liabilities</b>		<b>2,429,809</b>	<b>134,293</b>
<b>Net assets</b>			
Accumulated Surplus		27,048,719	24,798,276
<b>Total net assets and liabilities</b>		<b>29,478,527</b>	<b>24,932,569</b>

The Financial Statements set out on pages 1 to 5 were signed on behalf of the NEPAD/APRM Kenya Governing Council by;

  
 Amb. Dr. Samon Okwiya  
 Chief Executive Officer

Date: 07/02/2023

  
 CPA Miriam N. Sindiyo  
 Deputy Director, Accounts  
 ICPAK Mno. 10746  
 Date: 07/02/2023

  
 Chairman National Governing Council  
 Date: 07/02/2023

**NEPAD/APRM KENYA SECRETARIAT**  
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**III. STATEMENT OF CHANGES IN NET ASSETS FOR THE YEAR ENDED 30 JUNE 2022**

<b>Financial Year</b>	<b>Accumulated Surplus (Deficit)</b>	<b>Revaluation reserve</b>	<b>Total</b>
Balance as at 1 <sup>st</sup> July 2019	22,875,260	6,380,000	29,255,260
Surplus for the year	26,095,092	-6,380,000	
<b>Balance as at 30<sup>th</sup> June 2020</b>	<b>48,970,352</b>	<b>-</b>	<b>48,970,352</b>
Balances as at 1 <sup>st</sup> July 2020	48,970,352		48,970,352
Deficit for the year	-24,172,076		-24,172,076
<b>Balances as at 30<sup>th</sup> June 2021</b>	<b>24,798,276</b>		<b>24,798,276</b>
Balances as at 1 <sup>st</sup> July 2021	24,798,276		24,798,276
Surplus for the year	2,250,443		2,250,443
<b>Balances as at 30<sup>th</sup> June 2022</b>	<b>27,048,719</b>		<b>27,048,719</b>




**NEPAD/APRM KENYA SECRETARIAT**  
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**IV. STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2022**

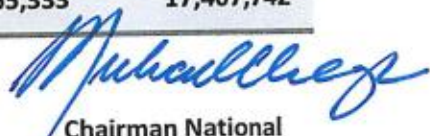
		2021-2022	2020-2021
		Kshs	Kshs
<b>Cash flows from operating activities</b>			
<b>Receipts</b>			
Government grants		283,268,645	210,130,000
Other income		1,580,000	3,943,975
<b>Total Receipts</b>		<b>284,848,645</b>	<b>214,073,975</b>
<b>Payments</b>			
Use of Goods and services	8 (b)	149,106,127	112,968,099
Compensation of employees	9 (b)	115,392,367	113,204,935
Remuneration of Council Members	10	7,536,362	6,530,361
Contracted services	11	681,772	676,463
Repairs and maintenance	12	2,386,155	1,895,931
<b>Total Payments</b>		<b>275,102,783</b>	<b>232,138,955</b>
<b>Net Cash flow from Operating Activities</b>		<b>9,745,861</b>	<b>-18,127,980</b>
<b>Cash flows from investing activities</b>			
Purchase of property, plant, equipment		-5,688,270	-2,090,506
<b>Net cash flows used in investing activities</b>		<b>-5,688,270</b>	<b>-2,090,506</b>
<b>Net increase/(decrease) in cash and cash equivalents</b>		<b>4,057,591</b>	<b>-20,388,623</b>
Cash and cash equivalents at 1 <sup>st</sup> July		17,407,742	37,796,365
<b>Cash and cash equivalents at 30th June</b>	<b>14</b>	<b>21,465,333</b>	<b>17,407,742</b>

  
Amb. Dr. Samori Okwiya  
Chief Executive Officer

Date: 07/02/2023

  
CPA Miriam N. Sindiyo  
Deputy Director  
ICPAK Mno. 10746

Date: 07/02/2023

  
Chairman National  
Governing Council

Date: 07/02/2023

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**V. STATEMENT OF COMPARISON OF BUDGET AND ACTUAL AMOUNTS**

	Original budget	Adjustments	Final budget	Actual on comparable basis	Performance difference	% Budget Utilization	No
	a	b	c = a+b	d	e = c-d	f = e/c	
	FY2021-2022	FY2021 - 2022	FY2021-2022	FY2021 - 2022	FY2021 - 2022	FY2021 -2022	
Revenue	Kshs	Kshs	Kshs	Kshs	Kshs	(%)	
Government grants and subsidies	210,130,000	73,138,645	283,268,645	283,268,645	-	100%	
Public Contributions & Donations		1,500,000	1,500,000	1,500,000	-	100%	
Other Income		80,000	80,000	80,000	-	100%	
Cash rolled over		17,407,742	17,407,742	17,407,742	-	100%	
Total income	210,130,000	92,126,387	302,256,387	302,256,387			
Expenses							
Use of goods	77,039,562	81,987,742	159,027,304	152,307,061	6,720,243	96%	
Compensation to Employees	113,963,938	13,138,645	127,102,583	115,624,161	11,710,216	91%	
Remuneration of Council Members	10,806,500	-3,000,000	7,806,500	7,536,362	270,138	97%	
Purchase of Assets	5,500,000		5,500,000	5,688,270	-183,171	103%	
Repairs and Maintenance	2,100,000	-	2,100,000	2,386,155	-286,155	114%	(a)
Contracted Services	720,000	-	720,000	681,772	38,228	95%	
Total Expenditure	210,130,000	92,126,387	302,256,387	284,223,781	18,032,606		

a) Repairs and Maintenance was majorly on the aging motor vehicle fleet.

**VI. NOTES TO THE FINANCIAL STATEMENTS**

**1. General Information**

The NEPAD/APRM Kenya Secretariat is established by and derives its authority and accountability (locus standi as a Secretariat) from the Kenya Gazette Notice No.4651. The Secretariat's principle mandate is to consistently promote sustainable socio-economic development and good governance based on the premises of the African Union Mission core principles and values.

**2. Statement of Compliance and Basis of Preparation**

The financial statements have been prepared on a historical cost basis except for the measurement at re-valued amounts of certain items of property, plant and equipment.

The financial statements have been prepared in accordance with the PFM Act, International Public Sector Accounting Standards -IPSAS 1 (Presentation of Financial Statements) with particular emphasis on Accrual basis of accounting and relevant legal framework of the Government of Kenya, especially the Public Sector Accounting Standards Board of Kenya.

The financial statements have been prepared and presented in Kenya Shillings, which is the functional and reporting currency of the Secretariat and all values are rounded to the nearest Shilling (Kshs). The accounting policies adopted have been consistently applied to all the years presented.



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**3. Adoption of New and Revised Standards**

*i. New and amended standards and interpretations in issue but not yet effective in the year ended 30 June 2022.*

Standard	Effective date and impact:
<b>IPSAS 41:</b>  Financial Instruments	<p><b>Applicable: 1<sup>st</sup> January 2023:</b></p> <p>The objective of IPSAS 41 is to establish principles for the financial reporting of financial assets and liabilities that will present relevant and useful information to users of financial statements for their assessment of the amounts, timing and uncertainty of an Entity's future cash flows.</p> <p>IPSAS 41 provides users of financial statements with more useful information than IPSAS 29, by:</p> <ul style="list-style-type: none"> <li>• Applying a single classification and measurement model for financial assets that considers the characteristics of the asset's cash flows and the objective for which the asset is held;</li> <li>• Applying a single forward-looking expected credit loss model that is applicable to all financial instruments subject to impairment testing; and</li> <li>• Applying an improved hedge accounting model that broadens the hedging arrangements in scope of the guidance. The model develops a strong link between an Entity's risk management strategies and the accounting treatment for instruments held as part of the risk management strategy.</li> </ul> <p><i>The new standard has no impact on NEPAD/APRM (K) Secretariat.</i></p>
<b>IPSAS 42:</b>  Social Benefits	<p><b>Applicable: 1<sup>st</sup> January 2023</b></p> <p>The objective of this Standard is to improve the relevance, faithful representativeness and comparability of the information that a reporting Entity provides in its financial statements about social benefits. The information provided should help users of the financial statements and general-purpose financial reports assess:</p> <p>(a) The nature of such social benefits provided by the Entity.</p>



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Standard	Effective date and impact:
	<p>(b) The key features of the operation of those social benefit schemes; and</p> <p>(c) The impact of such social benefits provided on the Entity's financial performance, financial position and cash flows.</p> <p><i>The new standard has no impact on NEPAD/APRM (K) Secretariat.</i></p>
<p>Amendments to Other IPSAS resulting from IPSAS 41, Financial Instruments</p>	<p><b>Applicable: 1st January 2023:</b></p> <p>a) Amendments to IPSAS 5, to update the guidance related to the components of borrowing costs which were inadvertently omitted when IPSAS 41 was issued.</p> <p>b) Amendments to IPSAS 30, regarding illustrative examples on hedging and credit risk which were inadvertently omitted when IPSAS 41 was issued.</p> <p>c) Amendments to IPSAS 30, to update the guidance for accounting for financial guarantee contracts which were inadvertently omitted when IPSAS 41 was issued.</p> <p>Amendments to IPSAS 33, to update the guidance on classifying financial instruments on initial adoption of accrual basis IPSAS which were inadvertently omitted when IPSAS 41 was issued.</p> <p><i>The new standard has no impact on NEPAD/APRM(K) Secretariat.</i></p>
<p>Other improvements to IPSAS</p>	<p><b>Applicable 1<sup>st</sup> January 2023</b></p> <ul style="list-style-type: none"> <li>• <b>IPSAS 22 Disclosure of Financial Information about the General Government Sector.</b> Amendments to refer to the latest System of National Accounts (SNA 2008).</li> <li>• <b>IPSAS 39: Employee Benefits</b> Now deletes the term composite social security benefits as it is no longer defined in IPSAS.</li> <li>• <b>IPSAS 29: Financial instruments: Recognition and Measurement</b> Standard no longer included in the 2021 IPSAS handbook as it is now superseded by IPSAS 41 which is applicable from 1<sup>st</sup> January 2023.</li> </ul> <p><i>The new standard has no an impact on NEPAD/APRM(K) Secretariat.</i></p>

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Standard	Effective date and impact:
IPSAS 43	<p><b><i>Applicable 1<sup>st</sup> January 2025</i></b></p> <p>The standard sets out the principles for the recognition, measurement, presentation, and disclosure of leases. The objective is to ensure that lessees and lessors provide relevant information in a manner that faithfully represents those transactions. This information gives a basis for users of financial statements to assess the effect that leases have on the financial position, financial performance and cashflows of an Entity.</p> <p>The new standard requires entities to recognise, measure and present information on right of use assets and lease liabilities.</p> <p><b><i>The new standard has no impact on NEPAD/APRM (K) Secretariat.</i></b></p>
IPSAS 44: Non- Current Assets Held for Sale and Discontinued Operations	<p><b><i>Applicable 1<sup>st</sup> January 2025</i></b></p> <p>The Standard requires,</p> <p>Assets that meet the criteria to be classified as held for sale to be measured at the lower of carrying amount and fair value less costs to sell and the depreciation of such assets to cease and:</p> <p>Assets that meet the criteria to be classified as held for sale to be presented separately in the statement of financial position and the results of discontinued operations to be presented separately in the statement of financial performance.</p> <p><b><i>The new standard has no impact on NEPAD/APRM(K) Secretariat.</i></b></p>

**i. Early adoption of standards**

The Secretariat did not early – adopt any new or amended standards in year 2021/2022.

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**4. Summary of Significant Accounting Policies**

**a) Revenue recognition**

**i) Taxes**

The Secretariat has been classified as a Semi-Autonomous Government Agency relies on Government funding thus not subject to the provision of section 219(2) of the Public Finance Management Regulations under the Public Finance Management Act. The Secretariat is an agent for Kenya revenue authority with the mandate to withhold tax and remit to Kenya Revenue Authority. The withheld taxes are recognised as current liabilities until paid to the relevant authority.

**ii) Transfers from other government entities**

Revenues from non-exchange transactions with other government entities are measured at fair value and recognized on obtaining control of the asset (cash, goods, services and property) if the transfer is free from conditions and it is probable that the economic benefits or service potential related to the asset will flow to the entity and can be measured reliably. Recurrent grants are recognized in the statement of comprehensive income. Development/capital grants are recognized in the statement of financial position and realised in the statement of comprehensive income over the useful life of the assets that has been acquired using such funds. NEPAD/APRM Kenya Secretariat receives its budget inform of recurrent grants from the State Department for Planning and it was appropriately recognized in the statement of financial performance.

**b) Budget information**

The budget for FY 2021-/22 was approved by the Council of the Secretariat. Subsequent revisions were made to the approved budget in accordance with specific approvals from the appropriate authorities. The Secretariat budget for the year was **Ksh. 283,268,645** which was the final budget.

In line with IPSAS 24 (Presentation of Budget Information in Financial Statements), the budget has been prepared in IPSAS's cash basis; the same accounts classification basis and for the same period as the financial statements. The Secretariat's budget was approved as required by the Law and as detailed in the Government of Kenya Budget Printed Estimates. A high-level assessment of the Secretariat's actual performance

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against the comparable budget for the financial year under review has been included in an annex to these financial statements.

**c) Property, Plant and Equipment**

The Secretariat recognises assets in accordance to IPSAS 17(Property plant and equipment). All property, plant and equipment are stated at cost less accumulated depreciation. Cost includes expenditure that is directly attributable to the acquisition of the items. When significant parts of property, plant and equipment are required to be replaced at intervals, the entity recognizes such parts as individual assets with specific useful lives and depreciates them accordingly. Likewise, when a major inspection is performed, its cost is recognized in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognized as expenses when incurred. Where an asset is acquired in a non-exchange transaction for nil or nominal consideration the asset is initially measured at its fair value.

The assets are categorised and depreciated on a straight-line basis as follows:

Item	Rate
Motor Vehicle	20%
Furniture and Fittings	12.5%
Computers	30%
Office Equipment	12.5%

**Note:** The class of motor vehicle , part of Furniture and Fittings and Computers has been fully depreciated but the Secretariat continues to draw economic benefit from the Assets. Their details is as per the table below:

No.	Motor Vehicle Type	Description	Year bought	Cost (Ksh)
1.	Toyota Prado	KBT 971N	2013	10,045,832
2.	Toyota Hiace - Van	KBU 230T	2013	6,595,395



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3.	Volkswagen -Tiguan	KCE 379D	2016	5,623,680
4	Furniture and Fitting	Various	Various	485,700
5.	Computers and ICT Equipment	Various	Various	5,380,800
	<b>Total</b>			<b>28,131,407</b>

**d) Leases**

Operating leases are leases that do not transfer substantially all the risks and benefits incidental to ownership of the leased item to the Entity. Operating lease payments are recognized as an operating expense in surplus or deficit on a straight-line basis over the period under review. In this regard, the Secretariat operates from a rented office space whose expense is duly recognized as an operating expense.

**e) Research and development costs**

The Secretariat's expenses research costs as incurred. Development costs on an individual project are recognized as intangible assets when the Entity can demonstrate:

- The technical feasibility of completing the asset so that the asset will be available for use or sale
- Its intention to complete and its ability to use or sell the asset
- How the asset will generate future economic benefits or service potential
- The availability of resources to complete the asset
- The ability to measure reliably the expenditure during development.

During the period under review, the Secretariat did not carry out research

**f) Intangible Assets**

Following IPSAS 31(Intangible Assets), the Secretariat recognises intangible assets to consist of computer software purchased for use in the organisation as an Enterprise Resource Planning (ERP) system. This item is amortised at the rate of 30% per annum on a straight line basis over their useful lives as estimated by management from time to time. However, during the year no intangible assets existed.

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**g) Inventories**

The Secretariat has adopted IPSAS12: (Inventories). It measures all its stock based on their fair value as at the date of acquisition because all its inventories are acquired through a non-exchange transaction. The stock held as consumables for the use in the normal operations are expensed upon purchase.

**h) Provisions**

Under IPSAS 19(Provisions, Contingent Liabilities and Contingent Assets) provisions are recognised when the Secretariat has a present obligation (legal or constructive) as a result of a past event and it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. During the period, the Secretariat did not recognise any contingent liability.

**i) Changes in accounting policies and estimates**

The Secretariat recognizes the effects of changes in accounting policy retrospectively. The effects of changes in accounting policy are applied prospectively if retrospective application is impractical.

**j) Employee Benefit**

The Secretariat contributes to the National Social Security Fund (NSSF). This is a defined contribution scheme registered under the Social Security Act. The Secretariat's obligation under the scheme is limited to specific monthly contributions legislated from time to time and are currently fixed at Kshs. 1,080/= per employee per month. The Secretariat's contributions to NSSF in respect of current service have been charged to the statement of performance for the year.

**k) Staff Gratuity**

The Secretariat had thirty-six members of staff as at the end of the year, which are all employed on a 3-year renewable contract basis and are eligible to gratuity upon expiry off their respective contract terms. The Secretariat therefore operates a separate

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Gratuity Account for them where the amounts equivalent to 31% of the employee's monthly basic salary is remitted. Movements in this account are clearly tabulated and accounted in the financial statements.

**l) Staff Annual Leave Accrual**

Employee entitlements to annual leave are recognised when they accrue. A provision is made for the estimated liability for annual leave as a result of services rendered by the employee up to the end of the financial year.

**m) Foreign currency transactions**

Transactions in foreign currencies are initially accounted for at the ruling rate of exchange on the date of the transaction. During the period under review, the Secretariat operations that were involving foreign currency were handled through the Kenya Shilling based on the prevailing exchange rate.

**n) Cash and Cash Equivalents**

Cash and cash equivalents comprise of cash at bank. The bank account balances include amounts held at the Co-operative Bank of Kenya at the end of the financial year.

**o) Related Parties**

Following IPSAS 20 (Related party disclosures), the Secretariat regards a related party as a person or an entity with the ability to exert control individually or jointly, or to exercise significant influence over it, or vice versa. Members of key management are regarded as related parties and comprise of the Chairman and Members of the National Governing Council, Chief Executive Officer and directors.

**p) Comparative Figures**

Where necessary comparative figures for the previous financial year have been amended or reconfigured to conform to the required changes in the presentation.

**q) Subsequent Events**

In accordance to IPSAS 14 (Events after the reporting period), there have been no events subsequent to the previous financial year end that are of significant impact on the financial statements for the year ended June 30, 2022.

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**5. Significant judgments and sources of estimation uncertainty**

The preparation of the Secretariat's financial statements in conformity with IPSAS requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities, at the end of the reporting period. However, uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in future periods.

The Secretariat did not make any significant judgments or change estimates during the year.

**Useful lives and residual values**

The useful lives and residual values of assets are assessed using the following indicators to inform potential future use and value from disposal:

- a) The condition of the asset based on the assessment.
- b) The nature of the asset, its susceptibility and adaptability to changes in technology and processes.
- c) The nature of the processes in which the asset is deployed.
- d) Availability of funding to replace the asset.
- e) Changes in the market in relation to the asset

**6. Transfers from Government**

There Secretariat received funds from the State department for Planning.

a) Transfers from Government

Description	FY 2021-2022	FY 2020-2021
	KShs	KShs
<b>Unconditional grants</b>		
Operational grant	283,268,645	210,130,000
<b>Total</b>	<b>283,268,645</b>	<b>210,130,000</b>



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**(b) Transfers from Ministries, Departments and Agencies**

Name of the Entity sending the grant	Amount recognized to Statement of Comprehensive Income KShs	Amount deferred under deferred income KShs	Amount recognised in capital fund.	Total grant income during the year :2021-2022	FY 2020-2021
			KShs	KShs	KShs
State Department for Planning	283,268,645	-	-	283,268,645	210,130,000
<b>Total</b>	<b>283,268,645</b>	<b>-</b>	<b>-</b>	<b>283,268,645</b>	<b>210,130,000</b>

**7. Other Income**

Description	FY 2021-2022	FY 2020-2021
	KShs	KShs
Funds from Other Organization	1,500,000	3,852,975
Income from sale of tender	30,000	28,000
Income from Sale of Booth	50,000	-
<b>Total other income</b>	<b>1,580,000</b>	<b>3,880,975</b>

**8. (a) Use of Goods and Services**

Description	FY2021-2022	FY 2020-2021
	KShs	KShs
Utilities Supplies and Services	796,245	901,103
Communication Supplies and Services	9,593,454	6,021,393
Domestic Travels and Subsistence	36,369,643	50,857,648

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Foreign Travels and Subsistence	13,894,415	1,034,658
Printing, Information Supplies & Services	225,500	126,580
Advertising	212,115	214,924
Office Rent	9,907,369	9,691,507
Insurance Costs	9,519,279	10,066,748
Training Expenses	25,935,099	5,638,534
Hospitality Supplies and Services	39,725,180	22,420,836
Office and General Supplies and Services	1,470,321	1,886,356
Fuel, Lubricants, and Oil	1,885,293	2,054,563
Other Operating Expenses *	2,773,150	1,931,849
Purchase of uniforms	-	121,400
<b>Total good and services</b>	<b>152,307,061</b>	<b>112,968,099</b>

**\* Other Operating Expenses**

Description	FY2021-2022	FY2020-2021
	KShs	KShs
Courier & Postal Expenses	120,100	42,000
Bank Charges	313,070	380,111
Membership Subscription	935,686	42,400
Parking Fees	1,099,680	1,090,200
Subscriptions to newspapers	304,614	281,278
Other expenses		95,860
<b>Total</b>	<b>2,773,150</b>	<b>1,931,849</b>

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**8 (b) Use of Goods and Services- Cashflow Statement workings**

Description	2021-2022	2020-2021
	Kshs	Kshs
Utilities Supplies and Services	796,245	766,810
Communication Supplies and Services	9,593,454	6,021,393
Domestic Travel and Subsistence	36,369,643	50,857,648
Foreign Travels and Subsistence	13,889,865	1,034,658
Printing, Information Supplies & Services	225,500	126,580
Advertising	212,115	214,924
Office Rent	9,907,369	9,702,373
Insurance Costs	9,519,279	8,465,647
Training Expenses	25,935,099	4,638,279
Hospitality Supplies and Services	39,725,180	22,420,836
Office and General Supplies and Services	1,304,001	1,886,356
Fuel, Lubricants and Oil	1,885,293	2,182,401
Other Operating Expenses * Note 9a	2,944,020	1,931,849
Purchase of Uniforms	-	121,400
	<b>152,307,061</b>	<b>110,371,154</b>
Add Payables prior year	134,293	152,647
Add Payables Current year	(2,429,809)	
Add Receivables prior year	(2,284,377)	
Add Receivables Current year	1,184,159	
Staff Imprest	194,800	
<b>Total good and services</b>	<b>149,106,128</b>	<b>110,523,801</b>

**9(a). Employee costs**

	2021-2022	2020-2021
	Kshs	Kshs
Salaries and wages	60,534,696	59,585,977
Employee related costs- contribution to Pension and Medical aids	18,652,404	17,766,835
Travel, Motor car, accommodations, subsistence and other allowances	5,418,151	5,349,329
Housing Benefits and Allowances	18,334,613	17,892,892

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Other Allowance	12,303,058	12,231,902
Social Contributions- NSSF	381,240	378,000
<b>Employee costs</b>	<b>115,624,161</b>	<b>113,204,935</b>

*\* The increase in Salaries was due to the annual salary increments and additional staff appointed.*

**9 (b) Employee costs - Statement of Cashflow workings**

Description	2021-2022	2020-2021
	Kshs	Kshs
Salaries and wages	60,534,696	59,585,977
Employee related costs- contribution to Pension and Medical aids	18,652,404	17,766,835
Travel, Motor car, accommodation, subsistence and other allowances	5,418,151	5,349,329
Housing Benefits and Allowances	18,334,613	17,892,892
Other Allowance	12,303,058	12,231,902
Social Contributions- NSSF	381,240	378,000
Payable - Basic/Gratuity		66,715
Prepayments Previous Year	(526,114)	
Prepayments Current Year	294,320	
<b>Employee costs</b>	<b>115,392,367</b>	<b>113,271,650</b>

**10. Council Members Expenses**

Description	FY2021-2022	FY 2020-2021
	KShs	KShs
Chairman's Honoraria	938,667	960,000
Council Members' emoluments	6,597,695	5,570,361
<b>Total director emoluments</b>	<b>7,536,362</b>	<b>6,530,361</b>



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**11. Depreciation Expense**

Description	FY2021-2022	FY 2020-2021
	KShs	KShs
Property, plant and equipment (see note 16)	4,062,691	2,907,262
<b>Total depreciation</b>	<b>4,062,691</b>	<b>2,907,262</b>

**12. Repairs and Maintenance**

Description	FY2021-2022	FY 2020-2021
	KShs	KShs
Computer, Equipment and Furniture	101,400	442,000
Motor Vehicles	2,284,755	1,453,931
<b>Total repairs and maintenance</b>	<b>2,386,155</b>	<b>1,895,931</b>

**13. Contracted Services**

Description	FY2021-2022	FY2020-2021
	KShs	KShs
Office Cleaning Services	615,772	610,463
Office Flower Grooming	66,000	66,000
<b>Total contracted services</b>	<b>681,772</b>	<b>676,463</b>

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**14. Cash and Cash Equivalents**

Description	FY2021-2022	FY2020-2021
	KShs	KShs
Current account	21,465,333	17,407,742
<b>Total cash and cash equivalents</b>	<b>21,465,333</b>	<b>17,407,742</b>

**14 (a). Detailed Analysis of the Cash and Cash Equivalents**

Financial institution	Account number	FY2021-2022	FY2020-2021
		KShs	KShs
a) Current account			
Co-operative Bank of Kenya	01136006041100	21,465,333	17,407,742
Grand total		21,465,333	17,407,742

**15. Detailed Analysis of the Receivables from Exchange Transactions**

Description	FY2021-2022	FY2021-2021
	KShs.	KShs.
<b>Other debtors (non-exchange transactions)</b>		
Staff temporary imprests	194,800	0
Salary advances to staff	294,320	526,114
<b>Sub-total</b>	<b>489,120</b>	<b>526,114</b>

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<b>Prepayments</b>		
Medical (Inpatient and Outpatient)	866,441	1,050,843
Motor vehicle	50,125	50,151
Group life	147,586	130,882
WIBA	94,657	97,270
Rent & Service charge	-	790,881
Fuel	-	139,000
Service of ICT Equipment	25,350	25,350
<b>Sub-Total</b>	<b>1,184,159</b>	<b>2,284,377</b>
<b>Grand Total</b>	<b>1,673,279</b>	<b>2,810,491</b>

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**16. Property, Plant and Equipment**

	<b>Motor Vehicles</b>	<b>Furniture and Fittings</b>	<b>Computers</b>	<b>Other Office Equipment</b>	<b>Totals</b>
<b>Cost</b>	Kshs	Kshs	Kshs	Kshs	Kshs
At 1st July 2020	29,716,797	5,911,620	4,734,943	9,820,846	50,184,206
Additions	-		1,625,367	465,140	2,090,506
At 30 June 2021	29,716,797	5,911,620	6,360,310	10,285,986	52,274,712
At 1st July 2021	29,716,797	5,911,620	6,360,310	10,285,986	52,274,712
Additions	-	2,599,712	3,088,558		5,688,270
At 30 June 2022	29,716,797	8,511,332	9,448,868	10,285,986	57,962,982
<b>DEPRECIATION</b>					
At 1st July 2020	29,716,797	4,587,707	3,941,526	6,407,085	44,653,114
Depreciation charge for the year	-	738,953	882,562	1,285,748	2,907,262
Acc Dep 30 June 2021	29,716,797	5,326,660	4,824,088	7,692,833	47,560,377
At 1st July 2021	29,716,797	5,326,660	4,824,088	7,692,833	47,560,374
Depreciation charge for the year	-	1,063,916	1,713,027	1,285,748	4,062,691
Acc Dep 30 June 2022	29,716,797	6,390,576	6,537,114	8,978,581	51,623,065
<b>Net Book Values</b>					
At 30 June 2022	-	2,120,756	2,911,754	1,307,405	6,339,915
At 30 June 2021	-	584,961	1,536,222	2,593,153	4,714,337

**Fixed Asset Register**

**NEPAD/APRM Kenya Secretariat Asset Register as at 30<sup>th</sup> June 2022**

During The Year, the Secretariat acquired Property, Plant and Equipment of Ksh. **5,688,270**



**NEPAD/APRM KENYA SECRETARIAT**

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**17. Trade and Other Payables from Exchange Transactions**

Description	FY2021-2022	FY2020-2020
	KShs	KShs
Thiomi Ltd - Electricity	64,087	134,293
Thiomi Ltd – Office Rent	2,019,270	0
Fuel RH Devani	215,279	0
Meal Allowance ( Walter Mwelesa)	39,200	0
Employee Compensation ( New Staff)	91,974	0
<b>Total trade and other payables</b>	<b>2,429,809</b>	<b>134,293</b>

**18. Cash Generated from Operations**

Description	FY2021-2022	FY2020-2020
	KShs	KShs
<b>Surplus /Deficit for the year</b>	<b>2,250,443</b>	<b>-24,172,076</b>
<b>Adjusted for:</b>		
Depreciation	4,062,691	2,907,262
<b>Working Capital Adjustments</b>		
Increase in Receivables	1,137,212	-3,051,765
Increase in Payables	2,295,516	85,069
<b>Net Cashflow from Operating activities</b>	<b>9,745,861</b>	<b>-18,298,117</b>

## **NEPAD/APRM KENYA SECRETARIAT**

### **Annual Report and Financial Statements for the Period Ended 30 June, 2022**

#### **19. Financial Risk Management**

The Secretariat's activities expose it to a variety of financial risks including credit and liquidity risks and effects of changes in foreign currency. The Secretariat's overall risk management programme focuses on unpredictability of changes in the business environment and seeks to minimise the potential adverse effect of such risks on its performance by setting acceptable levels of risk. The Secretariat does not hedge any risks and is a non-enterprising Government institution.

The Secretariat's financial risk management objectives and policies are detailed below:

##### **(i) Liquidity risk management**

Ultimate responsibility for liquidity risk management rests with the Council, which has developed an appropriate liquidity risk management framework for the management of the Secretariat's short, medium and long-term funding and liquidity management requirements. The Secretariat manages liquidity risk through continuous monitoring of forecasts and actual cash flows.

##### **(ii) Market risk**

The Council has put in place an internal audit function to assist it in assessing the risk faced by the Secretariat on an ongoing basis, evaluate and test the design and effectiveness of its internal accounting and operational controls.

Market risk is the risk arising from changes in market prices, such as interest rate, equity prices and foreign exchange rates which will affect the Secretariat's income or the value for money for the involved activities. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return. Overall responsibility for managing market risk rests with the Audit and Risk Management Committee.

#### **20. Related Party Balances**

##### **Nature of related party relationships**

Entities and other parties related to the Secretariat include those parties who have ability to exercise control or exercise significant influence over its operating and financial decisions. Related parties include management personnel, their associates and close family members.

# NEPAD/APRM KENYA SECRETARIAT

## Annual Report and Financial Statements for the Period Ended 30 June, 2022

### Government of Kenya

The Government of Kenya is the principal financier of the Council and the Secretariat. During the period under review, Government support to the budget was 100%. The related parties during the year were; -

- i) The State Department for Planning
- ii) NEPAD/APRM Kenya National Governing Council
- iii) Key management

Transactions with related parties		FY2021-2022	FY2020-2021
		Ksh	Ksh
a)	Grants from Government	283,268,645	210,130,000
b)	Contribution from partners	1,500,000	3,852,975
b)	Remuneration of Council members		
	• Chairman's Honoraria	938,667	960,000
	• Council emoluments	6,595,695	5,570,361
	<b>Total</b>	<b>7,535,362</b>	<b>6,530,361</b>
c)	Key Management > Compensation to the CEO	8,935,760	8,379,984
	> Compensation to Directors	20,274,523	20,116,726
	<b>Total</b>	<b>29,210,283</b>	<b>28,496,710</b>
d)	Purchases from related parties		
	• Advertisement -My GoV	212,115	88,726
	• Training -Kenya School of Government (Embu)	131,250	79,80
	• Conference facility - Kenya School of Government Nairobi Campus	201,724	350,208
	<b>Total</b>	<b>545,089</b>	<b>518,734</b>

## **NEPAD/APRM KENYA SECRETARIAT**

### **Annual Report and Financial Statements for the Period Ended 30 June, 2022**

#### **21. Segment Reporting**

NEPAD/APRM Kenya Secretariat does not have any branches/reporting segments. All operations are managed from the registered office.

#### **22. Contingent Assets and Contingent Liabilities**

The Secretariat does not have pending court cases or bank guarantees.

#### **23. Capital Commitments**

Capital commitments are commitments to be carried out in the next financial year and are disclosed in accordance with IPSAS 17

#### **24. Taxation**

There was no taxation during the financial year because this is a non-enterprising organization.

#### **25. Deferred Tax Liability**

There was no deferred tax during the financial year

#### **26. Events After the Reporting Period**

There were no material adjusting and non- adjusting events after the reporting period.

#### **27. Ultimate and Holding Entity**

The Secretariat is a Semi- Autonomous Government Agency under the State Department for Planning in the National Treasury and Ministry of Planning. Its ultimate parent is the Government of Kenya.

#### **28. Currency**

The financial statements are presented in Kenya Shillings (Kshs).



NEPAD/APRM KENYA SECRETARIAT

Annual Report and Financial Statements for the Period Ended 30 June, 2022

VII. APPENDICES

APPENDIX 1: PROGRESS ON FOLLOW UP OF AUDITOR RECOMMENDATIONS

The Secretariat did not have any audit recommendations in the previous reporting period.

Reference No. on the external audit Report	Issue / Observations from Auditor	Management comments	Status: (Resolved / Not Resolved)	Timeframe: (Put a date when you expect the issue to be resolved)



CHIEF EXECUTIVE OFFICER  
Amb. Dr. Samori A. Okwiya

Date.....07/02/2023.....

**NEPAD/APRM KENYA SECRETARIAT**  
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**APPENDIX II: PROJECTS IMPLEMENTED BY THE ENTITY**

**Projects**

Projects implemented by the State Corporation/ SAGA funded by development partners

**Status of Projects completion**

NEPAD/APRM Kenya Secretariat is a coordinating institution and does not implement projects and programmes directly. Therefore, during the period under review, the Secretariat did not directly implement projects or programmes.

**NEPAD/APRM KENYA SECRETARIAT**

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**APPENDIX III: INTER-ENTITY TRANSFERS**

The above amounts have been communicated to and reconciled with the parent Ministry.

	ENTITY NAME	NEPAD/APRM KENYA SECRETARIAT		
	Breakdown of Transfers from the State Department for Planning			
	FY 2021/2022			
TOTAL	Recurrent Grants	Bank Date	Statement	Amount (Ksh.)
	Recurrent Grant	02.08.2021		17,510,833.00
	Recurrent Grant	03.09.2021		17,510,833.00
	Recurrent Grant	04.10.2021		17,510,833.00
	Recurrent Grant	28.10.2021		17,510,833.00
	Recurrent Grant	01.12.2021		17,510,834.00
	Recurrent Grant	28.12.2021		17,510,834.00
	Recurrent Grant	20.01.2022		30,000,000.00
	Recurrent Grant	01.02.2022		17,510,834.00
	Recurrent Grant	01.03.2022		17,510,834.00
	Recurrent Grant	01.04.2022		17,510,832.00
	Recurrent Grant	28.04.2022		60,649,478.00
	Recurrent Grant	02.06.2022		31,890,382.00
	Recurrent Grant	27.06.2022		3,131,285.00
				283,268,645

**Director Corporate Services**  
NEPAD/APRM Kenya Secretariat

**Head of Accounting Unit**  
State Department for Planning

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**APPENDIX IV: RECORDING OF TRANSFERS FROM GOVERNMENT ENTITIES**

The Secretariat received transfers from State department for Planning during the financial year 2021/2022

Name of the MDA/Donor Transferring the funds	Date received			Where Recorded/recognized					
	As per bank statement	Nature: Recurrent/Development/Others	Total Amount - KES	State of Financial Performance	Capital Fund	Deferred Income	Receivables	Others must be specific	
State Department for Planning	02.08.2021	Recurrent	17,510,833.00						17,510,833
	03.09.2021	Recurrent	17,510,833.00						17,510,833
	04.10.2021	Recurrent	17,510,833.00						17,510,833
	28.10.2021	Recurrent	17,510,833.00						17,510,833
	01.12.2021	Recurrent	17,510,834.00						17,510,834
	28.12.2021	Recurrent	17,510,834.00						17,510,834
	01.02.2022	Recurrent	17,510,834.00						17,510,834
	20.01.2022	Recurrent	30,000,000.00						30,000,000
	01.03.2022	Recurrent	17,510,834.00						17,510,834
	01.04.2022	Recurrent	17,510,832.00						17,510,832
	28.04.2022	Recurrent	60,649,478.00						60,649,478
	02.06.2022	Recurrent	31,890,382.00						31,890,382
	27.06.2022	Recurrent	3,131,285.00						3,131,285
<b>Total</b>			<b>283,268,645.00</b>	-	-	-	-	-	<b>283,268,645.00</b>