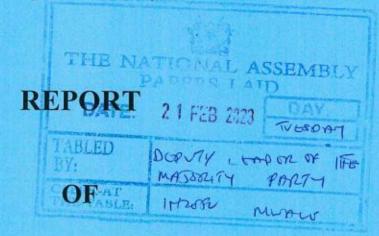




Enhancing Accountability



THE AUDITOR-GENERAL

ON

MERU NATIONAL POLYTECHNIC

FOR THE YEAR ENDED 30 JUNE, 2021





ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30TH JUNE 2021

Prepared in accordance with the Accrual Basis of Accounting Method under the International Public Sector
Accounting Standards (IPSAS)

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH JUNE 2021

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KEY MERU NATIONAL POLYTECHNIC INFORMATION AND MANAGEMENT

(a) Background information

The Meru National Polytechnic is a state corporation, under the Ministry of Education domiciled in Kenya and with no subsidiaries.

It was established by the legal notice no. 94 in the year 2016 under the Technical and Vocational Education and Training Act (No. 29 of 2013), after the elevation to the polytechnic status of its former; the Meru Technical Training Institute (MTTI) which was established in the year 1986.

(b) Principal Activities

The principal activity of the Meru National Polytechnic is to offer technical and vocational education and training, the mission and vision are outlined as follows;

Mission

To provide technical and vocational education and training (TVET) for producing dependable and skilled human resource for commerce and industry.

Vision

To be an international Centre of excellence in technical and vocational education and training (TVET)

(c) Key Management

The Meru National Polytechnic day-to-day management is under the following key organs:

- Council
- · The chief principal
- · Deputy principal-administration and finance
- · Deputy principal-academic affairs
- · Dean of students
- · Registrar-administration and finance
- · Registrar-academic affairs

(d) Fiduciary Management

The key management personnel who held office during the financial year ended 30th June 2021 and who had direct fiduciary responsibility were:

No.	Designation	Name	
1.	Chief Principal	Eng.Stephen N.Rukaria	
2.	Deputy Principal (Admin & Finance)	Mrs. Mercy K.Kirima	
3.	Deputy Principal (Academic Affairs)	Mr. Joseph W.Ng'ang'a	
4.	Dean of Students	Mrs. Hellen Gichovi	
5.	Registrar (Admin & Finance)	Mr. Douglas K.Mwiandi	
5. 6	Registrar (Academic Affairs)	Dr.Joshua Mbijiwe	

(e) Fiduciary Oversight Arrangements Provided in two tiers;

- Polytechnic council Provide overall polytechnic oversight, supported by the nominated council committees as outlined below;
- Polytechnic council committees

Committee	Members
Audit & Risk Management Committee	Chairperson - Mr. Julius Mosoti Member - Treasury Representative Member - Ms Linda Kiome
Finance, Infrastructure & Human Resource Committee	Chairperson - Eng.Callista Gitobu Member - Ms Jane Owino Bukachi Member - Mr. Nelson Gitau Member- Mr.Silas Kinoti
Education, Research & Training Committee	Chairperson - Dr. Winston Ojenge Member - Eng. Callista Gitobu Member - Ms Jane Owino Bukachi Member - Mr. Nelson Gitau

KEY MERU NATIONAL POLYTECHNIC INFORMATION AND MANAGEMENT (Continued)

(f) Headquarters

The Meru National Polytechnic Along Meru-Nanyuki Highway PO Box 111-60200, Meru, Kenya

(g) Meru National Polytechnic Contacts

Telephone (254)0793937581

E-mail: info@merunationalpolytechnic.ac.ke Website: www.merunationalpolytechnic.ac.ke

(h) Meru National Polytechnic Bankers

- Cooperative Bank of Kenya, P.O. Box 1328-60200 Meru-Makutano, Kenya.
- Kenya Commercial Bank
 P.O Box 2755-60200,
 Meru Makutano, Kenya.

(i) Independent Auditors

Auditor General Office of the Auditor General Anniversary Towers, University Way P.O. Box 30084 GPO 00100 Nairobi, Kenya

(j) Principal Legal Advisor

The Attorney General State Law Office Harambee Avenue P.O. Box 40112 City Square 00200 Nairobi, Kenya Equity Bank Ltd
 P.O Box 75104,
 Meru – Makutano, Kenya.

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THE COUNCIL

	PASSPORT	DATE OF BIRTH	QUALIFICATIO NS	EXPERIENCE
1.	ENG.STEPHEN N. RUKARIA CHIEF PRINCIPAL/SECRETARY TO THE COUNCIL NOT A MEMBER OF ICS	1961	B.Sc. (Civil Engineering)	Many years in academic & public administration
2.	DR. CECILIA C. BOSUBEN NGETICH COUNCIL CHAIRPERSON	1962	MBA (HRM Option) Doctor of Technology (Honorarium)	Public servant and house representative with over 10 years' experience in academic & administration in public sector.
3.	ENGINEER CALLISTA KINA GITOBU COUNCIL MEMBER	1954	Masters in Education Administration.	Former chief principal, member of council Nyeri polytechnic, member of board of directors of KUCCPS with over 10 years' experience in academics & administration in the public sector.

4.	MR JULIUS MOSOTI NYAMAMBA COUNCIL MEMBER	1962	MBA (Finance, Accounting & Strategic Management)	Lead consultant in management consultancy with over 16 years' experience in finance, audit ,corporate governance and risk management
5.	MS JANE OWINO BUKACHI COUNCIL MEMBER	1983	Master of Laws (LL.M.)	Advocate of the high court with over 10 years' experience in public and private practice.
6.	MS LINDA GAKII KIOME COUNCIL MEMBER	1984	Bachelor of Laws	Advocate of the high court with over 8 years' experience in public and private practice.

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7.	MR. MURIITHI SILAS KINOTI COUNCIL MEMBER	1961	Masters in planning (Urban & Regional Planning)	Former Commissioner NLC, Former Director IIBRC, Former Director KRB, Former Chairman ISK with many years in public and private sector
8.	COUNCIL MEMBER	1969	PhD. (Computer Science)	Lecturer with over 10 years' experience in academic, research and innovation in public and private sector.
9.	MR NELSON GITAU COUNCIL MEMBER	1964	MBA. (Project Management)	Deputy director ,TVET with over 10 years' experience as a public servant in academic & administration.

MANAGEMENT TEAM

	Manager	Area of responsibility
1.		Chief Principal.
2.		Deputy Principal (Admin & Finance)
3.		Deputy Principal (Academic Affairs)
4.		Dean of students
5.		Registrar (Admin & Finance)
6.		Registrar (Academic Affairs)

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH JUNE 2021

CHAIRPERSON'S STATEMENT

Foreword

It is my great honour to present the annual report of the Meru National Polytechnic for the period ended 30th June, 2021. During the year under review the MNP recorded remarkable improvement in its financial and operational performance owing to the coordinated effort of all the key players.

Key activities during the financial year under review:

The following are the key activities that took place during the FY 2020/2021:

Achievements

During the year under review, the MNP made various achievements in its performance, which include the following:

- Increased access to TVET through launch of on-line learning program upon construction of new tuition block consisting of thirty-two (34 classes) for over a thousand students
- 2. Successful mentorship of new TVET institutions to enhance their training capacity.
- Successful implementation of competency-based education through development of school of agriculture demonstration farm & shed and collaboration with relevant industries.
- Improved governance and quality through maintenance of accrual financial reporting system and relevant ISO certification
- Implementation of the 'big 4' agenda as a centre of excellence in construction technology and agricultural technology.
- 6. Establishment of the Polytechnic as Mount Kenya region ODeL Centre

Key challenge

The major challenge that the MNP has faced during the FY2020-2021 is untimely release of financial resources to develop required infrastructure. Of key concern is the inadequate budgetary allocation, and sometimes unexpected reduction of the development grants.

Inadequate infrastructure.

Further, the unforeseen Covid-19 pandemic disrupted the whole FY2020/2021 operations.

Future outlook

Kenya government has set a clear objective towards achievement of the' big 4' agenda especially in manufacturing. For example, in the MNP technical courses such as plumbing, electrical installations, building technology; electronics and beauty therapy have gained popularity.

The government is also sponsoring students through Kenya Universities and Colleges Central Placement Service (KUCCPS) with Ksh30, 000.00 per annum per student. The Higher Education Loans Board is also providing loans and bursaries to students in technical institutes unlike in the past.

This has led to massive enrolment of students, and is expected to grow exponentially.

The MNP is currently striving to expand its facilities and diversifying its academic programs to take advantage of this situation. This will be enhanced by the implementation of East Africa Skills for Transformational and Regional Integration Program (EASTRIP) which is being funded by the World Bank through the Government of Kenya.

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH JUNE 2021

Appreciation

I wish to express my sincere appreciation and gratitude to the Government of Kenya through the ministry of education and the National Treasury, and all other stakeholders for the support accorded to the MNP during the year under review. Further, I wish to convey my appreciation to my colleagues who served in the polytechnic council during the year, and the management for their invaluable contribution and dedication in guiding the polytechnic towards achieving the results so far made.

DR. CECILIA C. BOSUBEN NGETICH

<u>CHAIRPERSON</u>

<u>MERU NATIONAL POLYTECHNIC COUNCIL</u>

Date.28th September 2021.

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH JUNE 2021

REPORT OF THE PRINCIPAL

It is my pleasure to present the Annual Report and Financial Statements of Meru National Polytechnic for the financial year ended 30th June, 2021

NON-FINANCIAL INFORMATION

(a) Academic programmes

During the year under review, the MNP had 8 academic departments.

The number of departments and academic programmes existing, during the year under review, were as tabulated below:

Department			Academic 1	programmes		
	Short Courses	Artisan	Certificate	Diploma	Higher diploma	Total
Business Management	0	0	494	773	0	1,267
Mechanical	54	188	157	327	0	726
Building & civil engineering	0	363	412	964	0	1,739
Electrical & Electronics	23	159	324	548	19	1,073
Applied Sciences	0	210	254	120	0	584
Tourism & Hospitality	0	93	467	498	0	1,058
Agriculture	0	38	234	355	0	627
Information Technology	50	0	189	510	0	749
Subtotal	127	1,051	2,531	4,095	19	7,823

Student population and students' welfare

Meru National Polytechnic admits students sponsored by the Government (KUCCPS), self-sponsored (SSP) and any other sponsoring bodies. The Polytechnic has on line learning programs to ensure continued students' enrolment for FY2020-2021. This has been achieved through increased e-learning capacity building, acquisition of advanced database servers and expansion of facilities to accommodate more students.

The MNP had a student population of 7,823 during the financial year under review. The polytechnic has a student leadership body; Students Congress of Meru National Polytechnic (SCOMP) which work with the management to ensure that all student welfare issues are addressed promptly and in a satisfactory manner

Provision of requisite infrastructure

In an effort to attract and accommodate more students, the MNP management has continued to expand the existing facilities. During the financial year under review, the following projects were undertaken.

(i) Completed projects

- 1. New Water Tower
- 2. E-learning programs
- 3. Demonstration farm & Equipment Shed

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Performance contracting (PC)

At the commencement of the year under review, the polytechnic council signed the 2020-2021 performance contracts with the Government of Kenya through the ministry of Education. The signed contract was cascaded to all the staff by the polytechnic management for inclusiveness. The polytechnic management remained committed during the financial year to ensuring that all operations are concluded within the stipulated legal framework. Owing to the commitment by all the staff, the MNP has year after year recorded impressive results in performance contracting activities and placed 3rd overall in tertiary institutions category.

Strategic Focus of Meru national polytechnic

As a commitment towards realization of its mandate, the MNP during the FY under review continued implementing its strategic plan for the period 2017 to 2022.

The strategic plan has the following key areas:

- To provide high quality market driven academic programs, attract and retain competent and efficient workforce.
- To strengthen the polytechnic financial management system
- To upgrade training equipment and polytechnic physical infrastructure
- To strengthen the established quality management system and enhance information communication technology (ICT) integration
- To increase collaborations and partnerships

As we move into the future, we will remain focused on these strategies to be able to take advantage of emerging opportunities for business growth and sustainability. The polytechnic council is committed to providing the necessary support to the polytechnic management in implementing the strategic plan for ultimate realization of the polytechnic mandate.

Key challenges

There have been inadequate financial resources to develop the requisite infrastructure. The budgetary allocation by the National Government has been minimal. There has also been unexpected reduction of the development grants leading to interruption of work schedules and even delays in projects completion.

Inadequate PSC trainers to match the student population, hence necessitating hiring of Council trainers with the already strained financial resources. Due to inadequate trainers it has not been possible to offer higher diplomas in most of the disciplines.

Further, the unforeseen Covid-19 pandemic disrupted the whole FY2020/2021 operations.

To tackle the problem of small budgetary allocations, the polytechnic has invested in income generating projects in order to supplement funds from the Government of Kenya.

Besides, the MNP has embraced zoom meeting for seamless operations and on-line learning programs as well.

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH JUNE 2021

Appreciation

I wish to express my sincere and deep gratitude to the ministry of Education, The National Treasury, the polytechnic council and other partners for their continued support and guidance to the polytechnic management, without which the achievement so far made would not have been possible.

My special recognition and gratitude go to the polytechnic management and staff for the tireless effort and dedicated service, which led to the exemplary performance in the academic, administrative and performance contracting activities.

To our valued students, esteemed customers and other stakeholders, we are grateful for choosing Meru National Polytechnic. We appreciate you very much for your steadfast support and contribution towards the success that we have made so far.

Eng. Stephen N.Rukaria

Chief Principal

Date.28th September2021...

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STATEMENT OF PERFORMANCE AGAINST PREDETERMINED OBJECTIVES

REVENUES

The funds were received as under:-

Capitation Other institutions Ksh250,580,372.00 Ksh10,355,000.00

The initial budget was at ksh515, 700,000.00 but was adjusted to Ksh600, 000,000.00

Fees was estimated at ksh509, 815,000.00 but the actual collected amounted to Ksh240, 513,040.00 the variance being Ksh269, 301,960.00

Sale of goods was budgeted at Ksh15, 000,000.00 but the actual realized amounted to Ksh11, 082,802.00 with a variance of Ksh3, 917,198.00

Gains on disposal, rental income and agency fees was budgeted at ksh25,185,000.00 but ksh12,123,561.00 was realized with a variance of Ksh13,061,439.00

EXPENDITURES

The development capital budget was at ksh130, 738,552.00 but the actual expenditure amounted to Ksh96, 565,137.00 with a variance of Ksh34, 173,415.00

Compensation to employee costs was budgeted at ksh120, 070,228.00 and the amount spent amounted to Ksh107, 185,745.00 with a variance of Ksh12, 884,483.00

Use of goods and services expense was at ksh18, 700,000.00 and only Ksh13, 206,619.00 was incurred with a variance of Ksh5, 493,381.00

Rent payable budget was at ksh19, 000,000.00 but the actual paid amounted to Ksh19, 370,000.00 with a variance of ksh370, 000.00

Remuneration to directors' budget was ksh8, 000,000.00 but actual paid amounted to Ksh8, 198,176.00 with a variance of Ksh198,176.00

General expenses budget was at ksh303, 491,220.00 but actual incurred amounted to Ksh223,445,621.00 with a variance of Ksh 80,045,599.00

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REVIEW OF MERU NATIONAL POLYTECHNIC PERFOMANCE FOR FY 2020/2021

Section 81 Subsection 2 (f) of the Public Finance Management Act, 2012 requires the Accounting officer to include in the financial statement, a statement of the national government entity's performance against predetermined objectives.

The MNP has six strategic pillars and objectives within its Strategic Plan for the FY 2020/2021 These strategic pillars are as follows:

- 1. Provision of market driven programs
- 2. Strengthening the polytechnic financial management systems
- 3. Upgrading training equipment and physical infrastructure
- 4. Enhancing a strong and good image of the polytechnic
- Strengthening the enhanced quality management and information communication technology systems.
- 6. Increasing collaboration with strategic partners.

The MNP develops its annual work plans based on the above *six* pillars. Assessment of the Council's performance against its annual work plan is done on a quarterly basis. The MNP achieved its performance targets set for the FY 2020/2021 period for its six strategic pillars, as indicated in the table below:

Strategic Pillar	Objective	Key Performance Indicators	Activities	Achievements
Pillar 1:	To provide high quality market driven academic programs.	Developed & approved market driven courses	Introduction of industry need based courses	Competent graduates
Pillar 2:	To strengthen polytechnic financial management systems	Timely & effective financial statements and reports	Acquisition of relevant management information systems	Financial control and compliance with reporting requirements.
Pillar 3:	To upgrade training equipment & polytechnic physical infrastructure	Developed new demonstration farm Shed & newly constructed classrooms	Expansion & renovation of physical infrastructure	Efficient training equipment & increased access to TVET training.
Pillar 4:	To enhance a strong & distinct image of the polytechnic	Prevalence of the best practices in the polytechnic operations	Benchmarking with the best institutions	Adoption of the best practices for seamless operations.

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Pillar 5:	To strengthen the enhanced quality management system & enhanced information communication technology (ICT) integration	Ease flow of relevant information	Acquisition of relevant systems & technology	ISO certification & QMS operational manuals
Pillar 6:	To increase collaboration with partners	Developed & operationalization of industrial liaison board	Linking up with industries & developing academic programs based on industry need	Increased on-job trainings

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CORPORATE GOVERNANCE STATEMENT

Introduction

The MNP recognizes the importance of applying standards of corporate governance as a key contributor to its long-term success, value and prosperity. This enables effective and efficient decision making and creates an appropriate atmosphere for the council to discharge its duty to promote success, while taking into account the interest of various stakeholders. The polytechnic council has established effective governance through a combination of strong process and structures underpinned by the right values and culture.

Corporate Governance Statement

Good governance entails establishment and enhancement of sustainable value for the stakeholders, through adoption of ethically driven business structure, procedures and processes.

MERU NATIONAL POLYTECHNIC COUNCIL

(i) The MNP Council is at the centre of good governance practice, for protection of long-term interests of all the stakeholders. The council provides leadership, oversight to management, integrity and good judgment in directing polytechnic operations in the best interest of the stakeholders for continued viability and sustainability. The polytechnic council is vested with powers and authority by relevant laws of Kenya to discharge its mandate and effectively fulfil its corporate governance best practices in support of the polytechnic vision and provide world class services that delight customers, create value for money and meet stakeholders' expectations.

(ii) Appointment

Positions of the council that served during the year under review were advertised, and appointments done by the cabinet secretary, ministry of Education.

Induction and capacity building for council members:

Members of the council regularly attend training on corporate governance and other relevant areas to equip them with knowledge that is required to effectively discharge their responsibilities. Induction for new council members is conducted to enhance their understanding of the nature of the polytechnic business and operations. During the year under review, MNP council members attended relevant trainings to help improve their competencies.

(iii) Succession plan

To ensure smooth transition of the polytechnic council, the TVET Act provides that the Cabinet Secretary shall stagger the commencement dates of some members to maintain a proportion of new membership that ensures continuity in the service of the council.

(iv) Meetings of the polytechnic council

Dates of polytechnic council meetings in the ensuing year are decided in advance and scheduled in a work plan. The council holds its regular meetings on need basis to transact planned business of the polytechnic. However, special meetings of the council may be called when there is business to transact. During the financial year 2020-2021, the council held 6 regular meetings and 2 special meetings. Members of the

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH JUNE 2021

council receive adequate notice and detailed documents on issues to be discussed in good time, to enable them prepare for the meetings.

The table below gives a summary of the meetings held by the polytechnic council and its committees

Full council	Names	Total meetings	Attendance by each
	Dr.Cecilia C. Bosuben Ngetich		8
	Eng.Stephen N.Rukaria	8	7
	Mr.Geoffrey M.C.Rukunja		1
	Eng. Callista K. Gitobu		8
	Mr.Julius Mosoti Nyamamba		8
	Mr.Silas Kinoti		3
	Ms.Jane Owino Bukachi		8
	Ms.Linda Gakii Kiome		8
	Dr. Winston Ojenge		8
	Mr.Nelson Gitau		8
Finance &	Eng. Callista K.Gitobu	5	5
Human	Ms.Jane Owino Bukachi		5
Resource	Mr.Nelson Gitau		5
	Mr. Silas Kinoti		2
Audit & Risk	Mr.Julius Mosoti Nyamamba	5	5
Management	Ms. Linda Gakii Kiome		5
Education &	Dr. Winston Ojenge	5	5
Research	Mr.Nelson Gitau		5
Denue (1980) A00699	Ms.Jane Owino Bukachi		5
	Eng. Callista K.Gitobu		5

Notes: Mr Silas M.Kinoti was appointed in January 2021

(v) Conflict of interest

"Conflict of interest" appears as an item in the agenda of all polytechnic council meetings. The council has a conflict of interest register for recording any declared conflict of interest. A conflicted member takes leaves during the deliberations of any issues that may lead to conflict of interest.

(vi) Remuneration of Meru National Polytechnic Council

Council members are entitled to sitting allowance for every meeting attended, mileage reimbursement where applicable and daily subsistence allowance within set limits of the Government for state corporations.

In addition, the chairperson of the polytechnic council is paid a monthly retainer allowance, also at the limits for state corporations.

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(vii) Ethical standards

Meru National Polytechnic works towards ensuring that the management and staff conduct themselves with integrity and professionalism in accordance with the approved staff code of conduct, which stipulates expectations for each of them and holds people accountable for their conduct.

The MNP regularly conducts integrity awareness, training, corruption risk assessments and enforcement of corruption prevention measures.

The management has established mechanisms for receiving complaints and making follow up on allegations and reported cases of unethical conduct by conducting an objective analysis and taking appropriate actions to control and discourage unethical behaviour. MNP collaborates with Ethics & Anti-Corruption Commission to entrench a culture of ethics and integrity at the polytechnic.

Eng. Stephen N. Rukaria

Chief Principal

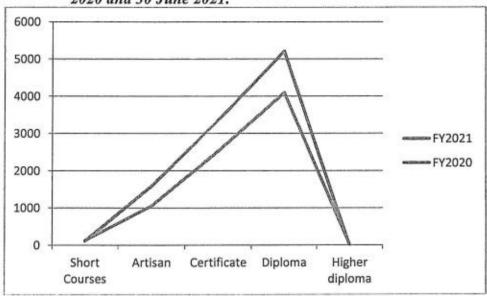
Date. 28th September 2021

MANAGEMENT DISCUSSION AND ANALYSIS

During the year under review the polytechnic has been able to achieve the following operational and financial objectives as part of the continual improvement efforts as outlined under its strategic plan.

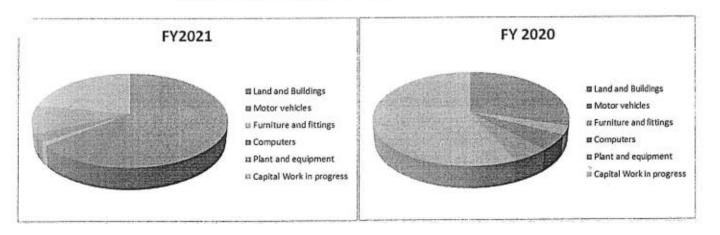
 Decreased student enrolment, as depicted comparatively in the following line graph for the financial periods ended 30 June 2020 and 30 June 2021.

Graph 1.1 Meru National Polytechnic student enrolment for the financial years ended 30 June 2020 and 30 June 2021.



 Improvement and development of new and existing infrastructure and mentored technical and vocational colleges. This is depicted in the pie charts as shown below.

Pie chart 1.2 Meru National Polytechnic property plant and equipment for the financial years ended 30 June 2020 and 30 June 2021.



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iii. Compliance with statutory requirements; the polytechnic has been up to date in its statutory submissions and payment obligations, this include income taxes and agency taxes such as withholding VAT (value added tax) and PAYE (Pay as you earn), employee defined contribution retirement scheme and medical scheme namely NSSF(national social security fund) and NHIF(national hospital insurance fund).

Further, it has had timely submissions and conformity to stipulated legislature such as PFM Act 2012, on submission of financial reports.

Major risks

Some of the major external risks which may impede the polytechnic in its quest towards a sustainable learning environment and operationalization include:

	Risk	Impact	Mitigation action
1.	Claw back of development funds	Insufficient funds, for infrastructural development hence strained capacity and delayed projects.	Liaison with Ministry to facilitate projects. Funds injections from Income generating projects.
2.	COVID-19 Pandemic	Disruption of in-house Learning programmes and schedules. Disruption of operations.	Development and launch of e-learning programs.

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CORPORATE SOCIAL RESPONSIBILITY STATEMENT/SUSTAINABILITY REPORTING

Meru National Polytechnic exists to transform lives. This is our purpose; the driving force behind everything we do. It's what guides us to deliver our strategy, which is founded on six pillars: putting the customer/Citizen first, delivering relevant goods and services, and improving operational excellence. Below is a brief highlight of our achievements in each pillar

1. Sustainability strategy and profile -

The MNP has instituted income generating projects to enhance sustainability of the institutional financial requirements as well as complementing training capacity to the students and other stakeholders.

The MNP has continually reviewed its programs to focus on requirements of the labour market and partnered with industries in implementing competency-based training curriculum.

2. Environmental performance

The MNP has a fully-fledged gardening and environmental department that implements our environmental policy geared towards environmental protection and sustainability.

The MNP has installed cylinders for liquefied petroleum gas (LPG) at the main kitchen to save trees.

The polytechnic has planted some indigenous trees, and students participate in environmental conservation programs.

The students have been sensitised on keeping the environment clean and the polytechnic has installed disposal waste bins at various points to avoid pollution.

3. Employee welfare

The MNP has adopted a human resource policy which underpins one of the strategic plan pillars on attracting and retaining competent and qualified staff. Further, it guides on the hiring process, gender ratio, and stakeholders' engagement. The polytechnic engages employees in capacity building programs to enhance employee skills.

The MNP has in place Occupational Safety and Health Policy in conformity to OSHA Act of 2007.

4. Market place practices

Meru National Polytechnic has put in place deliverables to ensure proper market place practices which are outlined as follows:

- a) Responsible competition practice.
 - The polytechnic is non-partisan and adheres to the set legislation namely PPADA Act 2015, Ethics & Anti-corruption Act 2011 through implementation of the set practices which include regular prequalification of suppliers and regular oversight and training by the Meru National Polytechnic anti-corruption committee.
- b) Responsible Supply chain and supplier relations Meru National Polytechnic is committed to an operational service charter developed and certified through the quality management system (QMS) and has installed numerous suggestion boxes for follow up on customer feedback to ascertain the degree of satisfaction.

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Responsible marketing and advertisement
 The MNP advertises based on approved budget through approved government agencies.

d) Product stewardship The polytechnic offers courses that are accredited by Technical and Vocational Education Training Authority (TVETA). Further, the MNP has a fully-fledged quality assurance department mandated to ensuring quality delivery in all our programs.

5. Community Engagements-

Meru National Polytechnic undertakes sensitizing the community members on importance of embracing progressive practices, and on dangers of alcohol and drug abuse. Further, the polytechnic every year sets aside a kitty for corporate social responsibility in the budget. This goes a long way in providing foodstuffs, from time to time, to identified children homes or poverty-stricken families in the community. MNP, also creates awareness in the community for the need of female members of the society in the technical courses. The polytechnic has also constructed and keeps on maintaining bus stop waiting shed next to the main gate. Besides, MNP coordinates testing of BMI, cancer screening & awareness, blood sugar, blood pressure, VCT and sensitization on HIV & non-communicable diseases, stress management and mental health to students, staff and their family members on a quarterly basis.

MNP recognizes trade union and members of staff are free to join any union of their choice. On sports, the polytechnic has various teams which seek for friendly match with neighbouring schools, universities and colleges as and when necessary.

I. REPORT OF THE COUNCIL

The Council members submit their report together with the financial statements for the year ended June 30, 2021 which show the state of the Meru National Polytechnic affairs.

Principal activities

The principal activity of the Meru National Polytechnic is to offer technical and vocational education and training.

Results

The results of the Meru National Polytechnic for the year ended June 30, 2021 are set out on page 1-36

COUNCIL

The members of the Council who served during the year are shown on page iv&.v

Auditors

The Auditor General is responsible for the statutory audit of the Meru National Polytechnic in accordance with Article 229 of the Constitution of Kenya and the Public Audit Act 2015.

By Order of the Meru National Polytechnic Council

DR. CECILIA C. BOSUBEN NGETICH

Council Chairperson

Date: 28th September 2021

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH JUNE 2021

II. STATEMENT OF THE COUNCIL MEMBERS' RESPONSIBILITIES

Section 81 of the Public Finance Management Act, 2012 and (section 14 of the State Corporations Act, and section 29 of schedule 2 of the Technical and Vocational Education and Training Act, 2013 require the council members to prepare financial statements in respect of the Meru National Polytechnic, which give a true and fair view of the state of affairs of the Meru National Polytechnic at the end of the FY2020/2021 and its operating results for the year/period. The council members are also required to ensure that the Meru National Polytechnic keeps proper accounting records which disclose with reasonable accuracy the financial position of the Meru National Polytechnic. The council members are also responsible for safeguarding the assets of the Meru National Polytechnic.

The council members are responsible for the preparation and presentation of the Meru National Polytechnic's financial statements, which give a true and fair view of the state of affairs of the Meru National Polytechnic for and as at the end of the financial year (period) ended on June 30, 2021. This responsibility includes:

- (i) maintaining adequate financial management arrangements and ensuring that these continue to be effective throughout the reporting period;
- (ii) maintaining proper accounting records, which disclose with reasonable accuracy at any time the financial position of the Meru National Polytechnic;
- (iii) designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of the financial statements, and ensuring that they are free from material misstatements, whether due to error or fraud;
- (iv) safeguarding the assets of the Meru National Polytechnic;
- (v) selecting and applying appropriate accounting policies; and
- (vi) making accounting estimates that are reasonable in the circumstances.

The council members accept responsibility for the Meru National Polytechnic's financial statements, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgements and estimates, in conformity with International Public Sector Accounting Standards (IPSAS), and in the manner required by the PFM Act, 2012 and (the State Corporations Act, and the TVET Act, 2013)

The council members are of the opinion that the Meru National Polytechnic's financial statements give a true and fair view of the state of Meru National Polytechnic's transactions during the financial year ended June 30, 2021, and of the Meru National Polytechnic's financial position as at that date. The council members further confirm the completeness of the accounting records maintained for the Meru National Polytechnic, which have been relied upon in the preparation of the Meru National Polytechnic's financial statements as well as the adequacy of the systems of internal financial control.

Nothing has come to the attention of the council members to indicate that the Meru National Polytechnic will not remain a going concern for at least the next twelve months from the date of this statement.

REPUBLIC OF KENYA

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REPORT OF THE AUDITOR-GENERAL ON MERU NATIONAL POLYTECHNIC FOR THE YEAR ENDED 30 JUNE, 2021

PREAMBLE

I draw your attention to the contents of my report which is in three parts:

- A. Report on the Financial Statements that considers whether the financial statements are fairly presented in accordance with the applicable financial reporting framework, accounting standards and the relevant laws and regulations that have a direct effect on the financial statements.
- B. Report on Lawfulness and Effectiveness in Use of Public Resources which considers compliance with applicable laws, regulations, policies, gazette notices, circulars, guidelines and manuals and whether public resources are applied in a prudent, efficient, economic, transparent and accountable manner to ensure Government achieves value for money and that such funds are applied for intended purpose.
- C. Report on Effectiveness of Internal Controls, Risk Management and Governance which considers how the entity has instituted checks and balances to guide internal operations. This responds to the effectiveness of the governance structure, the risk management environment, and the internal controls developed and implemented by those charged with governance for orderly, efficient and effective operations of the entity.

An unmodified opinion does not necessarily mean that an entity has complied with all relevant laws and regulations, and that its internal controls, risk management and governance systems are properly designed and were working effectively in the financial year under review.

The three parts of the report are aimed at addressing the statutory roles and responsibilities of the Auditor-General as provided by Article 229 of the Constitution, the Public Finance Management Act, 2012 and the Public Audit Act, 2015. The three parts of the report, when read together constitute the report of the Auditor-General.

REPORT ON THE FINANCIAL STATEMENTS

Qualified Opinion

I have audited the accompanying financial statements of Meru National Polytechnic set out on pages 1 to 32, which comprise of the statement of financial position as at 30 June 2021, and the statement of financial performance, statement of changes in net assets, statement of cash flows and statement of comparison of budget and actual amounts for the year then ended, and a summary of significant accounting policies and other explanatory information in accordance with the provisions of Article 229 of the Constitution of Kenya and Section 35 of the Public Audit Act 2015. I have obtained all the information and

explanations which, to the best of my knowledge and belief, were necessary for the purpose of the audit.

In my opinion, except for the effect of the matters described in the Basis for Qualified Opinion section of my report, the financial statements present fairly, in all material respects, the financial position of the Meru National Polytechnic as at 30 June, 2021, and of its financial performance and its cash flows for the year then ended, in accordance with International Public Sector Accounting Standards (Accrual Basis) and comply with the Public Finance Management Act, 2012 and the Meru National Polytechnic Order, 2016 and the Technical and Vocational Education and Training Act, 2013.

Basis for Qualified Opinion

1. Lack of Valuation Records

The statement of financial position reflects a net book balance of Kshs.3,759,312,478 under property, plant and equipment and as disclosed in Note 20 to the financial statements. As reported in the previous year, included in the Kshs.3,759,312,478 is Kshs.303,418,407 in respect of net book value of property, plant and equipment as at 30 June, 2017 whose valuation records were not provided for audit review.

In the circumstances, the accuracy, completeness and valuation of the Polytechnic's fixed assets balance of Kshs.3,759,312,478 could not be confirmed.

2. Use of Manual Payroll

The statement of financial performance reflects an expenditure of Kshs.107,185,745 under employee costs and as disclosed under Note 14 to the financial statements. The amount includes an expenditure totalling Kshs.83,291,397 in respect to salaries and wages. Analysis of the payrolls revealed that out of the Kshs.83,291,397 paid as compensation to employees, Kshs.8,033,770 (10%) was processed through the manual payroll, which could be prone to human error and manipulation.

In the circumstances, the accuracy and completeness of Kshs.83,291,397 in respect to compensation of employees could not be confirmed.

The audit was conducted in accordance with International Standards of Supreme Audit Institutions (ISSAIs). I am independent of the Meru National Polytechnic Management in accordance with ISSAI 130 on Code of Ethics. I have fulfilled other ethical responsibilities in accordance with the ISSAI and in accordance with other ethical requirements applicable to performing audits of financial statements in Kenya. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my qualified opinion.

Key Audit Matters

Key audit matters are those matters that, in my professional judgment, are of most significance in the audit of the financial statements. There were no key audit matters to report in the year under review.

Other Matter

Budgetary Control and Performance

The statement of comparative budget and actual amounts reflects final receipts budget and actual on comparable basis of Kshs.600,000,000 and Kshs.524,861,275 respectively

resulting to an under-funding of Kshs.75,138,725 or 13% of the budget. Similarly, the polytechnic expended Kshs.448.601,298 against an approved budget of Kshs.600,000,000 resulting to an under-expenditure of Kshs.151,398,702 or 25% of the budget.

The underfunding and underperformance affected the planned activities and may have impacted negatively on service delivery to the public.

REPORT ON LAWFULNESS AND EFFECTIVENESS IN USE OF PUBLIC RESOURCES

Conclusion

As required by Article 229(6) of the Constitution, based on the audit procedures performed, except for the matters described in the Basis for conclusion on Lawfulness and Effectiveness in use of Public Resources and Qualified Opinion sections of my report, I confirm that, nothing else has come to my attention to cause me to believe that public resources have not been applied lawfully and in an effective way.

Basis for Conclusion

1. Irregular Procurement of Repairs and Maintenance

The statement of financial performance reflects an expenditure of Kshs.49,597,843 in respect to repairs and maintenance and as disclosed under Note 17 to the financial statements. The amount includes Kshs.1,553,291 in respect to repair and maintenance of vehicles. Audit review of an amount totalling to Kshs.433,700 revealed the following procurement irregularities.

- There was no evidence that the accounting officer had appointed an ad hoc opening committee and evaluation committee as required by Section 91(2) of the Public Procurement and Asset Disposal Regulations, 2020.
- The tender opening minutes and the tender evaluation report were not provided for audit review. Further, the signed professional opinion was not provided as required by Section 84(1) of the Public Procurement and Asset Disposal Act, 2015.
- The evidence that the accounting officer had appointed an Ad Hoc Inspection and Acceptance Committee was not provided. This is contrary to the requirement of Section 48(1) of the Public Procurement and Asset Disposal Act, 2015.

In the circumstances the Polytechnic is in breach of the law.

2. Non-Compliance with Staff Ethnic Balance

Review of the master roll revealed that the Polytechnic had a total of 368 employees. However, an analysis of the ethnicities of the recruited staff revealed that the Polytechnic was non-compliant with section 7(2) of the National Cohesion and Integration Act, 2008 which requires that no public establishment shall have more than one third of its staff from the same ethnic community. However, 53% (195) of its employees were from one community.

In the circumstances, the Polytechnic was in breach of the law.

The audit was conducted in accordance with ISSAI 4000. The standard requires that I comply with ethical requirements and plan and perform the audit to obtain assurance about whether the activities, financial transactions and information reflected in the financial statements are

in compliance, in all material respects, with the authorities that govern them. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my conclusion.

REPORT ON EFFECTIVENESS OF INTERNAL CONTROLS RISK MANAGEMENT AND GOVERNANCE

Conclusion

As required by Section 7(1)(a) of the Public Audit Act, 2015, based on the audit procedures performed, except for the matters described in the Basis for Qualified Opinion section of my report, I confirm that, nothing has come to my attention to cause me to believe that internal controls, risk management and overall governance were not effective.

The audit was conducted in accordance with ISSAI 2315 and ISSAI 2330. The standards require that I plan and perform the audit to obtain assurance about whether effective processes and systems of internal control, risk management and governance were operating effectively, in all material respects. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my conclusion.

Responsibilities of Management and those Charged with Governance

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Public Sector Accounting Standards (Accrual Basis) and for maintaining effective internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error and for its assessment of the effectiveness of internal control, risk management and overall governance.

In preparing the financial statements, Management is responsible for assessing the Polytechnic's ability to continue to sustain its services, disclosing as applicable, matters related to sustainability of services and using the applicable basis of accounting unless Management is aware of the intention to terminate the Polytechnic or to cease operations.

Management is also responsible for the submission of the financial statements to the Auditor-General in accordance with the provisions of Section 47 of the Public Audit Act, 2015.

In addition to the responsibility for the preparation and presentation of the financial statements described above, Management is also responsible for ensuring that the activities, financial transactions and information reflected in the financial statements are in compliance with the authorities which govern them, and that public resources are applied in an effective way.

Those charged with governance are responsible for overseeing the Polytechnic's financial reporting process, reviewing the effectiveness of how the Management monitors compliance with relevant legislative and regulatory requirements, ensuring that effective processes and systems are in place to address key roles and responsibilities in relation to governance and risk management, and ensuring the adequacy and effectiveness of the control environment.

Auditor-General's Responsibilities for the Audit

The audit objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error,

and to issue an auditor's report that includes my opinion in accordance with the provisions of Section 48 of the Public Audit Act, 2015 and submit the audit report in compliance with Article 229(7) of the Constitution. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISSAIs will always detect a material misstatement and weakness when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

In addition to the audit of the financial statements, a compliance audit is planned and performed to express a conclusion about whether, in all material respects, the activities, financial transactions and information reflected in the financial statements are in compliance with the authorities that govern them, and that public resources are applied in an effective way, in accordance with the provisions of Article 229(6) of the Constitution and submit the audit report in compliance with Article 229(7) of the Constitution.

Further, in planning and performing the audit of the financial statements and audit of compliance, I consider internal control in order to give an assurance on the effectiveness of internal controls, risk management and governance processes and systems in accordance with the provisions of Section 7(1)(a) of the Public Audit Act, 2015 and submit the audit report in compliance with Article 229(7) of the Constitution. My consideration of the internal control would not necessarily disclose all matters in the internal control that might be material weaknesses under the ISSAIs. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements caused by error or fraud in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions.

Because of its inherent limitations, internal control may not prevent or detect misstatements and instances of noncompliance. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the Polytechnic's policies and procedures may deteriorate.

As part of an audit conducted in accordance with ISSAIs, I exercise professional judgement and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether
 due to fraud or error, design and perform audit procedures responsive to those risks, and
 obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion.
 The risk of not detecting a material misstatement resulting from fraud is higher than for
 one resulting from error, as fraud may involve collusion, forgery, intentional omissions,
 misrepresentations, or the override of internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Management.
- Conclude on the appropriateness of the Management's use of the applicable basis of
 accounting and, based on the audit evidence obtained, whether a material uncertainty
 exists related to events or conditions that may cast significant doubt on the Polytechnic's
 ability to continue to sustain services. If I conclude that a material uncertainty exists, I am
 required to draw attention in the auditor's report to the related disclosures in the financial
 statements or, if such disclosures are inadequate, to modify my opinion. My conclusions

are based on the audit evidence obtained up to the date of my audit report. However, future events or conditions may cause the Polytechnic to cease to continue to sustain its services.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information and business activities of the Polytechnic to express an opinion on the financial statements.
- · Perform such other procedures as I consider necessary in the circumstances.

I communicate with Management regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that are identified during the audit.

I also provide Management with a statement that I have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, related safeguards.

CPA Nancy Cathungu, CBS

Nairobi

05 September, 2022

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MERU NATIONAL POLYTECHNIC ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH JUNE 2021

Approval of the financial statements

The Meru National Polytechnic's financial statements were approved by the Council on 28th September 2021 and signed on its behalf by:

Chairperson of the Council

III. STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30TH JUNE 2021

	Notes	2020/2021	2019/2020
		Kshs	Kshs
Revenue from non-exchange transactions			
Transfers from the National Government – grants/ gifts in kind	6(a)	260,935,372	232,244,950
Grants from Development Partners	7	0	200,000,000
Public contributions and donations	8	206,500	15,000
Total Revenue from non-exchange transactions		261,141,872	432,259,950
Revenue from exchange transactions			
Rendering of services- Fees from students	9	240,513,040	364,412,482
Sale of goods	10	10,332,812	7,540,007
Rental revenue from facilities and equipment	11	12,120,561	14,182,832
Other income	12	752,990	281,359
Revenue from exchange transactions		263,719,403	386,416,680
Total revenue		524,861,275	818,676,630
Expenses			
Use of goods and services	13	13,206,619	7,617,716
Employee costs	14	107,185,745	110,194,686
Remuneration of directors	15	8,198,176	5,873,516
Depreciation and amortization expense	16	46,104,858	20,464,521
Repairs and maintenance	17	49,597,843	36,785,350
General expenses	18	223,445,621	257,217,109
Total expenses		447,738,862	438,152,898
Net Surplus for the year		77,122,412	380,523,972

 $The \ notes \ set \ out \ on \ pages \ -1-to \ -36-form \ an \ integral \ part \ of \ the \ Annual \ Financial \ Statements \ of \ the \ Meru \ national \ polytechnic.$

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH JUNE 2021

IV. STATEMENT OF FINANCIAL POSITION AS AT 30TH JUNE 2021

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		Kshs	Kshs
Assets			
Current assets			
Cash and cash equivalents	19	618,943,648	592,526,615
Receivables from exchange transactions	22	531,000	0
Total Current Assets		619,474,648	592,526,615
Non-current assets			
Property, plant and equipment	20	3,759,312,478	736,105,315
Intangible assets	21	7,337,943	7,189,329
Total Non-current Assets		3,766,650,421	743,294,644
Total assets		4,386,125,070	1,335,821,259
Liabilities			
Current liabilities			
Trade and other payables from exchange transactions	24	16,340,415	15,740,415
Refundable deposits from customers	25	6,797,919	5,128,919
Total Current Liabilities		23,138,334	20,869,334
Total liabilities		23,138,334	20,869,334
Capital and Reserves			
Revaluation Reserves		2,970,912,400	0
Accumulated surplus		1,377,780,372	1,300,657,960
Capital Fund		14,293,964	14,293,964
Total Capital and Reserves		4,362,986,736	1,314,951,924
Total Liabilities and Capital & Reserves		4,386,125,070	1,335,821,258

The Financial Statements set out on pages -1- to -36- were signed on behalf of the Institute Council by

Chairman of Council

Finance Officer

Principal

Date.28th September 2021

Date.28th September 2021

Date 28th September 2021.

ANNUAL REPORT AND FINAN. L STATEMENTS FOR THE YEAR END! 30TH JUNE 2021 MERU NATIONAL POLYTECHNIC

V. STATEMENT OF CHANGES IN NET ASSET FOR THE YEAR ENDED 30 JUNE 2021

	Note	Revaluation Surplus	Retained earnings	Capital/ Development Grants/Fund	Total
Balance b/f as at July 1, 2020		0	920,133,988	11,033,334	931,167,322
Net Surplus			380,523,972		380,523,972
Capital/Development grants received during the year	(q)9			3,260,630	3,260,630
Balance c/d as at June 30, 2021		0	0 1,300,657,960	14,293,964	14,293,964 1,314,951,924
Balance b/f as at July 1, 2020		0	0 1,300,657,960	14,293,964	14,293,964 1,314,951,924
Revaluation gain		2,970,912,400			2,970,912,400
Net Surplus			77,122,412		77,122,412
Balance c/d as at June 30, 2021		2,970,912,400	2,970,912,400 1,377,780,372		14,293,964 4,362,986,736

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH JUNE 2021

VI. STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30TH JUNE 2021

		2020-2021	2019-2021
	Note	Kshs	Kshs
Cash flows from operating activities			
Receipts			
Transfers from other Government entities/Govt. grants	6,7,8	261,141,872	435,520,820
Rendering of services- Fees from students	9	240,513,040	364,412,482
Increase/Decrease in receivables		(531,000)	171,983,440
Increase in payables		600,000	13,926,796
Sale of goods	10	10,332,812	7,540,007
Rental revenue from facilities and equipment	11	12,120,561	14,182,832
Other income, rentals and agency fees	12	752,990	281,359
Total Receipts		524,930,275	1,007,847,736
Payments			
Use of goods and services	13	13,206,619	7,617,716
Compensation of employees	14	107,185,745	110,194,686
Other payments	15,17,18	281,241,640	299,875,975
Total Payments		401,634,004	417,688,377
Net cash flows from operating activities		123,296,270	590,159,359
Cash flows from investing activities			
Purchase of property, plant, equipment and intangible assets	20,21	-98,548,237	-167,207,281
Net cash flows used in investing activities		-98,548,237	-167,207,281
Cash flows from financing activities			
Increase in refundable deposits		1,669,000	1,503,500
Net cash flows used in financing activities		1,669,000	1,503,500
Net increase/(decrease) in cash and cash equivalents		26,417,034	424,455,578
Cash and cash equivalents at 1 July 2020		592,526,615	168,071,037
Cash and cash equivalents at 30 June 2021		618,943,648	592,526,615
Cash and cash equivalents as per the Balance Sheet	19	618,943,648	592,526,615

STATEMENTS FOR THE YEAR ENDER 1TH JUNE 2021 ANNUAL REPORT AND FINANCI

VII. STATEMENT OF COMPARISON OF BUDGET AND ACTUAL AMOUNTS FOR THE YEAR ENDED 30TH JUNE 2021

	Original budget	Adjustments	Final budget	Actual on comparable basis	Performance difference	Utilization Difference
	2020-2021	2020-2021	2020-2021	2020-2021	2020-2021	2020-2021
Revenue	Kshs	Kshs	Kshs	Kshs	Kshs	Kshs
Transfers from other Govt entities Govt grants	50,000,000		50,000,000	260,935,372	-210,935,372	422%
Rendering of services- Fees from students	425,515,000	84,300,000	509,815,000	240,513,040	269,301,960	23%
Sale of goods	15,000,000		15,000,000	10,332,812	4.667.188	31%
Public contributions and donations	0		0	206,500	-206,500	100%
Gains on disposal, rental income and agency fees	25,185,000		25,185,000	12,873,551	12,311,449	49%
Total income	515,700,000	84,300,000	000,000,009	524,861,275	75.138.725	
Expenses						
Development Projects (Capital Expenditure)	130,738,552		130,738,552	96,565,137	34,173,415	26%
Compensation of employees	120,070,228		120,070,228	107,185,745	12,884,483	11%
Use of Goods and services	18,700,000		18,700,000	13,206,619	5,493,381	29%
Rent paid	19,000,000		19,000,000	19,370,000	-370,000	2%
Remuneration of directors	8,000,000		8,000,000	8,198,176	-198,176	2%
General expenses	219,191,220	84,300,000	303,491,220	204,075,621	99,415,599	33%
Total expenditure	515,700,000	84,300,000	000,000,009	448,601,298	151,398,702	
Surplus for the period	0	0	0	76,259,977	-76,259,977	

Budget notes

- Fees from students reduced by almost half due to Covid-19 pandemic and interruptions of physical learning programs
 - Sale of goods could not be realized due to reduction of economic activities in the face of Covid-19 prevalence
- Gains on disposal, rental income and agency fees could not be realized due to government control on conference/ workshops in the light of Covid-19 control and management
 - Capital expenditure allocation could not be absorbed in full due to delay in approval of Admin block construction during the year 4. 2.
- Compensation to employee allocation could not be fully utilized due to discontinued council lecturers as a result of interrupted physical learning program in the light of Covid-19 pandemic
 - Use of goods and services allocation could not be fully utilized due to early break during the fourth quarter in the financial year under review 5.
- General expenses allocation could not be fully absorbed due to scaled down operational costs on basis of priority to mitigate against Covid-19 economic implications

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH JUNE 2021

VIII. NOTES TO THE FINANCIAL STATEMENTS

1. GENERAL INFORMATION

Meru National Polytechnic is established by and derives its authority and accountability from TVET Act. The Meru National Polytechnic is semi-autonomous institution wholly owned by the Government of Kenya and is domiciled in Kenya. The Meru National Polytechnic's principal activity is to offer technical and vocational education and training.

2. STATEMENT OF COMPLIANCE AND BASIS OF PREPARATION

The financial statements have been prepared on a historical cost basis except for the measurement at re-valued amounts of certain items of property, plant and equipment, marketable securities and financial instruments at fair value, impaired assets at their estimated recoverable amounts and actuarially determined liabilities at their present value. The preparation of financial statements in conformity with International Public Sector Accounting Standards (IPSAS) allows the use of estimates and assumptions. It also requires management to exercise judgement in the process of applying the Meru National Polytechnic's accounting policies. The areas involving a higher degree of judgement or complexity, or where assumptions and estimates are significant to the financial statements, are disclosed in the notes.

The financial statements have been prepared and presented in Kenya Shillings, which is the functional and reporting currency of the Meru National Polytechnic.

The financial statements have been prepared in accordance with the PFM Act, the State Corporations Act, the TVET Act, and International Public Sector Accounting Standards (IPSAS). The accounting policies adopted have been consistently applied to all the years presented.

3. ADOPTION OF NEW AND REVISED STANDARDS

Relevant new standards and amendments to published standards effective for the year ended 30 June 2021

Standard	Impact
IPSAS 40: Public Sector Combinations	Applicable: 1st January 2019 The standard covers public sector combinations arising from exchange transactions in which case they are treated similarly with IFRS 3(applicable to acquisitions only). Business combinations and combinations arising from non-exchange transactions are covered purely under Public Sector combinations as amalgamations.

MERU NATIONAL POLYTECHNIC ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH JUNE 2021 NOTES TO THE FINANCIAL STATEMENTS (Continued)

3 ADOPTION OF NEW AND REVISED STANDARDS (Continued)

ii. New and amended standards and interpretations in issue but not yet effective in the year ended 30 June 2021

Standard	Effective date and impact:
IPSAS 41:	Applicable: 1st January 2022:
Financial Instruments	The objective of IPSAS 41 is to establish principles for the financial reporting of financial assets and liabilities that will present relevant and useful information to users of financial statements for their assessment of the amounts, timing and uncertainty of an Meru National Polytechnic's future cash flows. IPSAS 41 provides users of financial statements with more useful information than IPSAS 29, by:
	 Applying a single classification and measurement model for financial assets that considers the characteristics of the asset's cash flows and the objective for which the asset is held;
	 Applying a single forward-looking expected credit loss model that is applicable to all financial instruments subject to impairment testing; and
	 Applying an improved hedge accounting model that broadens the hedging arrangements in scope of the guidance. The model develops a strong link between Meru National Polytechnic's risk management strategies and the accounting treatment for instruments held as part of the risk management strategy.
IPSAS 42:	Applicable: 1st January 2022
Social Benefits	The objective of this Standard is to improve the relevance, faithful representativeness and comparability of the information that a reporting Meru National Polytechnic provides in its financial statements about social benefits. The information provided should help users of the financial statements and general purpose financial reports assess: (a) The nature of such social benefits provided by the Meru National Polytechnic; (b) The key features of the operation of those social benefit schemes; and

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Standard	Effective date and impact:
	(c) The impact of such social benefits provided on the Meru National Polytechnic's financial performance, financial position and cash flows.

iii. Early adoption of standards

The Meru National Polytechnic did not early – adopt any new or amended standards in the financial year ended 30th June 2021.

4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

a) Revenue recognition

i) Revenue from non-exchange transactions

Transfers from other government entities

Revenues from non-exchange transactions with other government entities are measured at fair value and recognized on obtaining control of the asset (cash, goods, services and property) if the transfer is free from conditions and it is probable that the economic benefits or service potential related to the asset will flow to the Meru National Polytechnic and can be measured reliably. Recurrent grants are recognized in the statement of comprehensive income. Development/capital grants are recognized in the statement of financial position and realised in the statement of comprehensive income over the useful life of the assets that has been acquired using such funds

ii) Revenue from exchange transactions

Rendering of services

The Meru National Polytechnic recognizes revenue from rendering of services by reference to the stage of completion when the outcome of the transaction can be estimated reliably. The stage of completion is measured by reference to labour hours incurred to date as a percentage of total estimated labour hours.

Where the contract outcome cannot be measured reliably, revenue is recognized only to the extent that the expenses incurred are recoverable.

Sale of goods

Revenue from the sale of goods is recognized when the significant risks and rewards of ownership have been transferred to the buyer, usually on delivery of the goods and when the amount of revenue can be measured reliably and it is probable that the economic benefits or service potential associated with the transaction will flow to the Meru National Polytechnic.

Interest income

Interest income is accrued using the effective yield method. The effective yield discounts estimated future cash receipts through the expected life of the financial

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asset to that asset's net carrying amount. The method applies this yield to the principal outstanding to determine interest income each period.

4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

a) Revenue recognition (Continued)

ii) Revenue from exchange transactions (continued)

Rental income

Rental income arising from operating leases on investment properties is accounted for on a straight-line basis over the lease terms and included in revenue.

b) Budget information

The original budget for FY 2020/2021 was approved by the Council on July 2020. Subsequent revisions or additional appropriations were made to the approved budget in accordance with specific approvals from the appropriate authorities. The additional appropriations were added to the original budget by the Meru National Polytechnic upon receiving the respective approvals in order to conclude the final budget. Accordingly, the Meru National Polytechnic recorded additional appropriations on the FY 2020/2021 budget following the Council approval.

The Meru National Polytechnic's budget is prepared on a different basis to the actual income and expenditure disclosed in the financial statements. The financial statements are prepared on accrual basis using a classification based on the nature of expenses in the statement of financial performance, whereas the budget is prepared on a cash basis. The amounts in the financial statements were recast from the accrual basis to the cash basis and reclassified by presentation to be on the same basis as the approved budget. A comparison of budget and actual amounts, prepared on a comparable basis to the approved budget, is then presented in the statement of comparison of budget and actual amounts.

In addition to the basis difference (cash and accrual), adjustments to amounts in the financial statements are also made for differences in the formats and classification schemes adopted for the presentation of the financial statements and the approved budget.

A statement to reconcile the actual amounts on a comparable basis included in the statement of comparison of budget and actual amounts and the actuals as per the statement of financial performance has been presented under section VII of these financial statements.

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NOTES TO THE FINANCIAL STATEMENTS (Continued)

4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

c) Taxes (continued)

Sales tax/ Value Added Tax

Expenses and assets are recognized net of the amount of sales tax, except:

- When the sales tax incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case, the sales tax is recognized as part of the cost of acquisition of the asset or as part of the expense item, as applicable.
- > When receivables and payables are stated with the amount of sales tax included.

The net amount of sales tax recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the statement of financial position.

d) Investment property

Investment properties are measured initially at cost, including transaction costs. The carrying amount includes the replacement cost of components of an existing investment property at the time that cost is incurred if the recognition criteria are met and excludes the costs of day-to-day maintenance of an investment property.

Investment property acquired through a non-exchange transaction is measured at its fair value at the date of acquisition. Subsequent to initial recognition, investment properties are measured using the cost model and are depreciated over a period of 3 years.

Investment properties are derecognized either when they have been disposed of or when the investment property is permanently withdrawn from use and no future economic benefit or service potential is expected from its disposal. The difference between the net disposal proceeds and the carrying amount of the asset is recognized in the surplus or deficit in the period of de-recognition.

Transfers are made to or from investment property only when there is a change in use.

e) Property, plant and equipment

All property, plant and equipment are stated at cost less accumulated depreciation and impairment losses. Cost includes expenditure that is directly attributable to the acquisition of the items. When significant parts of property, plant and equipment are required to be replaced at intervals, the Meru National Polytechnic recognizes such parts as individual assets with specific useful lives and depreciates them accordingly. Likewise, when a major inspection is performed, its cost is recognized in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognized in surplus or deficit as incurred. Where an asset is acquired in a non-exchange transaction for nil or nominal consideration the asset is initially measured at its fair value.

f) Depreciation and impairment of property, plant and equipment

Depreciation is calculated using the straight-line method to write down the cost or the revalued amount of each asset to its residual value over its estimated useful life.

Each part of an item of property, plant and equipment with a cost that is significant in relation to the total cost of the item, is depreciated separately.

Gains and losses on disposal of property, plant and equipment are determined by reference to their carrying amount and are taken into account in determining operating profit. On disposal of revalued assets, amounts in the revaluation surplus reserve relating to that asset are transferred to retained earnings.

Typically, the estimated useful life of different classes of property, plant and equipment are as follows:

- Land and buildings capital expenditures are entitled to an investment deduction of 100% hence the depreciation rate of 0%.
- Computer Software is depreciated at an annual rate of 20% over a period of 5 years.

CLASS I 37.5%	CLASS II 30%	CLASS III 25%	CLASS IV 12.5%
Heavy Lorries, trucks and tractors (Over 3 tonnes).	Computers, photocopiers & scanners	Motor vehicles, motor bikes, light trucks and lorries (Under 3 tonnes).	Furniture and fittings, Plant and equipment.
	1		

g) Leases

Finance leases are leases that transfer substantially the entire risks and benefits incidental to ownership of the leased item to the Meru National Polytechnic. Assets held under a finance lease are capitalized at the commencement of the lease at the fair value of the leased property or, if lower, at the present value of the future minimum lease payments. The Meru National Polytechnic also recognizes the associated lease liability at the inception of the lease. The liability recognized is measured as the present value of the future minimum lease payments at initial recognition.

Subsequent to initial recognition, lease payments are apportioned between finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are recognized as finance costs in surplus or deficit.

An asset held under a finance lease is depreciated over the useful life of the asset. However, if there is no reasonable certainty that the Meru National Polytechnic will obtain ownership of the asset by the end of the lease term, the asset is depreciated over the shorter of the estimated useful life of the asset and the lease term.

Operating leases are leases that do not transfer substantially all the risks and benefits incidental to ownership of the leased item to the Meru National Polytechnic. Operating

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lease payments are recognized as an operating expense in surplus or deficit on a straight-line basis over the lease term.

h) Intangible assets

Intangible assets acquired separately are initially recognized at cost. The cost of intangible assets acquired in a non-exchange transaction is their fair value at the date of the exchange. Following initial recognition, intangible assets are carried at cost less any accumulated amortization and accumulated impairment losses. Internally generated intangible assets, excluding capitalized development costs, are not capitalized and expenditure is reflected in surplus or deficit in the period in which the expenditure is incurred. The useful life of the intangible assets is assessed as either finite or indefinite

i) Research and development costs

The Meru National Polytechnic expenses research costs as incurred. Development costs on an individual project are recognized as intangible assets when the Meru National Polytechnic can demonstrate:

- The technical feasibility of completing the asset so that the asset will be available for use or sale
- > Its intention to complete and its ability to use or sell the asset
- > How the asset will generate future economic benefits or service potential
- > The availability of resources to complete the asset
- > The ability to measure reliably the expenditure during development.

Following initial recognition of an asset, the asset is carried at cost less any accumulated amortization and accumulated impairment losses. Amortization of the asset begins when development is complete and the asset is available for use. It is amortized over the period of expected future benefit. During the period of development, the asset is tested for impairment annually with any impairment losses recognized immediately in surplus or deficit.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

j) Financial instruments

Financial assets

Initial recognition and measurement

Financial assets within the scope of IPSAS 29 Financial Instruments: Recognition and Measurement are classified as financial assets at fair value through surplus or deficit, loans and receivables, held-to-maturity investments or available-for-sale financial assets, as appropriate. The Meru National Polytechnic determines the classification of its financial assets at initial recognition.

Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. After initial measurement, such financial assets are subsequently measured at amortized cost using the effective interest method, less impairment. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate. Losses arising from impairment are recognized in the surplus or deficit.

Held-to-maturity

Non-derivative financial assets with fixed or determinable payments and fixed maturities are classified as held to maturity when the Meru National Polytechnic has the positive intention and ability to hold it to maturity. After initial measurement, held-to-maturity investments are measured at amortized cost using the effective interest method, less impairment. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate. The losses arising from impairment are recognized in surplus or deficit.

Impairment of financial assets

The Meru National Polytechnic assesses at each reporting date whether there is objective evidence that a financial asset is impaired. A financial asset is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events that has occurred after the initial recognition of the asset (an incurred 'loss event') and that loss event has an impact on the estimated future cash flows of the financial asset that can be reliably estimated. Evidence of impairment may include the following indicators:

MERU NATIONAL POLYTECHNIC ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH JUNE 2021 NOTES TO THE FINANCIAL STATEMENTS (Continued)

4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

i) Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets (Continued)

- The debtors of Meru National Polytechnic are experiencing significant financial difficulty.
- > Default or delinquency in interest or principal payments.
- > The probability that debtors will enter bankruptcy or other financial reorganization.
- Observable data indicates a measurable decrease in estimated future cash flows (e.g. changes in arrears or economic conditions that correlate with defaults)

Financial liabilities

Initial recognition and measurement

Financial liabilities within the scope of IPSAS 29 are classified as financial liabilities at fair value through surplus or deficit or loans and borrowings, as appropriate. The Meru National Polytechnic determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognized initially at fair value and, in the case of loans and borrowings, plus directly attributable transaction costs.

Loans and borrowing

After initial recognition, interest bearing loans and borrowings are subsequently measured at amortized cost using the effective interest method. Gains and losses are recognized in surplus or deficit when the liabilities are derecognized as well as through the effective interest method amortization process.

Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate.

i) Inventories

Inventory is measured at cost upon initial recognition. To the extent that inventory was received through non-exchange transactions (for no cost or for a nominal cost), the cost of the inventory is its fair value at the date of acquisition.

Costs incurred in bringing each product to its present location and conditions are accounted for, as follows:

- > Raw materials: purchase cost using the weighted average cost method
- Finished goods and work in progress: cost of direct materials and labour and a proportion of manufacturing overheads based on the normal operating capacity, but excluding borrowing costs

NOTES TO THE FINANCIAL STATEMENTS (Continued)

4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

i) Inventories (Continued)

After initial recognition, inventory is measured at the lower of cost and net realizable value. However, to the extent that a class of inventory is distributed or deployed at no charge or for a nominal charge, that class of inventory is measured at the lower of cost and current replacement cost.

Net realizable value is the estimated selling price in the ordinary course of operations, less the estimated costs of completion and the estimated costs necessary to make the sale, exchange, or distribution.

Inventories are recognized as an expense when deployed for utilization or consumption in the ordinary course of operations of the Meru National Polytechnic.

j) Provisions

Provisions are recognized when the Meru National Polytechnic has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

Where the Meru National Polytechnic expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognized as a separate asset only when the reimbursement is virtually certain.

The expense relating to any provision is presented in the statement of financial performance net of any reimbursement.

Contingent liabilities

The Meru National Polytechnic does not recognize a contingent liability, but discloses details of any contingencies in the notes to the financial statements, unless the possibility of an outflow of resources embodying economic benefits or service potential is remote.

Contingent assets

The Meru National Polytechnic does not recognize a contingent asset, but discloses details of a possible asset whose existence is contingent on the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Meru National Polytechnic in the notes to the financial statements. Contingent assets are assessed continually to ensure that developments are appropriately reflected in the financial statements. If it has become virtually certain that an inflow of economic benefits or service potential will arise and the asset's value can be measured reliably, the asset and the related revenue are recognized in the financial statements of the period in which the change occurs.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

k) Nature and purpose of reserves

The Meru National Polytechnic creates and maintains reserves in terms of specific requirements.

Changes in accounting policies and estimates

The Meru National Polytechnic recognizes the effects of changes in accounting policy retrospectively. The effects of changes in accounting policy are applied prospectively if retrospective application is impractical.

m) Employee benefits

Retirement benefit plans

The Meru National Polytechnic provides retirement benefits for its employees under the National Social Security Fund (NSSF) statutory deduction at the end of each payroll period.

n) Foreign currency transactions

Transactions in foreign currencies are initially accounted for at the ruling rate of exchange on the date of the transaction. Trade creditors or debtors denominated in foreign currency are reported at the statement of financial position reporting date by applying the exchange rate on that date. Exchange differences arising from the settlement of creditors, or from the reporting of creditors at rates different from those at which they were initially recorded during the period, are recognized as income or expenses in the period in which they arise.

o) Borrowing costs

Borrowing costs are capitalized against qualifying assets as part of property, plant and equipment. Such borrowing costs are capitalized over the period during which the asset is being acquired or constructed and borrowings have been incurred. Capitalization ceases when construction of the asset is complete. Further borrowing costs are charged to the statement of financial performance.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

p) Related parties

The Meru National Polytechnic regards a related party as a person or an Meru National Polytechnic with the ability to exert control individually or jointly, or to exercise significant influence over the Meru National Polytechnic, or vice versa. Members of key management are regarded as related parties and comprise the directors, the CEO/principal and senior managers.

q) Service concession arrangements

The Meru National Polytechnic analyses all aspects of service concession arrangements that it enters into in determining the appropriate accounting treatment and disclosure requirements. In particular, where a private party contributes an asset to the arrangement, the Meru National Polytechnic recognizes that asset when, and only when, it controls or regulates the services. The operator must provide together with the asset, to whom it must provide them, and at what price. In the case of assets other than 'whole-of-life' assets, it controls, through ownership, beneficial entitlement or otherwise – any significant residual interest in the asset at the end of the arrangement. Any assets so recognized are measured at their fair value. To the extent that an asset has been recognized, the Meru National Polytechnic also recognizes a corresponding liability, adjusted by a cash consideration paid or received.

r) Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and cash at bank, short-term deposits on call and highly liquid investments with an original maturity of three months or less, which are readily convertible to known amounts of cash and are subject to insignificant risk of changes in value. Bank account balances include amounts held at the Central Bank of Kenya and at various commercial banks at the end of the financial year. For the purposes of these financial statements, cash and cash equivalents also include short term cash imprests and advances to authorised public officers and/or institutions which were not surrendered or accounted for at the end of the financial year.

s) Comparative figures

Where necessary comparative figures for the previous financial year have been amended or reconfigured to conform to the required changes in presentation.

t) Subsequent events

There have been no events subsequent to the financial year end with a significant impact on the financial statements for the year ended June 30, 2021.

The preparation of the Meru National Polytechnic's financial statements in conformity with IPSAS requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities, at the end of the reporting period. However, uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in future periods.

SIGNIFICANT JUDGMENTS AND SOURCES OF ESTIMATION UNCERTAINTY

Estimates and assumptions

5

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Meru National Polytechnic based its assumptions and estimates on parameters available when the consolidated financial statements were prepared. However, existing circumstances and assumptions about future developments may change due to market changes or circumstances arising beyond the control of the Meru National Polytechnic. Such changes are reflected in the assumptions when they occur. IPSAS 1.140

Useful lives and residual values

The useful lives and residual values of assets are assessed using the following indicators to inform potential future use and value from disposal:

- The condition of the asset based on the assessment of experts employed by the Meru National Polytechnic
- The nature of the asset, its susceptibility and adaptability to changes in technology and processes
- > The nature of the processes in which the asset is deployed
- Availability of funding to replace the asset
- Changes in the market in relation to the asset

Provisions

Provisions were raised and management determined an estimate based on the information available.

Provisions are measured at the management's best estimate of the expenditure required to settle the obligation at the reporting date, and are discounted to present value where the effect is material.

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6 (a)TRANSFERS FROM NATIONAL GOVERNMENT MINISTRIES

Description	2020-2021	2019-2020
	KShs	KShs
Conditional grants		
Other mentorship tti grants	10,355,000	36,902,501
Student capitation	250,580,372	195,342,449
Total Government grants and subsidies	260,935,372	232,244,950

6 (b) TRANSFERS FROM NATIONAL GOVERNMENT MINISTRIES

Description	2020-2021	2019-2020
	KShs	KShs
Conditional grants		
Development grant		3,260,630
Total Government grants and subsidies	0	3,260,630

7 GRANTS FROM DONORS AND DEVELOPMENT PARTNERS

Description	2020-2021	2019-2020
	KShs	KShs
World Bank grants	0	200,000,000
Total grants from development partners	0	200,000,000

Reconciliations of grants from donors and development partners

	2020-2021	2019-2020
	KShs	KShs
Balance unspent at beginning of year	0	
Current year receipts	0	200,000,000
Conditions to be met - remain liabilities	0	200,000,000

8 PUBLIC CONTRIBUTIONS AND DONATIONS

Description	2020-2021	2019-2020	
	KShs	KShs	
Local Donations	206,500	15,000	
Total public contributions and donations	206,500	15,000	

9 RENDERING OF SERVICES

Description	2020-2021	2019-2020
•	KShs	KShs
Tuition fees	238,844,040	363,222,082
Examination fees		803,640
Registration fees	1,669,000	387,000
Total Rendering of Services	240,513,040	364,412,722

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NOTES TO THE FINANCIAL STATEMENTS (Continued)

10 SALE OF GOODS

Description	2020-2021	2019-2020	
	KShs	KShs	
Sale of goods	10,332,812	7,540,007	
Total Sale of goods	10,332,812	7,540,007	

11 RENTAL REVENUE FROM FACILITIES AND EQUIPMENT

Description 2020-2021		2019-2020	
	KShs	KShs	
Contingent rentals	12,120,561	14,182,832	
Total rentals	12,120,561	14,182,832	

12 OTHER INCOME

Description	2020-2021	2019-2020
	KShs	KShs
Income from sale of tender	3000	
Income from disposal of assets	749,990	281,359
Total other income	752,990	281,359

13 USE OF GOODS AND SERVICES

USE OF GOODS AND SERVICES		
Description	2020-2021	2019-2020
	KShs	KShs
Security	6,448,999	5,102,091
Subscriptions	716,140	828,655
Water permits	50,480	318,970
Professional services	5,991,000	1,368,000
Total good and services	13,206,619	7,617,716

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FOR THE YEAR ENDED 30TH JUNE 2021

NOTES TO THE FINANCIAL STATEMENTS (Continued)

14 EMPLOYEE COSTS

EMPLOYEE COSTS		
Description	2020-2021	2019-2020
	KShs	KShs
Salaries and wages	83,291,397	95,668,804
Travel, motor car, accommodation, subsistence and other allowances	23,894,348	14,525,882
Total Employee costs	107,185,745	110,194,686

15 REMUNERATION OF DIRECTORS

REMUNERATION OF DIRECTORS		
Description	2020-2021	2019-2020
	KShs	KShs
Directors emoluments	8,198,176	5,873,516
Total director emoluments	8,198,176	5,873,516

16 DEPRECIATION AND AMORTIZATION EXPENSE

DEPRECIATION AND AMORTIZATION EXPENSE		
Description	2020-2021	2019-2020
	KShs	KShs
Property, plant and equipment	44,270,372	18,667,189
Intangible assets	1,834,486	1,797,332
Total depreciation and amortization	46,104,858	20,464,521

17 REPAIRS AND MAINTENANCE

REPAIRS AND MAINTENANCE		
Description	2020-2021	2019-2020
	KShs	KShs
Property	47,007,316	30,670,962
Equipment and machinery	987,736	2,522,985
Vehicles	1,553,291	1,534,904
Furniture and fittings	49,500	978,794
Computers and accessories		1,077,705
Total Repairs and Maintenance	49,597,843	36,785,350

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30TH JUNE 2021

NOTES TO THE FINANCIAL STATEMENTS (Continued)

18 GENERAL EXPENSES

GENERAL EXPENSES		
Description	2020-2021	2019-2020
	KShs	KShs
Advertising	600,524	5,677,504
Audit fees	600,000	600,000
Admin cost	8,849,918	8,466,207
Conferences and delegations	687,536	562,170
Consumables	47,560,362	25,823,924
Electricity & water conservancy (EW&C)	7,797,202	6,938,295
Fuel and oil	3,489,694	6,823,813
Insurance	1,533,149	947,975
Rent expenses	19,370,000	3,069,000
COVID 19 mitigation	9,725,604	1,547,802
Telecommunication	3,014,679	2,804,186
Training expenses – students	116,697,850	191,204,100
Other - Bank charges	304,733	320,916
Other - Staff development	3,214,371	2,431,218
Total general expenses	223,445,621	257,217,109

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30TH JUNE 2021

NOTES TO THE FINANCIAL STATEMENTS (Continued)

19 CASH AND CASH EQUIVALENTS

CASH AND CASH EQUIVALENTS		
Description	2020-2021	2019-2020
	KShs	KShs
Current account	733,943,648	592,526,615
Total cash and cash equivalents	733,943,648	592,526,615

19 (a), DETAILED ANALYSIS OF CASH AND CASH EOUIVALENTS

DETAILED ANALYSIS OF CASH AND CASH EQUIVALENTS			
Financial institution	Account number	2020-2021	2019-2020
		KShs	KShs
a) Current account			
Equity Bank (k) ltd - Development a/c	140292473814	12,652,579	20,280,901
Equity Bank (k) ltd - Farm a/c	1040297152680	2,847,816	281,597
Equity Bank (k) ltd - Production a/c	1040262403577	9,247,452	5,163,407
Equity Bank (k) ltd - Operations a/c	140292473819	46,220,156	335,775,030
Equity Bank (k) ltd - EASTRIP a/c	1040279407282	200,000,000	200,000,000
Standard Chartered Bank	102062031800	0	132,313
Housing Finance Bank	704-000-0867	0	60
Cooperative Bank - Operations a/c	1129075143100	274,471,350	7,860,750
Kenya Commercial Bank - Operations a/c	1197847472	39,942,353	1,200,412
Kenya Commercial Bank -	119872731	0	120
Kenya Commercial Bank -	1201310776	0	120
Equity Bank (k) ltd - Fee collection a/c	1040275976049	25,407,966	1,957,590
Equity Bank (k) ltd - Saku tti a/c	140262845510	68,563	8,738,592
Equity Bank (k) ltd - Moyale tti a/c	140269121212	1,711,810	3,711,930
Equity Bank (k) ltd - Samburu West a/c	1040262845840	2,500,884	1,000,884
Cooperative Bank of Kenya - Tigania East tti a/c	1139525972700	392,987	2,252,280
Equity Bank (k) ltd - Samburu North tti a/c	140269120998	1,350,904	1,405
Equity Bank (k) ltd - Samburu tti a/c	1040262403565	2,101,452	4,161,820
c) Others(specify)			
Cash		27,378	7,407
Sub- total		618,943,648	592,526,615
Grand total		618,943,648	592,526,615

NOTES TO THE FINANCIAL STATEMENTS (Continued) 20 PROPERTY, PLANT AND EQUIPMENT

	Land and Buildings	Motor vehicles	Furniture and fittings	Computers	Plant and equipment	Capital Work in progress	Total
Cost	Shs	Shs	Shs	Shs	Shs	Shs	Shs
NBV As at 30th June 2019	234,279,559	13,362,406	10,792,030	24,319,198	17,442,204	287,369,825	587,565,222
Additions during the period ended 30th June 2020	49,623,232	0	5,186,504	9,201,116	8,743,210	94,453,219	167,207,281
Total Assets during the period ended 30th June 2020	283,902,791	13,362,406	15,978,534	33,520,314	26,185,414	381,823,044	754,772,503
Depreciation and impairment	の方というというない	100 May 100 Ma	では、一般の			信を対した で	The second
Depreciation charge during the year ended 30th June 2020		3,340,602	1,997,317	10,056,094	3,273,177		18,667,189
NBV As at 30th June 2020	283,902,791	10,021,805	13,981,217	23,464,220	22,912,237	381,823,044	736,105,314
Additions during the period ended 30th June 2021	52,395,032	9,781,045	1,098,586	2,711,807	9,330,374	21,248,293	96,565,137
Adjustments - Valuations and revaluations	2,807,000,000	40,500,000	44,799,800		78,612,600		2,970,912,400
Total Assets during the period ended 30th June 2021	3,143,297,823	60,302,850	59,879,603	26,176,027	110,855,211	403,071,337	3,803,582,850
Depreciation and impairment							
Depreciation charge during the year ended 30th June 2021	0	15,075,712	7,484,950	7,852,808	13,856,901	0	44,270,372
NBV As at 30th June 2021	3,143,297,823	45,227,137	52,394,653	18,323,219	96,998,309	403,071,337	3,759,312,478

CAPITAL WORK IN PROGRESS INCLUDE CAPITAL EXPENDITURE AMOUNTS IN MENTORSHIP PROJECTS AS OUTLINED BELOW

MENTORED PROJECT	EXPENDED AMOUNT DURING THE YEAR
MOYALE TVC	2,000,000
SAKU TVC	10,669,009
SAMBURU NORTH TVC	330,200
SAMBURU TVC	4,748,251
TIGANIA EAST	3,500,833
TOTAL	21,248,293

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FOR THE YEAR ENDED 30TH JUNE 2021

NOTES TO THE FINANCIAL STATEMENTS (Continued)

21 INTANGIBLE ASSET - SOFTWARE

INTANGIBLE ASSET - SOFTWARE		
Description	2020-2021	2019-2020
	KShs	KShs
Cost		
At beginning of the year	7,189,329	8,986,661
Additions	1,983,100	0
Cost end of the year	9,172,429	8,986,661
Amortization and impairment		
At beginning of the year		
Amortization	1,834,486	1,797,332
Amortization at end of the year	1,834,486	1,797,332
Less :Impairment loss		
At end of the year	0	0
NBV As at 30TH JUNE 2020	7,337,943	7,189,329

22 RECEIVABLES FROM EXCHANGE TRANSACTIONS

RECEIVABLES FROM EXCHANGE TRANSACTIONS		
Description	2020-2021	2019-2020
	KShs	KShs
Current receivables		
Salary advance	531,000	0
Total receivables from exchange transactions	531,000	0

23 RECEIVABLES FROM NON-EXCHANGE TRANSACTIONS

RECEIVABLES FROM NON-EXCHANGE TRANSACTIONS	2020 2021	2010 2020
Description	2020-2021	2019-2020
	KShs	KShs
Current receivables		
Balance b/f	0	171,680,300
Debtors		62,724,100
Paid during the year		(234,404,400)
Total receivables from non-exchange transactions	0	0

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30TH JUNE 2021

NOTES TO THE FINANCIAL STATEMENTS (Continued)

24 TRADE AND OTHER PAYABLES FROM EXCHANGE TRANSACTIONS

TRADE AND OTHER PAYABLES FROM EXCHANGE TRANSACTIONS		
Description	2020-2021	2019-2020
	KShs	KShs
At beginning of the year	15,740,415	1,813,619
Trade payables - provision for audit fees	600,000	600,000
Fees paid in advance		13,060,796
Third-party payments (Student clubs)		140,000
Other payables - Student welfare		126,000
Total trade and other payables	16,340,415	15,740,415

25 REFUNDABLE DEPOSITS FROM CUSTOMERS/STUDENTS

REFUNDABLE DEPOSITS FROM CUSTOMERS/STUDENTS		
Description	2020-2021	2019-2020
	KShs	KShs
At beginning of the year	5,128,919	3,625,419
Caution money	1,669,000	1,503,500
Total deposits	6,797,919	5,128,919

26 CASH GENERATED FROM OPERATIONS

CASH GENERATED FROM OPERATIONS		
Description	2020-2021	2019-2020
	KShs	KShs
Surplus for the year before tax	77,122,412	380,523,972
Adjusted for:		
Development grants	0	3,260,630
Depreciation	46,104,858	20,464,521
Increase/Decrease in receivables	(531,000)	171,983,440
Increase in payables	600,000	13,926,796
Net cash flow from operating activities	123,296,270	590,159,359

27 FINANCIAL RISK MANAGEMENT

The Meru National Polytechnic's activities expose it to a variety of financial risks including credit and liquidity risks and effects of changes in foreign currency. The institution's overall risk management programme focuses on unpredictability of changes in the business environment and seeks to minimise the potential adverse effect of such risks on its performance by setting acceptable levels of risk. The institution does not hedge any risks and has in place policies to ensure that credit is only extended to customers with an established credit history.

The Meru National Polytechnic's financial risk management objectives and policies are detailed below:

(i) Credit risk

The Meru National Polytechnic has exposure to credit risk, which is the risk that a counterparty will be unable to pay amounts in full when due. Credit risk arises from cash

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30TH JUNE 2021

and cash equivalents, and deposits with banks, as well as trade and other receivables and available-for-sale financial investments.

Management assesses the credit quality of each customer, taking into account its financial position, past experience and other factors. Individual risk limits are set based on internal or external assessment in accordance with limits set by the directors. The amounts presented in the statement of financial position are net of allowances for doubtful receivables, estimated by the institution's management based on prior experience and their assessment of the current economic environment.

The carrying amount of financial assets recorded in the financial statements representing the Meru National Polytechnic's maximum exposure to credit risk without taking account of the value of any collateral obtained is made up as follows:

FINANCIAL RISK MANAGEMENT (Continued)

(i) Credit risk (continued)

The customers under the fully performing category are paying their debts as they continue trading. The credit risk associated with these receivables is minimal and the allowance for uncollectible amounts that the institution has recognised in the financial statements is considered adequate to cover any potentially irrecoverable amounts.

The Meru National Polytechnic has significant concentration of credit risk on amounts due from 2020.

The board of directors sets the institution's credit policies and objectives and lays down parameters within which the various aspects of credit risk management are operated.

(ii) Liquidity risk management

Ultimate responsibility for liquidity risk management rests with the Meru National Polytechnic's directors, who have built an appropriate liquidity risk management framework for the management of the Meru National Polytechnic's short, medium and long-term funding and liquidity management requirements. The Meru National Polytechnic manages liquidity risk through continuous monitoring of forecasts and actual cash flows.

(iii) Market risk

The board has put in place an internal audit function to assist it in assessing the risk faced by the Meru National Polytechnic on an ongoing basis, evaluate and test the design and effectiveness of its internal accounting and operational controls.

Market risk is the risk arising from changes in market prices, such as interest rate and equity prices/rates which will affect the Meru National Polytechnic's income or the value of its holding of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return. Overall responsibility for managing market risk rests with the Audit and Risk Management Committee.

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30TH JUNE 2021

The institution's Finance Department is responsible for the development of detailed risk management policies (subject to review and approval by Audit and Risk Management Committee) and for the day to day implementation of those policies.

There has been no change to the Meru National Polytechnic's exposure to market risks or the manner in which it manages and measures the risk.

iv) Interest rate risk

Interest rate risk is the risk that the Meru National Polytechnic's financial condition may be adversely affected as a result of changes in interest rate levels. The institution's interest rate risk arises from bank deposits. This exposes the institution to cash flow interest rate risk. The interest rate risk exposure arises mainly from interest rate movements on the institution's deposits.

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30TH JUNE 2021

FINANCIAL RISK MANAGEMENT (Continued)

Management of interest rate risk

To manage the interest rate risk, management has endeavoured to bank with institutions that offer favourable interest rates.

Sensitivity analysis

The Meru National Polytechnic analyses its interest rate exposure on a dynamic basis by conducting a sensitivity analysis. This involves determining the impact on profit or loss of defined rate shifts. The sensitivity analysis for interest rate risk assumes that all other variables, in particular foreign exchange rates, remain constant. The analysis has been performed on the same basis as the prior year.

v) Capital Risk Management

The objective of the Meru National Polytechnic's capital risk management is to safeguard the institution's ability to continue as a going concern. The Meru National Polytechnic capital structure comprises of the following funds:

Description	2020-2021	2019-2020
	KShs	KShs
Retained earnings	1,377,780,372	1,300,657,960
Capital reserve		14,293,964
Revaluation reserve	2,970,912,400	
Total funds	4,348,692,772	1,314,951,924
Total borrowings	0	0
Less: cash and bank balances	618,943,648	592,526,615
Net debt/(excess cash and cash equivalents)	4,967,636,420	1,907,478,539
Gearing	0%	0%

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH JUNE 2021 NOTES TO THE FINANCIAL STATEMENTS (Continued)

28 RELATED PARTY BALANCES

Nature of related party relationships

Entities and other parties related to the Meru National Polytechnic include those parties who have ability to exercise control or exercise significant influence over its operating and financial decisions. Related parties include management personnel, their associates and close family members.

Government of Kenya

The Government of Kenya is the principal shareholder of the Meru National Polytechnic, holding 100% of the Meru National Polytechnic's equity interest. The Government of Kenya has provided full guarantees to all long-term lenders of the Meru National Polytechnic, both domestic and external. Other related parties include:

- i) Ministry of Education;
- ii) Technical And Vocational Education and Training Authority (TVETA);
- iii) Key management;
- iv) Polytechnic Council;

Description	2020-2021	2019-2020
	KShs	KShs
Transactions with related parties		
a) Grants from the Government		
Grants from National Govt	260,935,372	232,244,950
Grants from Development partners - World Bank	0	200,000,000
Total	260,935,372	432,244,950
	2	
b) Key management compensation		
Directors' emoluments	8,198,176	5,873,516
Total	269,133,548	438,118,466

MERU NATIONAL POLYTECHNIC ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH JUNE 2021 NOTES TO THE FINANCIAL STATEMENTS (Continued)

29 EVENTS AFTER THE REPORTING PERIOD

There were no material adjusting and non-adjusting events after the reporting period.

30 ULTIMATE AND HOLDING MERU NATIONAL POLYTECHNIC

The Meru National Polytechnic is Semi- Autonomous Government Agency under the Ministry of Education. Its ultimate parent is the Government of Kenya.

31 CURRENCY

The financial statements are presented in Kenya Shillings (Kshs).

APPENDIX 1: PROGRESS ON FOLLOW UP OF AUDITOR RECOMMENDATIONS

The following is the summary of issues raised by the external auditor, and management comments that were provided to the auditor. We have nominated focal persons to resolve the various issues as shown below with the associated time frame within which we expect the issues to be resolved.

Reference No. on the external audit Report	Issue / Observations from Auditor	Management comments	Focal Point person to resolve the issue (Name and designation)	Status: (Resolved / Not Resolved)	Timeframe: (Put a date when you expect the issue to be resolved)
NOT YET ISSUED					

DR. CECILIA C. BOSUBEN NGETICH

Chairperson of the Council Date...28th September 2021...

APPENDIX II: PROJECTS IMPLEMENTED BY THE MERU NATIONAL POLYTECHNIC

Projects

Projects implemented by the State Corporation/ SAGA Funded by development partners

Project title	Project Number	Donor	Period/ duration	Donor commitment	Separate donor reporting required as per the donor agreement (Yes/No)	Consolidated in these financial statements (Yes/No)
1	EASTRIP	P63330	GOK – WORLD BANK	5 YEARS	1.08 B	YES

Status of Projects completion

	Project	Total project Cost	Total expended to date	Completion % to date	Budget	Actual	Sources of funds
1	EASTRIP	1.08 B	315M	29%	1.08 B	315M	WORLD BANK GRANT

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FOR THE YEAR ENDED 30TH JUNE 2021

APPENDIX III: INTER- ENTITY TRANSFERS

The above amounts have been communicated to and reconciled with the parent Ministry

	MERU NATIONAL POLYTECNIC			
	Break down of Transfers from the State Depa	artment of TVE	T Ministry of E	ducation.
	FY 2019/2020			
a.	Recurrent Grants			
		Bank Statement Date	Amount (KShs)	Indicate the FY to which the amount relate
	Student tuition capitation grants	6/11/20	64,972,500	2020/2021
	Student tuition capitation grants	12/2/21	64,972,500	2020/2021
	Student tuition capitation grants	30/3/21	2,330,000	2020/2021
	Student tuition capitation grants	30/3/21	40,035,000	2020/2021
	Student tuition capitation grants	10/6/21	3,180,000	2020/2021
	Student tuition capitation grants	29/6/21	4,554,534	2020/2021
	Student tuition capitation grants	29/6/21	5,278,338	2020/2021
	Student tuition capitation grants	30/6/21	2,587,500	2020/2021
	Student tuition capitation grants	30/6/21	62,670,000	2020/2021
		Total	250,580,372	
b.	Other mentorship project grants			
	Other Mentorship TTI -(Tigania East TVC)	9/11/20	500,000	2020/2021
	Other Mentorship TTI -(Tigania East TVC)	30/3/21	500,000	2020/2021
>	Other Mentorship TTI -(Tigania East TVC)	30/3/21	142,500	2020/2021
	Other Mentorship TTI -(Tigania East TVC)	30/3/21	500,000	2020/2021
	Other Mentorship TTI -(Tigania East TVC)	3/6/21	500,000	2020/2021
	Other Mentorship TTI -(Tigania East TVC)	25/6/21	500,000	2020/2021
	Other Mentorship TTI - Samburu North TVC	9/11/20	500,000	2020/2021
	Other Mentorship TTI - Samburu North TVC	22/2/21	500,000	2020/2021
	Other Mentorship TTI - Samburu North TVC	22/2/21	500,000	2020/2021
	Other Mentorship TTIS - Samburu TVC	3/7/20	367,500	2020/2021
	Other Mentorship TTIS - Samburu TVC	9/11/20	922,500	2020/2021
	Other Mentorship TTIS - Samburu TVC	9/11/20	500,000	2020/2021
	Other Mentorship TTIS - Samburu TVC	12/2/21	922,500	2020/2021
	Other Mentorship TTI - Samburu West TVC	9/11/20	500,000	2020/2021
	Other Mentorship TTI - Samburu West TVC	22/2/21	500,000	2020/2021
	Other Mentorship TTI - Samburu West TVC	8/3/21	500,000	2020/2021
	Other Mentorship State Department - SAKU TVC	16/11/20	2,000,000	2020/2021
		Total	10,355,000	
_		Total	260,935,372	

Finance Manager
Meru National Polytechnic

Head of Accounting Unit Ministry of Education

APPENDIX IV: RECORDING OF TRANSFERS FROM OTHER GOVERNMENT ENTITIES

Name of the MDA/Donor	Date received			Where Recorded/recognized	
Transferring the funds	as per bank statement	Nature: Recurrent/Development/Others	Total Amount - KES	Statement of Financial Performance	Total Transfers during the Year
Ministry of Education	6/11/20	Student tuition capitation grants	64,972,500	64,972,500	64,972,500
Ministry of Education	12/2/21	Student tuition capitation grants	64,972,500	64,972,500	64,972,500
Ministry of Education	30/3/21	Student tuition capitation grants	2,330,000	2,330,000	2,330,000
Ministry of Education	30/3/21	Student tuition capitation grants	40,035,000	40,035,000	40,035,000
Ministry of Education	10/6/21	Student tuition capitation grants	3,180,000	3,180,000	3,180,000
Ministry of Education	29/6/21	Student tuition capitation grants	4,554,534	4,554,534	4,554,534
Ministry of Education	29/6/21	Student tuition capitation grants	5,278,338	5,278,338	5,278,338
Ministry of Education	30/6/21	Student tuition capitation grants	2,587,500	2,587,500	2,587,500
Ministry of Education	30/6/21	Student tuition capitation grants	62,670,000	62,670,000	62,670,000
Ministry of Education	9/11/20	Other Mentorship TTI - State Department (Tigania East TVC)	200,000	200,000	200,000
Ministry of Education	30/3/21	Other Mentorship TTI - State Department (Tigania East TVC)	200,000	200,000	200,000
Ministry of Education	30/3/21	Other Mentorship TTI - State Department (Tigania East TVC)	142,500	142,500	142,500
Ministry of Education	30/3/21	Other Mentorship TTI - State Department (Tigania East TVC)	200,000	200,000	200,000
Ministry of Education	3/6/21	Other Mentorship TTI - State Department (Tigania East TVC)	200,000	200,000	200,000
Ministry of Education	25/6/21	Other Mentorship TTI - State Department (Tigania East TVC)	200,000	200,000	200,000
Ministry of Education	9/11/20	Other Mentorship TTI State Department - Samburu North TVC	200,000	200,000	200,000
Ministry of Education	22/2/21	Other Mentorship TTI State Department - Samburu North TVC	200,000	200,000	200,000
Ministry of Education	22/2/21	Other Mentorship TTIState Department - Samburu North TVC	200,000	200,000	500,000
Ministry of Education	3/7/20	Other Mentorship TTI	367,500	367,500	367,500
Ministry of Education	9/11/20	9/11/20 Other Mentorship TTI State Department - Samburu TVC	922,500	922,500	922,500
Ministry of Education	9/11/20	9/11/20 Other Mentorship TTI State Department - Samburu TVC	200,000	200,000	200,000
Ministry of Education	12/2/21	12/2/21 Other Mentorship TTI State Department - Samburu TVC	922,500	922,500	922,500
Ministry of Education	9/11/20	9/11/20 Other Mentorship TTI State Department - Samburu West TVC	200,000	200,000	500,000
Ministry of Education	22/2/21	Other Mentorship TTI State Department - Samburu West TVC	200,000	200,000	200,000
Ministry of Education	8/3/21	Other Mentorship TTI State Department - Samburu West TVC	200,000	200,000	500 mg
Ministry of Education	16/11/20	Other Mentorship State Department - SAKU TVC	2,000,000	2,000,000	372 300,000
TOTAL			260,935,372	260,935,372	